

LCFF Budget Overview for Parents

Local Educational Agency (LEA) Name: Gravenstein Union Elementary School District

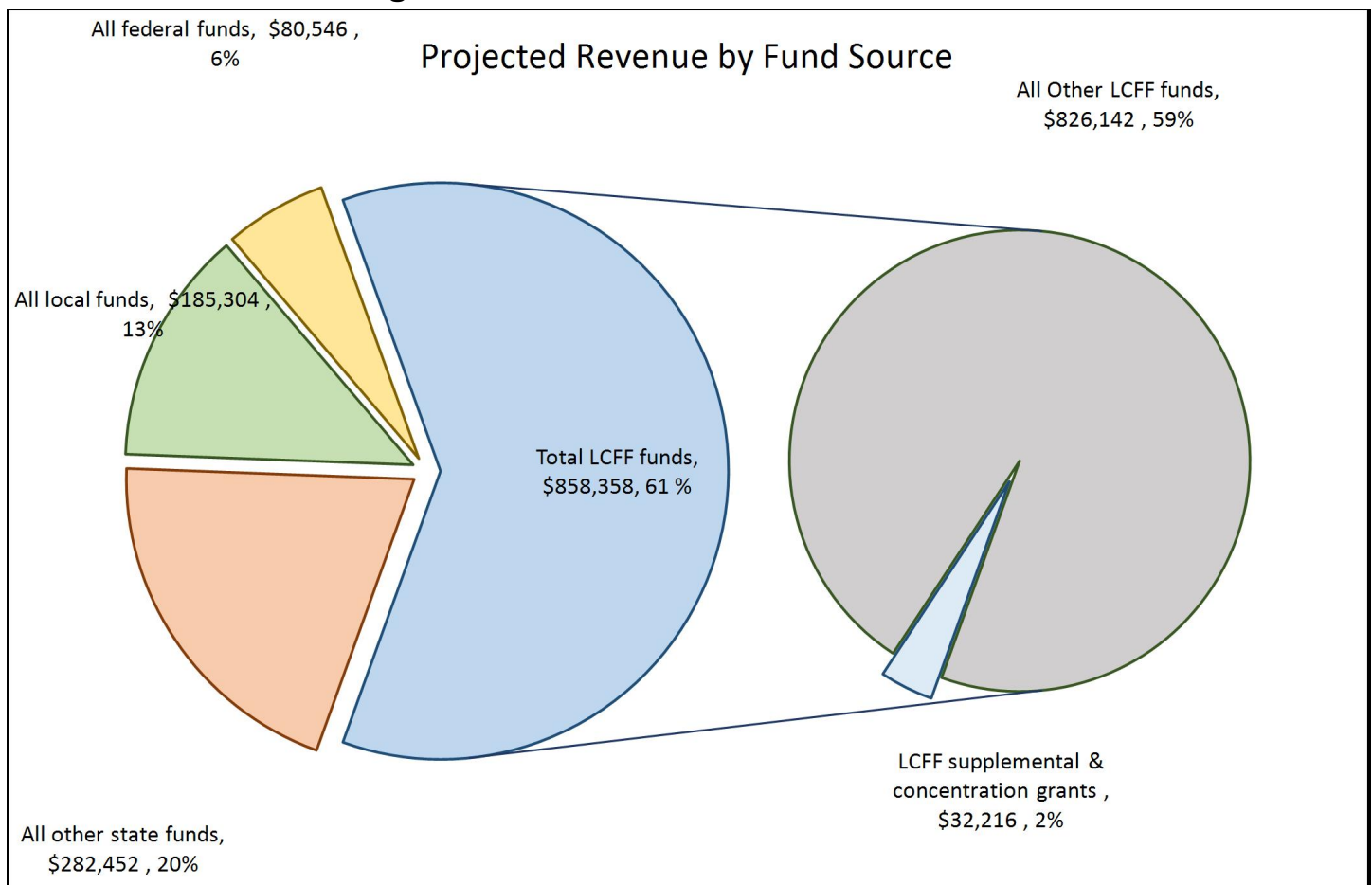
CDS Code: 49707140000000

Local Control and Accountability Plan (LCAP) Year: 2019-20

LEA contact information: Jennifer Schiwnn, Superintendent

School districts receive funding from different sources: state funds under the Local Control Funding Formula (LCFF), other state funds, local funds, and federal funds. LCFF funds include a base level of funding for all LEAs and extra funding - called "supplemental and concentration" grants - to LEAs based on the enrollment of high needs students (foster youth, English learners, and low-income students).

Budget Overview for the 2019-20 LCAP Year

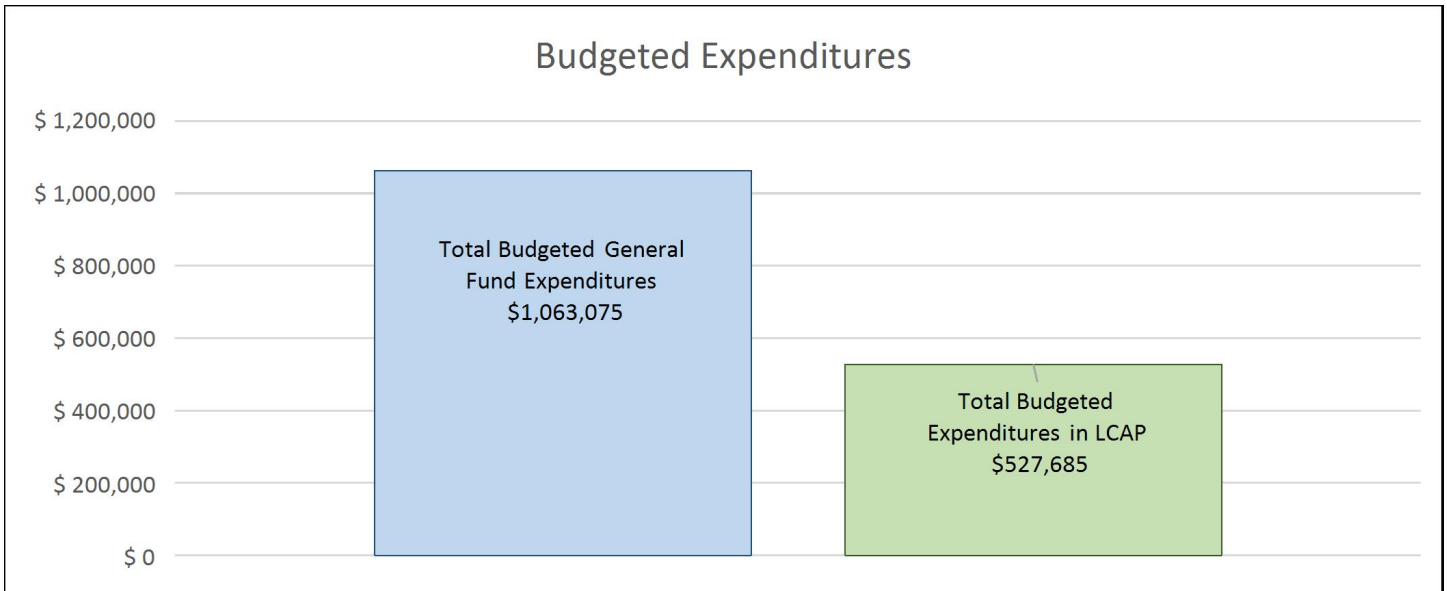


This chart shows the total general purpose revenue Gravenstein Union Elementary School District expects to receive in the coming year from all sources.

The total revenue projected for Gravenstein Union Elementary School District is \$1,406,660, of which \$858,358 is Local Control Funding Formula (LCFF), \$282,452 is other state funds, \$185,304 is local funds, and \$80,546 is federal funds. Of the \$858,358 in LCFF Funds, \$32,216 is generated based on the enrollment of high needs students (foster youth, English learner, and low-income students).

LCFF Budget Overview for Parents

The LCFF gives school districts more flexibility in deciding how to use state funds. In exchange, school districts must work with parents, educators, students, and the community to develop a Local Control and Accountability Plan (LCAP) that shows how they will use these funds to serve students.



This chart provides a quick summary of how much Gravenstein Union Elementary School District plans to spend for 2019-20. It shows how much of the total is tied to planned actions and services in the LCAP.

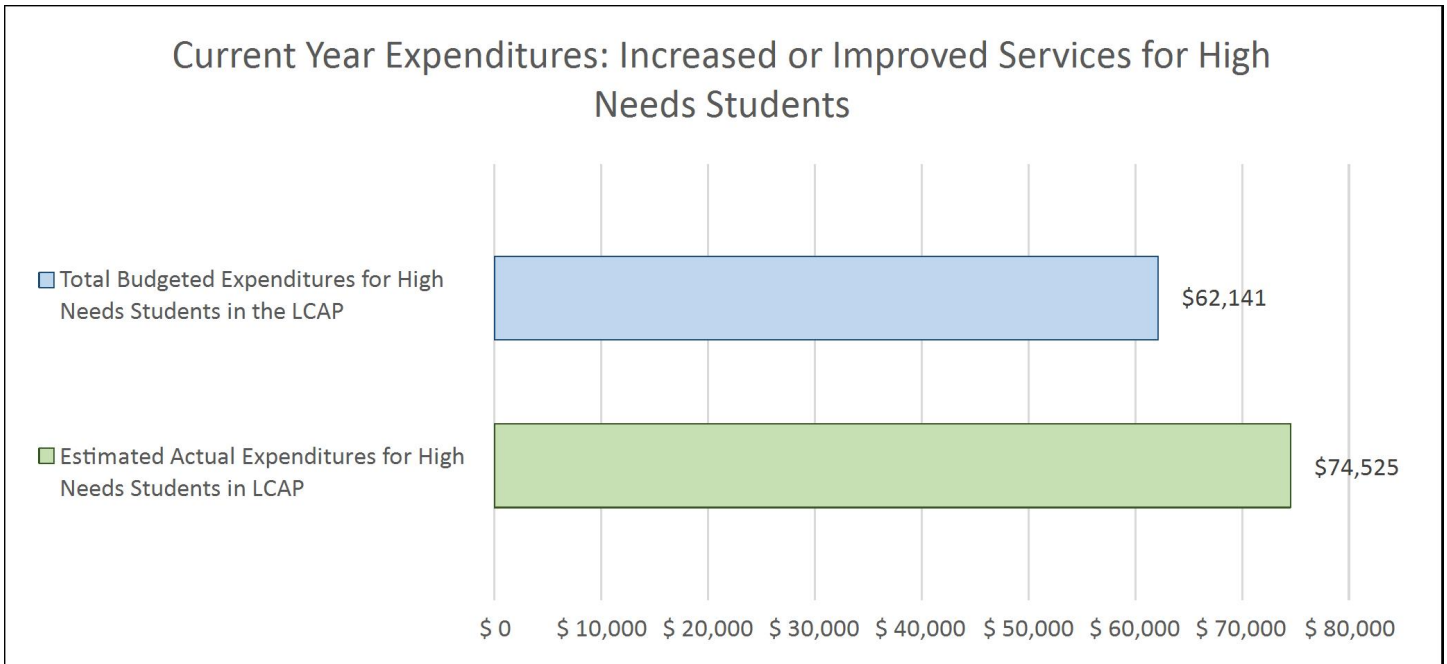
Gravenstein Union Elementary School District plans to spend \$1,063,075 for the 2019-20 school year. Of that amount, \$527,685 is tied to actions/services in the LCAP and \$535,390 is not included in the LCAP. The budgeted expenditures that are not included in the LCAP will be used for the following:

Increased or Improved Services for High Needs Students in 2019-20

In 2019-20, Gravenstein Union Elementary School District is projecting it will receive \$32,216 based on the enrollment of foster youth, English learner, and low-income students. Gravenstein Union Elementary School District must demonstrate the planned actions and services will increase or improve services for high needs students compared to the services all students receive in proportion to the increased funding it receives for high needs students. In the LCAP, Gravenstein Union Elementary School District plans to spend \$76,899 on actions to meet this requirement.

LCFF Budget Overview for Parents

Update on Increased or Improved Services for High Needs Students in 2018-19



This chart compares what Gravenstein Union Elementary School District budgeted last year in the LCAP for actions and services that contribute to increasing or improving services for high needs students with what Gravenstein Union Elementary School District estimates it has spent on actions and services that contribute to increasing or improving services for high needs students in the current year.

In 2018-19, Gravenstein Union Elementary School District's LCAP budgeted \$62,141 for planned actions to increase or improve services for high needs students. Gravenstein Union Elementary School District estimates that it will actually spend \$74,525 for actions to increase or improve services for high needs students in 2018-19.

2019-20

Local Control Accountability Plan and Annual Update (LCAP) Template

[Addendum](#): General instructions & regulatory requirements.

[Appendix A](#): Priorities 5 and 6 Rate Calculations

[Appendix B](#): Guiding Questions: Use as prompts (not limits)

[California School Dashboard](#): Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name	Contact Name and Title	Email and Phone
Gravenstein Union Elementary School District	Jennifer Schiwnn Superintendent	jschiwnn@grav.k12.ca.us 707/823-7008

2017-20 Plan Summary

The Story

Describe the students and community and how the LEA serves them.

Gravenstein Union School District is a Transitional Kindergarten through 8th grade school district with an enrollment of approximately 750 students, most of who come from English speaking homes. The District is located in a rural section of Sebastopol in Western Sonoma County. The District serves a primarily rural population in an area of limited growth. Approximately ninety four percent of the property located within the school district boundaries is zoned "rural residential" in the Sonoma County General Plan. This zoning classification affects the number of students living within the district. Approximately 65% of the students attending our schools live outside of the original district boundaries.

There are four schools in the District. Gravenstein Elementary School is a TK-5 charter school with the exception of some first grade classes (called Gravenstein First School).

Hillcrest Middle School is a 6th - 8th grade middle school which is a charter school, and the District also has a Community Day School. The District has a TK-8 Magnet/GATE Program at both campuses (ENRICH!).

The sites reflect the rural nature of the community. The relatively small enrollment at each site, excellent staff and very involved parents have worked together to establish a student body that has achieved some of the highest API and testing scores in Sonoma County for the last 15 years.

All TK-5th grade classes at Gravenstein Elementary are self-contained. Primary classes (TK-3) have an approximate ratio of 20-1 and middle grades average an approximate ratio of 25-1. Instructional and temporary support assistants, are utilized in Grades TK-8 according to need in the classroom. Instructional assistants work in conjunction with the Special Education Teachers to instruct in Learning Labs at both campuses. The Learning Labs are operated through state and federal funding to serve students who need intervention or tutoring. This setting provides additional services in the areas of Reading/Language Arts and Math to identified and/or below-grade-level students. Other

services available to Gravenstein Union School District students (on both campuses) include the Speech and Language Program; a school psychologist; and school counselor. The same services are available at the middle school campus.

Students in grades TK through 5 receive music instruction one day per week and additional band time by the district's music specialist. Visual art is also part of the Gravenstein School program. Classroom teachers and an art specialist provide this program. Hillcrest Middle School has a variety of scheduled music, art and drama programs. Our grade K-8 Magnet/GATE Program (Enrich!) requires a longer school days to include additional field trips and visual and enrichment classes. The school district utilizes a social emotional learning program (SEL) entitled Second Step. Empathy, Emotion Management, Impulse Control, Problem Solving and Anger Management are some of the topics covered.

Changes to Gravenstein Elementary School's LCAP:

*In past years GUSD completed one LCAP and applied it to all schools equally. In 2017-18, the Superintendent worked with a District LCAP Stakeholder Committee to update the LCAPs by eliminating actions that do not pertain to the Gravenstein Elementary School site, and to add actions and services designed to meet the specific needs of the elementary school students. We believe this will create a more meaningful plan for each District school. That effort to establish unique LCAPs for Hillcrest Middle School, Gravenstein Elementary, and the District continued in 2018-19.

LCAP Highlights

Identify and briefly summarize the key features of this year's LCAP.

This year's LCAP strives to provide additional student services that will address the needs of our most at-risk students and help them succeed in school. In analyzing student data, we recognize that we have successfully helped our English Learners close the achievement gap between their English speaking peers. We still have work to do to address the needs of students in the low-SES subgroup to succeed. Their achievement gap is wider between their achievement level and that of their more affluent peers. We hope that the addition of a full time Academic School Counselor to the District to address the mental health needs of our TK-8th grade students and increased home-school communication will help close the achievement gap between our students in the low-SES subgroups and "all students." We are also adding a Teaching Assistant position to provide more classroom support to struggling students in a Multi-Tiered Systems of Response to Intervention approach.

We are also making improvements to the facility on all District campuses, to improve energy efficiency and add needed ADA accessibility and safety features (e.g. ADA access to playing field at HMS; window covering for all classrooms allowing for lockdown and reduced classroom temperatures for student comfort and safety; solar and lighting changes for energy efficiency).

Changes to this LCAP:

Prior to new administration coming to GUSD in 16-17, there was just one LCAP created for all school programs and it was just applied to all the different schools. However, it was not accurate to the specific needs of each school. Through the LCAP stakeholder process in 2017-18 and 18-19, we have attempted to update this LCAP and make it more relevant to the specific programs that this LCAP encompasses (i.e. TK-5th grade at Gravenstein Elementary). So there will be a number of edits to goal actions for the 2018-19 and out years, in order to create a more meaningful document with goals and actions that fit each school program in the District.

Review of Performance

Based on a review of performance on the state indicators and local performance indicators included in the California School Dashboard, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

Greatest Progress

Based on review of the rubric data, CAASPP data, teacher recommendation, School Site Council and other stakeholder input:

- The District appears successful in many areas. Blue-colored pie charts make up the majority of rubrics.
- The District has successfully made progress in the following goal areas:

Adding CCSS materials -- ELA pilots on District wide

Giving students access to 21st century technology -- laptops now in all classrooms TK-8

Teachers have participated in professional development -- in the areas of STEM, NGSS, Mindfulness, and more

- Students at the Gravenstein Elementary are successful in all reportable areas.
- EL students are maintaining or increasing in performance in both ELA and Math.

- All students overall at the Hillcrest Middle School are successful in ELA and Math.
- We are proud that the performance level of Hispanic students is med-high, and EL students are maintaining or increasing in performance in both ELA and Math.
- The low-SES subgroup of students is not progressing academically at the same rate as their more affluent peers at the middle school level -- performance levels low, declining in math and declining in ELA.
- The rubrics indicate a slight increase in suspensions. However, this data pool is small and includes students in the Community Day program, where suspensions are typically a precursor to entering Community Day.

Referring to the California School Dashboard, identify any state indicator or local performance indicator for which overall performance was in the “Red” or “Orange” performance category or where the LEA received a “Not Met” or “Not Met for Two or More Years” rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

Greatest Needs

Subgroup academic performance:

- We are proud that the performance level of Hispanic students is med-high, and EL students are increasing or maintaining good performance.
- The low-SES subgroup of students also improved academically and now perform at proficiency in Math and ELA.
- The only subgroup that is not performing at grade level is the students with disabilities subgroup, which is 35-38 points below grade level proficiency.

Attendance:

- The other area of need is in the area of attendance. The attendance rates are still too low.
- Gravenstein Elementary was at 95% and our goal is higher at 97-98%.

Referring to the California School Dashboard, identify any state indicator for which performance for any student group was two or more performance levels below the “all student” performance. What steps is the LEA planning to take to address these performance gaps?

Performance Gaps

- Students at the District are successful in all reportable areas in all sub groups, except students with disabilities (SWD). This is the area of greatest academic need.
- SWD are performing approximately 40 points below standard in Math and ELA, and compared to the rest of their high performing peers (scoring 35-60 points above standard), the performance gap between SWD and all students stretches nearly 100 points.
- The socio-economic disadvantaged (SED) subgroup made strong growth in the last year, and is now performing at standard. The low-SES subgroup of students is not progressing academically at the same rate as their more affluent peers -- however, since "all students" score well above standard at Gravenstein Elementary.
- English Learners (EL) performance in ELA and Math also increased to standard. Still more growth needed to close the gap completely, since "all students" score well above standard.

Steps:

- At Gravenstein Elementary, the EL and SED students showed exciting growth and performed at standard. We successfully employed Teaching Assistants and a Certificated Teacher to provide extra help in classrooms and small pull out groups with students who were performing below standard.
- The District also added a PPS School Counselor to provide academic support to students by partnering with families to strengthen the home/school connection for the struggling subgroup (low-SES). We hypothesized that the addition of a School Counselor in 18-19 would reduce student suspension rates and increase success of at-risk students in the low-SES subgroup, and we saw a reduction in suspensions.
- Gravenstein Elementary administrative and special education teaching staff needs to analyze why students with disabilities (SWD) are not showing the same increased performance that students in all other sub groups (and all students in general) are demonstrating.

Questions to ask may include: Is the replacement curriculum used in the Learning Lab addressing the new standards? Is the pull out model working? (Some students spend 50% of their day outside the general education classroom, which may result in loss of instruction or exposure to grade level curriculum that all other students access in the general education setting.)

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts.

Schools Identified

Identify the schools within the LEA that have been identified for CSI.

N/A

Support for Identified Schools

Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.

N/A

Monitoring and Evaluating Effectiveness

Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

N/A

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 1

Goal #1: The district goal to increase the percentage of students performing at or above grade level standards in all subgroups.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 5: Pupil Engagement (Engagement)
 Priority 7: Course Access (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

Students served by this LCAP are a small pool of 1st graders and occasional students in Community Day (0-1) at any given time this year. Therefore, we do not have relevant CASPP score data to share. However, we do apply the relevant actions below with all students to prepare them to perform at at or above grade level standards.

This District is a K-8 school system so the following metrics are not applicable:

4C – Percent of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC, CSU or Career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks.

4F – Percent of pupils who have passed an advanced placement examination with a score of 3 or higher.

4G – Percent of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

5D – High school drop out rate

5E – High school graduation rate

API-Not used anymore

18-19

Student in this group do not participate in the following:

- CAASPP tests
- Physical Fitness Test

100% student access to classes with appropriately credentialed teachers will be maintained.

100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.

100% of teachers are appropriately credentialed, highly qualified and have the appropriate EL authorization.

Zero student drop outs

Actual

- The District appears successful in many areas. Blue-colored pie charts make up the majority of rubrics on the Dashboard.
- The Elementary Principal worked with the TK-2nd grade teaching staff to develop a system to assess grade level proficiency among primary students, who are outside the CAASPP testing range.

This is baseline data, collected for the first time in 2017-18.

The complete TK-2 data collected is attached below. Highlights reveal the following:

90% Of all TK students Exceeded or Met Standards in ELA

86% Of all TK students Exceeded or Met Standards in Math

78% Of all K students Exceeded or Met Standards in ELA

81% Of all K students Exceeded or Met Standards in Math

92% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in ELA

97% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in Math

59% Of all Gravenstein First 1st gr students Exceeded or Met Standards in ELA

76% Of all Gravenstein First 1st gr students Exceeded or Met Standards in Math

68% Of all 2nd gr students Exceeded or Met Standards in ELA

86% Of all 2nd gr students Exceeded or Met Standards in Math

In 2018, GUSD students scored the 2nd highest ELA and Math scores in Sonoma County!

- Highlights from 2018 CAASPP data include:

78% Of all 3-5th gr students Exceeded or Met Standards in ELA

Expected

Baseline

Students served by this LCAP are a small pool of 1st graders and occasional students in Community Day (0-1) at any given time this year. Therefore, we do not have relevant CASPP score data to share. However, we do apply the relevant actions below with all students to prepare them to perform at at or above grade level standards.

Middle school dropout rate is zero.

Actual

70% Of all 3-5th gr students Exceeded or Met Standards in Math

Students improved in ELA over the previous year and held consistent in Math over the previous year.

Students in the SED and EL subgroups have shown impressive growth over the last year, in both ELA and Math.

Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
1.1 180 student day school year will continue	1.1 The student school year was 178 days, due to school closures tied to wildfires and poor air quality.	01-0000-0-1110-1000-xxxx-105-xxxx and 01-1400-0-1110-1000-xxxx-105-xxxx (mgmt codes: 0000, SUBS, XTRA) LCFF \$ 178,022	01-0000-0-1110-1000-xxxx-105-xxxx and 01-1400-0-1110-1000-xxxx-105-xxxx (mgmt codes: 0000, SUBS, XTRA) LCFF \$184,492

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
1.2 All teachers, administrators, and instructional teacher assistants are highly qualified and appropriately assigned.	1.2 All teachers, administrators, and instructional teacher assistants were highly qualified and appropriately assigned.	Teachers & assts included above in 1.1 01-0000-0-0000-2700-1xxx&3xx1-105-xxxx LCFF \$6,479	Teachers & assts included above in 1.1 01-0000-0-0000-2700-1xxx&3xx1-105-xxxx LCFF \$19,475

Action 3

Planned

Actual

Budgeted

Estimated Actual

Actions/Services

1.3 Maintain TK-3 Class Size Reduction to an average of 21 students per class, or a maximum of 24 per classroom.

Actions/Services

1.3 Maintained TK-3 Class Size Reduction to an average of 21 students per class, or a maximum of 24 per classroom.

Expenditures

Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF 0

Expenditures

Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF 0

Action 4

Planned Actions/Services

1.4 PE will continue to be taught 200 minutes every 10 school days (gr. 1-6) and 400 minutes every 10 school days grades 7-8.

PE Teacher will continue

Actual Actions/Services

1.4 PE was taught 200 minutes every 10 school days (gr. 1-5).

PE Teacher continued

Budgeted Expenditures

Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF 0

Estimated Actual Expenditures

Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF 0

Action 5

Planned Actions/Services

1.5 Classrooms have new or relatively new computers. School will maintain a 1:1 Chromebook-student ratio, grades 2-5, and 2:1 ratio TK-1st grade.

Actual Actions/Services

1.5 Classrooms have new or relatively new computers. School maintained a 1:1 Chromebook-student ratio, at grades 2-5, and 2:1 ratio in TK-1st grade.

Budgeted Expenditures

01-0000-0-0000-1000&2420-5840-105-0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$ 1,436

Estimated Actual Expenditures

01-0000&1100-0-0000-1000&2420-5840-105-0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$2,447

Action 6

Planned Actions/Services

1.6 A credentialed Music teacher teaches Music/Band and art is taught by Artists in Residence

Actual Actions/Services

1.6 A credentialed Music teacher taught Music/Band to all students in grades TK-5, and art was taught by Artists in Residence

Budgeted Expenditures

01-0000-0-1510-1000-1110-105-0000 & 01-0000-0-1110-1000-5830-105-ARTS 1000-1999: Certificated Personnel Salaries LCFF \$ 5,069

Estimated Actual Expenditures

01-0000-0-1510-1000-1110-105-0000 & 01-0000-0-1110-1000-5830-105-ARTS 1000-1999: Certificated Personnel Salaries LCFF \$5,217

Action 7

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
1.7 A second credentialed teacher assigned to the Learning Lab for Title 1 services to assist non-proficient students	1.7 A second credentialed teacher was assigned to the Learning Lab for Title 1 services to assist non-proficient students	01-0000-0-1110-1000-1***,3**1-105-LCAP 1000-1999: Certificated Personnel Salaries Supplemental and Concentration \$11,444	01-0000-0-1110-1000-1***,3**1-105-LCAP 1000-1999: Certificated Personnel Salaries LCFF Supplemental and Concentration \$10,220

Action 8

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
1.8 Continue extra TA position in the District to support more students in reaching proficiency.	1.8 Maintained an extra TA position in the District to support more students in reaching proficiency.	01-0000-0-1110-1000-2100&3**2-105-LCAP 2000-2999: Classified Personnel Salaries Supplemental and Concentration \$ 45,597	01-0000-0-1110-1000-2100&3**2-105-LCAP 2000-2999: Classified Personnel Salaries LCFF Supplemental and Concentration \$59,205

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The planned actions and services were implemented with fidelity, with the exception of two school days.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The actions were successful in achieving the goal of increasing the percentage of students reaching proficiency in all subgroups with the exception of the SWD subgroup. On the other hand, EL and SED subgroups showed strong growth in increased proficiency. Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward. We need to review the Learning Lab curriculum for effectiveness and whether it is adequately tied to the new standards.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Material differences between the budgeted expenditures and the estimated actuals were due to retroactive increases in FTE and retroactive Board approved negotiated salary increases.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes to goal expected.

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 2

Goal #2: All teachers and instructional support staff will continue training in the new CA Standards.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

See above statistics on teacher comfort levels in teaching CCSS, as reported by teachers.

18-19

By May 2019, report full implementation of Common Core ELA, Math, and Science and will be piloting Social Studies materials.

Baseline

See baseline data above

Actual

- By May 2019, teachers reported full implementation of Common Core ELA and Math standards.
- In August 2018, ELA training provided for Teaching Assistants (TAs) in phonics; blending; primary ELA instruction techniques; and build familiarity with the newly adopted ELA curriculum, Open Court.
- TK-5th grade teachers used staff development time to develop Science binders based on the NGSS and began to implement those units in 2018-19.
- New Social Studies materials have not been purchased. However, the K-5th grade teachers chose to adopt updated Open Court curriculum for ELA, and it has some cross-curricular options to Social Studies.
- District provided release time and enrolled new teachers in the County BTSA program to help build mastery of CCSS.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>2.1 Ensure professional development is high quality and assists teachers in full implementation of the new CA State Standards and ELD State Standards.</p>	<p>2.1 Teachers participated in professional development opportunities designed to assist teachers in full implementation of the new CA State Standards and ELD State Standards.</p> <p>For example, Gravenstein Principal took lead teachers to various trainings including STEM and ELD. Master teachers also trained certificated and classified teachers in ELA instruction strategies.</p>	<p>01-4035-0-1110-1000-5200-105-0000 5000-5999: Services And Other Operating Expenditures Federal Funds \$ 420</p>	<p>01-4035-0-1110-1000-5200-105-0000 5000-5999: Services And Other Operating Expenditures Federal Funds \$361</p>

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

Teachers reported full implementation of Common Core ELA and Math, and made good progress on Science with the grade level NGSS binders.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The staff is making good progress building mastery of the new CCSS. Principal made good use of the "wisdom in the room" by asking various master teachers to share their knowledge with certificated and classified staff.

Perhaps further exploration of this goal and action is needed. It is recommended that the staff continue to build comfort with providing weekly science lessons based on NGSS, and consider whether the ELA curriculum is providing adequate access to the grade level standards in Social Studies. How often are Science and Social Studies lessons given per day/week? Do all teachers feel they have the support they need to teach Science and Social Studies? Should we consider adoption of Science or Social Studies curriculum?

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There were no material differences between budget and expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes needed.

Annual Update

LCAP Year Reviewed: 2018-19

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 3

Goal #3: Teachers will have high quality, instructional materials aligned to the new CA State Standards in Language Arts, Math, and Science (as they become available) in sufficient quantities for all students including EL materials.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)

Local Priorities:

Annual Measurable Outcomes

Expected

Actual

Metric/Indicator

Progress on materials acquisition as indicated via pilot and adoption timeline above

18-19

By May 2019, teachers will report a full implementation of new CA State Standards aligned ELA, and Math textbooks and pilot of Science textbooks.

Baseline

Common Core Instructional Materials:			
Subject Area	Pilot Year	Adoption Year	Board Date
Math	2014/15 & 2015/16	2015/16	4/13/2016
ELA	2016/17 & 2017/18		
Science	2017/18	2018/19	

- By May 2019, we accomplished full implementation of Common Core ELA, and Math textbooks TK-5th.
- Because textbooks tied to the new NGSS are not yet available, TK-5th grade teachers used staff development time to develop Science binders based on the NGSS and began to implement those units in 2018-19.
- New Social Studies materials have not been purchased. However, the K-5th grade adopted updated Open Court curriculum for ELA, and it has some cross-curricular options to Social Studies lessons.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>3.1 Research available programs. Purchase and implement an adequate supply of high quality, standards- aligned instructional materials including EL materials.</p>	<p>3.1 Researched available programs. Purchased and implemented an adequate supply of high quality, standards- aligned instructional materials for ELA and Math, including EL materials.</p> <p>We have been successful in adopting ELA and Math materials, tied to CCSS, with technology resources and support for EL students.</p> <p>We have developed grade level Science binders tied to NGSS, while we wait for better options from the publishers.</p>	<p>01-0000-0-1110-1000-4110-000 &105-0000 4000-4999: Books And Supplies LCFF \$ 1,855</p>	<p>01-0000-0-1110-1000-4110-000 &105-0000 4000-4999: Books And Supplies LCFF \$9,310</p>

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<p>3.2 Ongoing professional development and coaching supports teaching staff to implement effective integrated, relevant, tech-rich curriculum.</p>	<p>3.2 Professional development and coaching provided for certificated and classified teaching staff to implement effective integrated, relevant, tech-rich curriculum.</p>	<p>Included in Goal 2.1 5000-5999: Services And Other Operating Expenditures Federal Funds \$0</p>	<p>Included in Goal 2.1 5000-5999: Services And Other Operating Expenditures Federal Funds \$0</p>

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

We have been successful in adopting ELA and Math materials, tied to CCSS, with technology resources and support for EL students. We have developed grade level Science binders tied to NGSS, while we wait for better options from the publishers.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

Teachers are effectively instructing in ELA and Math using the CCSS aligned materials. Teachers began using the new NGSS binders and Mystery Science to address science standards.

It is recommended that all staff members continue to build comfort with providing weekly science lessons based on NGSS. Consider whether the ELA curriculum is providing adequate access to the grade level standards in Social Studies. How often are Science and Social Studies lessons given per day/week? Do all teachers feel they have the resources they need to teach Science and Social Studies? Should we still consider adoption of Science or Social Studies curriculum as it becomes available?

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There was a material increase in estimated actual expenditures due to Board approved textbook adoption & purchases.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes needed.

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 4

Goal #4: All students will meet or exceed the new CA Standards in Math and Language Arts.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 4: Pupil Achievement (Pupil Outcomes)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator
CAASPP scores

The number of students in the District programs covered by this LCAP are very limited:
just two 1st grade classes, of approximately 40 students, and 0-1 student at a time in the Community Day School. The students are not of testing age for CAASPP and PFT. So this goal is not easily assessed for this group, using CAASPP or PFT.

18-19

In 2019, there will be a 2% increase in students who meet or exceed standards over 2018 on State assessments

Baseline

See above 2016 results

Actual

- The District appears successful in many areas. Blue-colored pie charts make up the majority of rubrics on the Dashboard.
- The Elementary Principal worked with the TK-2nd grade teaching staff to develop a system to assess grade level proficiency among primary students, who are outside the CAASPP testing range.

This is baseline data, collected for the first time in 2017-18.

The complete TK-2 data collected is attached below. Highlights reveal the following:

90% Of all TK students Exceeded or Met Standards in ELA

86% Of all TK students Exceeded or Met Standards in Math

78% Of all K students Exceeded or Met Standards in ELA

81% Of all K students Exceeded or Met Standards in Math

92% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in ELA

Expected

Actual

97% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in Math

59% Of all Gravenstein First 1st gr students Exceeded or Met Standards in ELA

76% Of all Gravenstein First 1st gr students Exceeded or Met Standards in Math

68% Of all 2nd gr students Exceeded or Met Standards in ELA

86% Of all 2nd gr students Exceeded or Met Standards in Math

In 2018, GUSD students scored the 2nd highest ELA and Math scores in Sonoma County!

- Highlights from 2018 CAASPP data include:

78% Of all 3-5th gr students Exceeded or Met Standards in ELA

70% Of all 3-5th gr students Exceeded or Met Standards in Math

Students improved in ELA over the previous year and held consistent in Math over the previous year.

Students in the SED and EL subgroups have shown impressive growth over the last year, in both ELA and Math.

Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward.

Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward to replace the " 2% increase metric"

The new metric would be to ensure all sub groups are performing at standard. We need the SWD subgroup to begin closing a large achievement gap.

The baseline for 2018-19 is SWD performing:

34.8 points below standard in ELA

Expected

Actual

38.8 points below standard in Math

NEW METRIC:

Seek to increase SWD subgroup by minimum of 10 points per year until gap closed.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
4.1 Intensive support for eligible students with disabilities Various placements and services per IEPs	4.1 Intensive support was provided for eligible students with disabilities Various placements and services per IEPs, 504s	01-6500-0-5xxx-xxxx-1***&3**1-105-0000 1000-1999: Certificated Personnel Salaries Special Education \$ 2,361	01-6500-0-5xxx-xxxx-1***&3**1-105-0000 1000-1999: Certificated Personnel Salaries Special Education \$2,282

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
4.2 A Special Education Teacher and Credential teacher for Title 1 students support non-proficient (Title 1) students for each grade level K-8. This supports struggling readers in a pull out to offer pre/re-teaching, Intervention program and other assistance.	4.2 A full time Special Education Teacher and Credentialed teacher was assigned to the Learning Lab to support non-proficient (Title 1) students for each grade level TK-8. This supports struggling readers in a pull out program to offer pre/re-teaching, intervention program and other assistance.	Included in 1.7 1000-1999: Certificated Personnel Salaries Title I \$0	Included in 1.7 1000-1999: Certificated Personnel Salaries Title I \$0

Action 3

Planned

Actual

Budgeted

Estimated Actual

Actions/Services

4.3 Instructional resources (e.g. IXL; Language Live!) will be used to provide targeted remediation for students performing below grade level standards in ELA & Math.

Actions/Services

4.3 Instructional resources (e.g. IXL; Language Live!) were used to provide targeted remediation for students performing below grade level standards in ELA & Math.

Expenditures

01- 0000&1100- 0- 1110- 1000- 4310&4340- 105- 0000 4000- 4999: Books And Supplies Lottery \$ 633

Expenditures

01- 0000&1100- 0- 1110- 1000- 4310&4340- 105- 0000 4000- 4999: Books And Supplies Lottery \$483

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

All the planned actions and services meant to support struggling students were carried out.
4.2 An SST/IEP process was used to determine individual student need and assign support.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The strategies were successful in the following ways:

- All students improved by 5% in ELA and improved 2% in Math over 2017.
- Students in the Socio-economically disadvantaged (SED) and English Learner(EL) subgroups have shown impressive growth over the last year, in both ELA and Math.

The strategies were not effective in supporting Students with Disabilities (SWD) reach proficiency. The SWD subgroup has a significant achievement gap to improve.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There are no material differences between budgeted expenditures and estimated actuals.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Going forward, we want to adapt the metric from measuring success by "2% increase" because it does not address the complexity of subgroups and achievement gaps.

The subgroup that is not meeting standard is Students with Disability (SWD). Administration needs to analyze factors contributing to low SWD performance. Review resources and curriculum; time in vs out of general education setting; and set goals with the Special Education and General Education teaching staff to shrink this achievement gap.

The new metric would be to ensure all sub groups are performing at standard. So we need the SWD subgroup to begin closing a large achievement gap.

The baseline for 2018-19 is SWD performing:

34.8 points below standard in ELA

38.8 points below standard in Math

Seek to increase SWD subgroup by minimum of 10 points per year until gap closed.

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 5

Goal #5: English Learners (ELs) will acquire full proficiency in English as rapidly and effectively as possible and attain parity with native speakers of English in English Language Arts and Math.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 2: State Standards (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

CA School Dashboard results

The CA School Dashboard is a new metric available to track student progress, including EL subgroups. It takes into account the CELDT scores.

Reclassification rate

18-19

Although the number of EL students in this group are too small to show up on the Dashboard, we can look to the progress of all EL students District-wide to track success.

5% annual increase over the previous year in English Learner Progress in Math and ELA, as measured on the CA School Dashboard.

Reclassification rate 10%

Actual

English Learners made excellent academic progress in the last year. The 2018 CA Dashboard shows that EL students at Gravenstein increased in ELA and Math over last year, The Gravenstein Elementary EL subgroup scored 23 points above standard in ELA and Math in 2018.

Expected

Baseline

The EL students at Gravenstein Elementary are performing at high and very high levels, and demonstrated "significant" improvements in the last year, as well.

The Hillcrest EL students are performing at low levels and have "maintained" their performance levels.

The number of EL students in the actual pool of students served by this LCAP is so small that the CA Dashboard lists EL data as "NA"

Reclassification rate

2016-17 baseline data

of 63 EL identified students District-wide, 12 were reclassified in 16-17 to "RFEP." That is a 19% reclassification rate.

Explanation of reclassification data: It was discovered in 2016-17 that reclassification had not been happening at the elementary level in previous years. In 2016-17, with a new staff person assigned to CELDT testing and a new District administrator directing the process, some catch up work on reclassification was achieved. So the baseline data for 2016-17 reclassification rates were possibly higher in 16-17, than they will be in subsequent years. Therefore, outcome goals may need to be modified in future years.

Actual

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
5.1 Daily English Language Development: English Learners receive high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English	5.1 Daily English Language Development: English Learners received high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English	Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF \$0	Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF \$0

learners in appropriate, mainstreamed settings.

learners in appropriate, mainstreamed settings.

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
5.2 Curricular Support: In addition, highly trained teachers and assistants provide extra support in the Learning Lab if needed.	5.2 Curricular Support: In addition, highly trained teachers and assistants provided extra support in the Learning Lab and in the general education classroom.	Included above in 1.7 1000-1999: Certificated Personnel Salaries LCFF \$0	Included above in 1.7 1000-1999: Certificated Personnel Salaries LCFF \$0

Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
5.3 Monitor Support: Students who have achieved English fluency continued to be monitored for progress to ensure school success.	5.3 Monitor Support: Students are tested annually, and who have achieved English fluency continued to be monitored for progress to ensure school success	Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF \$0	Included above in 1.1 1000-1999: Certificated Personnel Salaries LCFF \$0

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

All strategies were implemented as planned.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The strategies proved to be successful, as our EL students continue to perform at a high level, demonstrate annual increases in both ELA and Math.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There are no material differences between budgeted expenditures and estimated actual expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes recommended.

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 6

Goal #6: Appropriate academic and social/emotional support will be given to students who are struggling academically and/or socially.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 6: School Climate (Engagement)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

CAASPP data including:
ELA, Math, Science, Suspension and Expulsion data, as presented on the
CA School Dashboard

18-19

Students identified as needing intervention will show at least a 2% increase
in proficiency as measured by State tests and teacher reports.
Reduce students not meeting standards by 2% over previous year's results.
Maintain suspensions and expulsions at zero.

Actual

The "all student" group, as well as the EL and SED subgroups made good
growth over the last year.

Highlights from 2018 CAASPP data include:

78% Of all 3-5th gr students Exceeded or Met Standards in ELA (Up 5%
from 2017's 73% proficient)
70% Of all 3-5th gr students Exceeded or Met Standards in Math (Up 2%
from 2017's 68% proficient)

Students not meeting standards were reduced 1-3% in 2018, over previous
year's results.

In 2017:

11% of students did not meet standard in ELA
12% of students did not meet standard in Math

In 2018 the percentage of students that did not meet standard was reduced:

8% of students did not meet standard in ELA
11% of students did not meet standard in Math

Expected

Baseline

The number of students in the District programs covered by this LCAP are very limited: just two 1st grade classes, of approximately 40 students, and 0-1 student at a time in the Community Day School. The students are not of testing age for CAASPP and PFT. So this goal is difficult to assess for this group.

Actual

All students improved in ELA over the previous year and held consistent in Math over the previous year.

Students in the Socio-economically disadvantaged (SED) and English Learner(EL) subgroups have shown impressive growth over the last year, in both ELA and Math.

Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward.

Suspensions were reduced and expulsions remained at zero.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
6.1 Continue Second Step lessons (SEL program) and training	6.1 Teachers continued to use Second Step lessons (SEL program) and the new School Counselor also provided some Second Step training and lessons.	Included above in 2.1 5000-5999: Services And Other Operating Expenditures Federal Funds \$0	Included above in 2.1 5000-5999: Services And Other Operating Expenditures Federal Funds \$0

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
6.2 Contract with a Behaviorist, School Psychologist, or Counselor when needed.	6.2 We contract with a School Psychologist, who provided behaviorist services such as behavior support plans, when needed.	01-3310-0-0000-3120-5830-105-0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$ 1,068	01-3310-0-0000-3120-5830-105-0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$945

Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
Continue 1.0FTE School Counselor to share among District schools	6.3 We added a 1.0FTE School Counselor to share among District schools.	01- 0000- 0- 0000- 3110- 1200&3**1- 105- 0000 1000- 1999: Certificated Personnel Salaries LCFF \$ 2,455	01- 0000- 0- 0000- 3110- 1200&3**1- 105- 0000 1000- 1999: Certificated Personnel Salaries LCFF \$1,340

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The strategies were implemented as planned.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The strategies were effective in providing additional social emotional support for students. Gravenstein took a big step forward in providing for students' social and emotional wellbeing with the addition of a School Counselor in 2018-19.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There was a decrease in the estimated actual expense for a School Counselor due to the resignation of the Counselor in January.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes expected

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 7

Goal #7: Facilities are safe, well-maintained, and conducive to learning and include technology.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

The annual results from the Facility Inspection Tool

18-19

FIT survey will continue to indicate that all school facilities are clean and well maintained. All areas are rated as "good"

Baseline

All facilities rated "good"

Actual

The 2018-19 FIT survey once again indicated that all school facilities are clean and well maintained. All areas were rated as "good."

The Multipurpose Room, kitchen, and RSP classroom underwent significant remodeling in 2018-19.

RESIG conducted annual safety inspection, and facility was in compliance with their requirements.

Air quality in classrooms was monitored during wildfires, and MERV 11-13 filters were installed, resulting in safe air space for students and staff.

Solar installation planned for summer 2019.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
7.1 Facilities and educational and instructional technology remains clean and in good working order	7.1 Facilities remained clean and in good working order	01-0000 & 8150-0-0000-8xxx-xxxx-xxx-xxxx 2000-2999: Classified Personnel Salaries LCFF \$ 18,159	01-0000 & 8150-0-0000-8xxx-xxxx-xxx-xxxx 2000-2999: Classified Personnel Salaries LCFF \$15,030

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
<ul style="list-style-type: none"> 7.2 Add blinds to Gravenstein and Hillcrest classrooms, and District office 	7.2 Sample blinds were added to Gravenstein classrooms to determine the best model for our needs. Curtains were also added to the newly remodeled multi-purpose room.	01- 0000- 0- 0000- 7200- 4400-000&105- 0000 5000-5999: Services And Other Operating Expenditures LCFF \$721	01- 0000- 0- 0000- 7200- 4400-000&105- 0000 5000-5999: Services And Other Operating Expenditures LCFF \$363

Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
7.3 The Gravenstein Modernization Phase III begins June 2018, and will compete during 18-19.	7.3 The Gravenstein Modernization Phase III began June 2018, including remodel of MPR, kitchen, and RSP classroom.	40- 0000- 0- 0000- 8500- 5830-000- 0000 Not Applicable Other \$ 20,000	40- 0000- 0- 0000- 8500- 5830-000- 0000 Not Applicable Other \$35,032

Action 4

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
7.4 Install solar energy system in the 2018-19 school year, District-wide.	7.4 Preparation for installation of solar energy panels began in the 2018-19 school year, but the actual panels will go up the summer of 2019.	01- 6230- 0- 0000- 8500- 5899-105- 0000 5000-5999: Services And Other Operating Expenditures Other \$ 47,525	01- 6230- 0- 0000- 8500- 5830&6200- 105- 0000 5000-5999: Services And Other Operating Expenditures Other \$62,615

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

All the strategies were implemented as planned.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The effect of the strategies was continued good condition of the Gravenstein Elementary facilities as indicated on the 2018-19 FIT.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Estimated actual expenditures were adjusted to match Board approved modernization and solar project changes.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No change expected.

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 8

Goal #8: Maintain wireless availability for technology that has been purchased.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

Ratio of number of students to number of computer devices

18-19

- Students will be increasing needed skills according to the technology plan.
- The wireless system will have reliability on campus 98% of the time.
- The student to computer ratio will be 2:1 district wide for TK-1st grade and 1:1 2nd-8th grade.

Actual

- Students continued to increase computer skills according to the technology plan.
- Teachers reported the wireless system was reliable 100% of the time. The addition of the Meraki system (and Dark Fiber) really built up the technology infrastructure to manage continued growth for next 5-10 years.
- The student to computer ratio was 2:1 district wide for TK-1st grade and 1:1 2nd-8th grade.

Expected

Actual

Baseline

Student to Computer Ratio:

Gravenstein First

2014/15 6:1

2015/16 6:1 plus Computer Lab

All Students

2016-17

TK-1st 6:1 plus Computer lab

2-8th 1:1

2017-18

TK-1st 2:1 plus computer lab

2-8th 1:1

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
8.1 Updating/Increasing Wireless Capability and provide IT support.	8.1 Wireless Capability was updated and we provided weekly IT support.	01-0000-0-1110-1000-6400-000-0000 6000-6999: Capital Outlay LCFF \$25,000	01-0000-0-1110-1000-6400-000-0000 6000-6999: Capital Outlay LCFF \$25,000
		Included in 1.5 5800: Professional/Consulting Services And Operating Expenditures LCFF \$0	Included in 1.5 5800: Professional/Consulting Services And Operating Expenditures LCFF \$0

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
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8.2 IT network and equipment will be maintained at industry best practices.

8.2 IT network and equipment was maintained at industry best practices.

Included in 1.5 5800:
Professional/Consulting Services
And Operating Expenditures
LCFF \$0

Included in 1.5 5800:
Professional/Consulting Services
And Operating Expenditures
LCFF \$0

Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
8.3 Dark fiber to be installed July 2018	8.3 Dark fiber was installed.	01- 0000- 0- 0000- 7700- 5817- 105- 0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$143	01- 0000- 0- 0000- 7700- 5817- 105- 0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$143

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The strategies were implemented as planned.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The strategies had the desired effect to ensure reliable IT services on campus.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

There were no material differences between budgeted and estimated actual expenditures.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes expected.

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 9

Goal #9: Students experiencing chronic absenteeism will be supported in attending school through individual conferencing or home visits to determine the need. This will include the need to go to their home school district if distance to school is the issue.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement)
 Priority 5: Pupil Engagement (Engagement)
 Priority 6: School Climate (Engagement)
 Priority 7: Course Access (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

Attendance and truancy rates
Success rate in reaching parents via weekly newsletter (Constant Contact issues data weekly regarding the percent of newsletters opened by families.)

18-19

- Attendance of truant students will improve by 20%
- Goal attendance rate 97.5 %to 98.5%
- 100% Parent involvement/engagement including the parents of unduplicated students and parents of students with exceptional needs. 3A, 3B, 3C

Baseline

See data above

Actual

- Chronic absenteeism decreased in all student groups at Gravenstein Elementary in 2018-19. Exceptional decrease was made in chronic absenteeism among the following subgroups: SED (-10 points) and SWD (-18 points).
- We did not reach the overall goal of 97.5 % to 98.5%

2018 Attendance rate:

At Gravenstein Elementary was 95%

At Gravenstein District 97%

At Hillcrest 93%

Expected

Actual

- 95% of all parents of unduplicated students and parents of students with exceptional needs attended the IEP, 504, and SST meetings planned for their students, demonstrating high level of engagement.

Increasing attendance rates to the goal of 97.5-98.5% needs to continue to be an area of focus.

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
9.1 Provide school lunch	9.1 Provided school lunch, and made efforts to increase participation.	01-0000-0-0000-9300-7616-000-CAFÉ 7000-7439: Other Outgo LCFF \$988	01-0000-0-0000-9300-7616-000-CAFÉ 7000-7439: Other Outgo LCFF \$988

Action 2

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
9.2 Provide home to school transportation	9.2 Provided home to school transportation and added inter-campus shuttle for family convenience.	01-0000-0-0000-3600-5804-105-LCAP 5000-5999: Services And Other Operating Expenditures Supplemental and Concentration \$5,100	01-0000-0-0000-3600-5804-105-LCAP 5000-5999: Services And Other Operating Expenditures LCFF Supplemental and Concentration \$5,100

Action 3

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
9.3 Superintendent communication (which includes information on attendance and LCAP) sent to all families weekly. The percentage of “open” rates will	9.3 Superintendent communication (which includes information on attendance and LCAP) sent to all families weekly. The percentage of	01-0000-0-0000-7200-5800-105-0000 (Constant Contact Program) 5000-5999: Services	01-0000-0-0000-7200-5800-105-0000 (Constant Contact Program) 5000-5999: Services And Other

be tracked and phone calls made to families who are not engaged.

"open" rates was tracked, and averaged 65% open rate.

And Other Operating Expenditures LCFF \$20

Operating Expenditures LCFF \$19

Action 4

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
9.4 Continue One Call system for improved parent communication, especially daily attendance calls	9.4 We ended up contracting with Schoolwise for improved parent communication, especially daily attendance calls	01- 0000- 0- 0000- 2700- 5830- 105- 0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$142	01-0000-0-1110-1000-5840-000-0000 5800: Professional/Consulting Services And Operating Expenditures LCFF \$361

Action 5

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
9.5 School secretary contacts guardians of absent students daily.	9.5 School secretary contacted guardians of absent students daily.	01- 0000- 0- 0000- 2700- 2400&3**2- 105- 0000 2000- 2999: Classified Personnel Salaries LCFF \$ 6,692	01-0000-0-0000-2700-2400&3**2-105-XXXX 2000-2999: Classified Personnel Salaries LCFF \$8,295

Action 6

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
9.6 SARB process employed for students with chronic absenteeism	9.6 SARB process was employed by the Principal and Secretary for students with chronic absenteeism	Included in Goal 9.5 2000-2999: Classified Personnel Salaries LCFF \$ 0	Included in Goal 9.5 2000-2999: Classified Personnel Salaries LCFF \$ 0

Analysis

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The strategies were implemented as planned.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The strategies were not effective in reaching the overall goal. Though, it was gratifying to see the decrease in chronic absenteeism, especially among the SED and SWD subgroups.

The strategies are good, but perhaps the SARB process could be applied with more diligence beginning in September, with monthly truancy reports, truancy letters and SARB meetings.

Increasing attendance rates to the goal of 97.5-98.5% needs to continue to be an area of focus.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

The estimated actual expenditures for Classified salaries was increased based on retroactive Board approved salary increases.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes expected.

Annual Update

LCAP Year Reviewed: **2018-19**

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Goal 10

Goal #10: All students will be involved in school wide programs to boost school pride and a feeling of belongingness of each child, to treat others with respect, kindness and compassion, and to ensure that bullying and inappropriate behavior that distracts students from learning is not happening. This includes the use of Second Step lessons in all classrooms.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 6: School Climate (Engagement)

Local Priorities:

Annual Measurable Outcomes

Expected

Metric/Indicator

Suspension rates, Expulsion rates
School climate data

18-19

- Keep suspension rates below 2%
- Maintain (0) Expulsions
- Address concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school

Baseline

Please see data above

Actual

18-19

In 2018-19 the suspension rate increased slightly to 4.9% overall, but the data pool is small.

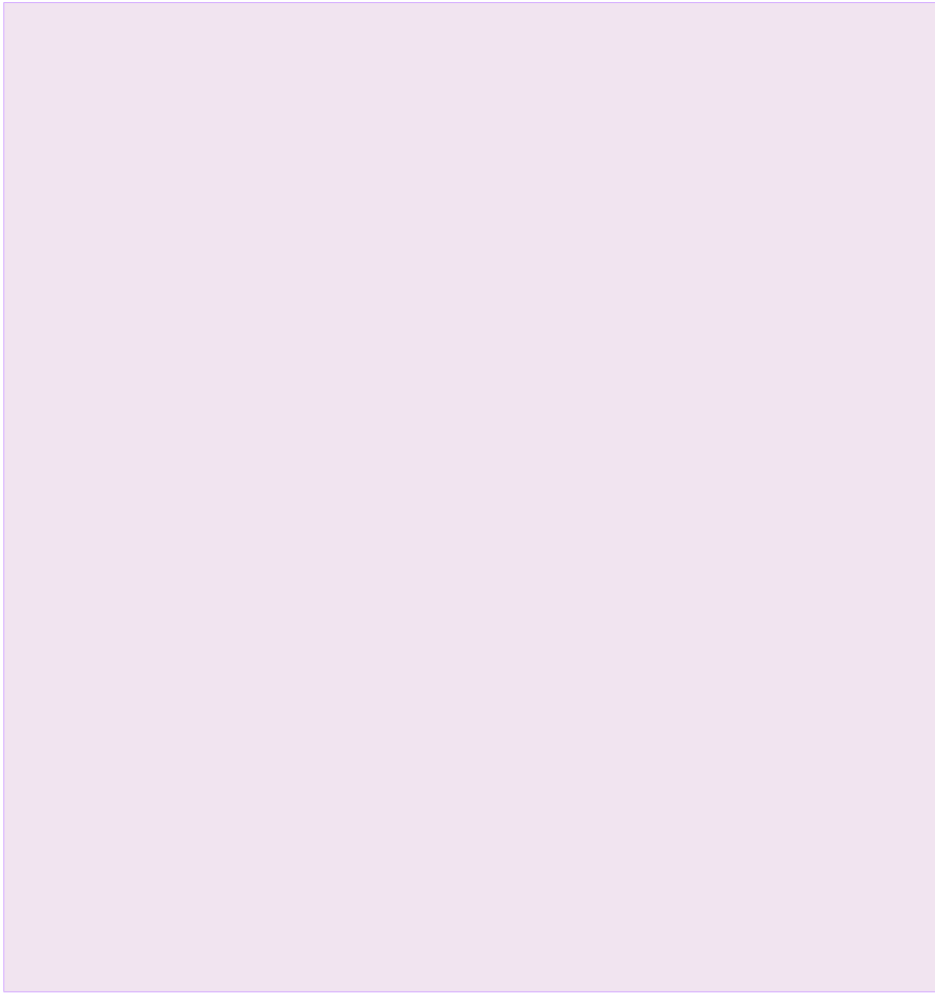
- Maintained (0) Expulsions in 2018-19.
- Addressed concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school.
- Gravenstein Elementary conducted a 2019 spring student health and safety survey and parent climate survey to track perceptions of safety and connectedness.
- Students report safety and school connectedness very high.

Some highlights from the student survey include:

95% of students grades 3-5 have NOT tried alcohol

100% of students grades 3-5 have NOT tried tobacco or e-cigarettes

Expected



Actual

99% of students grades 3-5 have NOT tried marijuana

92%of students feel connected to the school

Some highlights from the parent LCAP survey include:

- Parents report high levels of satisfaction with the academic programming.

There is one disconnect between parent and student response to perceptions of safety:

- Parents report that their children think that bullying is a bigger problem than the students do.

For example,

93% of students report that they feel safe on the playground

97% of students report that they feel safe in the classroom

And yet, 18% of students report that they have been afraid of being beat up at school in the last 12 months.

But only 64% of parents report that their child thinks bullying is NOT a problem at school

18% of parents report that their child thinks bullying IS a problem at school

Another 18% of parents don't know

Actions / Services

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action 1

Planned
Actions/Services

Actual
Actions/Services

Budgeted
Expenditures

Estimated Actual
Expenditures

10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.

10.1 TK-5 Implementation of Second Step occurred in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms, with mixed fidelity. Overall, staff feel the resources work, but maybe the Elementary campus needs the updated version of Second Step.

01-0000-0-1110-1000-4310-105-0000 4000-4999: Books And Supplies LCFF \$200

01-0000-0-1110-1000-4310-105-0000 4000-4999: Books And Supplies LCFF \$200

Action 2

Planned Actions/Services

10.2 Utilization of the teachers, principal, psychologist, speech therapist, counselor, and contracted behaviorist when needed to assist staff and students when students are having difficulties with social/emotional issues.

Actual Actions/Services

10.2 Teachers, principal, psychologist, speech therapist, counselor, and contracted behaviorist were successfully utilized when needed to assist staff and students when students are having difficulties with social/emotional issues.

Budgeted Expenditures

Included in above 1.1 1000-1999: Certificated Personnel Salaries LCFF \$0

Estimated Actual Expenditures

Included in above 1.1 1000-1999: Certificated Personnel Salaries LCFF \$0

Action 3

Planned Actions/Services

10.3 Provide transportation. End this action. It belongs in 9.2

Actual Actions/Services

ACTION ENDED

Budgeted Expenditures

Included in above 9.2 5000-5999: Services And Other Operating Expenditures LCFF \$0

Estimated Actual Expenditures

Included in above 9.2 5000-5999: Services And Other Operating Expenditures LCFF \$0

Action 4

Planned Actions/Services

10.4 Implement CA Healthy Kids Survey

Actual Actions/Services

10.3 More surveys were given to students and parents in 18-19, including 5th grade CA healthy kids survey; and LCAP survey for students; and LCAP survey for parents.

Budgeted Expenditures

Included in Goal 1.2 1000-1999: Certificated Personnel Salaries LCFF 0

Estimated Actual Expenditures

Included in Goal 1.2 1000-1999: Certificated Personnel Salaries LCFF 0

Action 5

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
10.5 Add a 1.0FTE School Counselor to share among the District schools	10.4 1.0FTE School Counselor was added to share among the District schools	Included in 6.3 5800: Professional/Consulting Services And Operating Expenditures LCFF \$0	Included in 6.3 5800: Professional/Consulting Services And Operating Expenditures LCFF \$0

Action 6

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
10.6 Continue annual theme (e.g. “choose kindness”) and monthly pro-social character trait activities.	10.5 Continued annual theme (e.g. “be courageous” in 2018-19) and monthly pro-social character trait activities, and students encouraged to wear school spirit wear.	Included in Goal 1.1 1000-1999: Certificated Personnel Salaries LCFF 0	Included in Goal 1.1 1000-1999: Certificated Personnel Salaries LCFF 0

Action 7

Planned Actions/Services	Actual Actions/Services	Budgeted Expenditures	Estimated Actual Expenditures
10.7 Students in Gravenstein First participate in grade level field trips to provide opportunities for building social skills & relationships.	10.6 Students participated in grade level field trips to provide opportunities for building social skills & relationships. The school continued efforts to expand field trip offering to all students.	01- 0000- 0- 1110- 1000- 5826- 105- 0000 5000-5999: Services And Other Operating Expenditures LCFF \$ 1,520	01- 0000- 0- 1110- 1000- 5826- 105- 0000 5000-5999: Services And Other Operating Expenditures LCFF \$154

Analysis

Complete a copy of the following table for each of the LEA’s goals from the prior year LCAP. Duplicate the table as needed. Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

The services were implemented as planned. Perhaps the resources were implemented with more fidelity in some classrooms than others.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.

The principal and teachers could communicate about how is needed to increase fidelity of use of Second Step. Site Council determined that the Elementary school could benefit from the newer version of Second Step, which was purchased for the middle school this year.

The staff needs to investigate the discrepancy between the students' report of feeling safe in classrooms and on the playground, and then apparently some students may be communicating to their parents that they are worried about safety in greater numbers. Why did 18% of students fear being beat up at school? Yet over 95% say they feel safe?The previous 10.3 action was in the wrong place and so was ended. Therefore, the subsequent actions were re-numbered.

In 2019-20, the Enrich! program is expected to be available to all students -- including all field trips (10.7). This should boost sense of belonging for all students and teachers.

No changes to goals anticipated for 2019-20.

Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

The estimated actual field trip expense is lower than originally budgeted due to donations from parents and the Gravenstein School Foundation.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

The previous 10.3 action was in the wrong place and so was ended. Therefore, the subsequent actions were re-numbered.

In 2019-20, the Enrich! program is expected to be available to all students -- including all field trips (10.7). This should boost sense of belonging for all students and teachers.

No changes to goals anticipated for 2019-20.

Stakeholder Engagement

LCAP Year: 2019-20

Involvement Process for LCAP and Annual Update

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

The Board of Trustees, Site Council/LCAP Advisory Committee, students, and teachers participated in discussions around the LCAP priorities and goals. Teachers, Parents, and Classified staff were represented in the Site Council. A teachers' union representative participated in the Site Council/LCAP Advisory Committee. The Superintendent made a request through the weekly emails for parent representation for the English Learners on the LCAP Advisory Committee. The LCAP Advisory Committee had a parent who represented the EL community. The Superintendent consulted and gathered information from the students. Students also brought requests and concerns to the Superintendent either individually, in small groups, or in writing.

On Jan 23, 2019, February 20, 2019, March 27, 2019, and April 17, 2019:

School Site Council & LCAP Advisory Committee reviewed the LCAP for 2019/20.

The administrators presented Section 2: Goals, Actions, Expenditures and Progress Indicators of the LCAPs. The committee then reviewed and discussed each goal and the actions. We conducted an analysis for the update section of this year's LCAPs, and addressed any changes needed for next years' LCAPs.

Spring 2019:

Stakeholder surveys were provided to all district parents to gain feedback on the LCAP, programs, as well as perceptions of belonging and student safety.

Differentiated health and safety surveys were provided to all 3-5th and 6-8th grade students.

Surveys were designed to gather LCAP feedback from parents and another survey for student feedback.

Survey results were reviewed by Site Council/LCAP Committee.

On April 18, 2019 Principal Pugno held an open stakeholders meeting to encourage students, staff, parents, Trustees, and community members to give input on the District's LCAPs.

- One parent participated and gave the feedback that she like the addition of the LCAP surveys.

Final review of 2019-20 LCAPs. Recommendation of three LCAPs for 2019-20 to the Board for approval.

Date of public hearing for LCAP and Budget: June 11, 2019

Date of approval for LCAP and Budget: June 28, 2019

Superintendent Schwinn met with Student Council representatives on May 18, 2017 to review the 2017-20 goals and consider actions to explain the LCAP goals and to receive input from the student body for the LCAP. The students gave the following feedback on each of the LCAP goals and associated actions/services. This student feedback is preserved as a guide. We are still fulfilling our promises to them.

Goal 1:

- We have great teachers!
- Classes are a good size, and they can get help from the teachers.
- Everyone has enough textbooks.
- Make sure TK-1st grade are getting access to computers by going to the computer lab a lot. "They can't type."
- They would like to see more small focus-related tools like fidgets and stress balls available to all students in classrooms. They say sometime the wobble chairs that are currently used can be a distraction to other nearby students.

Goal 2:

- More ELD help for students was added and should keep going. It helps.
- They are Ok with their teachers going to training. It helps their class.

Goal 3:

- 3rd grade is not really using the social studies textbook. They are accessing history via ELA.
- They like the new IXL program and want to use it more.
- Make resources for tutoring available.
- Some tutoring is available for students who go to Daycare.

Goal 4:

- No feedback

Goal 5:

- More ELD help for students was added and should keep going. It helps.

- Can we have Spanish speaking students and teachers spend time with Spanish speaking newcomers to make sure they feel welcome.

Goal 6:

- Sometimes students don't really have a way to get help with social/emotional problems.
- Teacher run weekly class meetings help work out "drama."
- They think we should get one School Counselor that the kids can get to know and feel comfortable talking to about their problems.
- They suggest we make a friendship bench for each playground both campuses, and put it on the playground where kids can sit if they want someone to play with. Then another student can see them sitting there and come invite them to play. They suggest painting a message on the benches like "If you want a friend, be a friend."
- They wonder if the library can be opened at recess for another place for kids to relax and read at breaks.

Goal 7:

- Mostly they think the schools look very nice, but here are areas where they see room for improvement:
- Kids should stop digging in the fields and track. It is dangerous. Kids trip in holes.
- They think digging is happening in daycare.
- Current holes need to be filled.
- Stop/clean up writing in the girl's room.
- Little kids are scratching on the partitions in the bathrooms
- Rocks on the track make people slip.
- They'd like a second tetherball pole installed.

Goal 8:

- Internet can be somewhat slow at times, but rarely lose service.
- Students are kicked off about 1X every two months.
- That looks like a significant improvement over last years.

Goal 9:

- To support students that are absent it would be helpful if every teacher had a website where they posted their homework. Then they could check for assignments when they are home with an illness.
- They appreciate that lunches are provided but students in the feedback group had dietary restrictions like gluten free and vegan, and they found that most food offered at school is not suitable for them.

They appreciate when classroom parents accommodate their dietary restrictions in class parties.

They wish there was more awareness of dietary limits so all kids can join in on the fun and not feel left out.

- They think parents and kids should not gossip about why kids are absent.

Goal 10:

Second Step program is used with variable fidelity. Teachers also employ other methods to build a community of caring. For example:

- 3rd grade uses the lessons a couple times per year, and they use other practices like "class appreciations" more frequently.
- 4th grade felt reading meaningful books, such as "Wonder" this year, helped them talk about issues like bullying and allowed them to have lessons that contributed to this goal.
- 5th grade is not using Second Step, but instead they use Go Noodle to help make kids feel better. They use Restorative Justice circle, and events like "Girls' Lunch" to help them work out problems.
- Additional Student Outreach and Superintendent's Response:
 - Supt. Schwinn followed up by raising some of the concerns raised by Student Council at the school-wide, weekly assemblies.
 - Mrs. Schwinn let all the students know if there is any additional input, please let her know.
 - Students in small groups and as individuals collaborated with Supt. Schwinn throughout the school year to address many of the concerns listed above.

Planned actions as result of student feedback:

- 1 or 2 "friendship benches (as described by students above) are planned for the elementary playground. 2 classrooms are organizing the decoration of the benches. Head of Maintenance, Brian Sposato will install the benches.

Impact on LCAP and Annual Update

How did these consultations impact the LCAP for the upcoming year?

Priorities Identified by School Site Council & LCAP Advisory Committee and other Stakeholder feedback:

- Promote curriculum development and higher levels of student achievement within the District consistent with state standards and framework. (District Goal #3 Curriculum and Instruction)
- Continue staff development in Common Core Implementation and common planning time.

- Continue additional availability of technology for students.
- Continue assistance by IT personnel for maintenance of technology and assistance for teachers.
- Continue investigating the purchase of common core aligned ELA and NGSS textbooks.
- Continue the Learning Lab placement for non-proficient students.
- Continue Homework Club
- Continue Second Step, but look at other tools, and assemblies to help address social/emotional learning
- Continue the maintenance of facilities

Results from Student Input:

- Continue a full-time School Counselor to serve students at all District schools.
- Friendship bench suggested as School Site Council community goal, and pursued with our Facility Manager.
- TK-1st received greater access to technology with the purchase of Yoga Chromebooks for TK-1st grade. Devices that include a tablet and keyboard were selected for the classrooms, so they can "learn to type!"
- Expanded the bandwidth to support more students online at once.
- ELD services continued.
- EL addressed when adopting new ELA program.
- Additions recommended and implemented at the Gravenstein Campus to the program:
- Continue with the added full time teaching position to the Learning Lab at Gravenstein replacing teaching assistants.
- Continue added Teaching Assistant positions to support students in the classroom with Multi Tier Systems of Support.

- 1 or 2 "friendship benches (as described by students above) are planned for the elementary playground. 2 classrooms are organizing the decoration of the benches. Head of Maintenance, Brian Sposato will install the benches.

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 1

Goal #1: The district goal to increase the percentage of students performing at or above grade level standards in all subgroups.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 5: Pupil Engagement (Engagement)
 Priority 7: Course Access (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Identified Need:

Identified Need : Proficiency – Student Performance

Students served by this LCAP are a small pool of 1st graders and occasional students in Community Day (0-1) at any given time this year. Therefore, we do not have relevant CASPP score data to share. However, we do apply the relevant actions below with all students to prepare them to perform at at or above grade level standards.

- The District appears successful in many areas. Blue-colored pie charts make up the majority of rubrics on the Dashboard.
- The Elementary Principal worked with the TK-2nd grade teaching staff to develop a system to assess grade level proficiency among primary students, who are outside the CAASPP testing range.

This is baseline data, collected for the first time in 2017-18.

The complete TK-2 data collected is attached below. Highlights reveal the following:

90% Of all TK students Exceeded or Met Standards in ELA

86% Of all TK students Exceeded or Met Standards in Math

78% Of all K students Exceeded or Met Standards in ELA

81% Of all K students Exceeded or Met Standards in Math

92% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in ELA

97% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in Math

59% Of all Gravenstein First 1st gr students Exceeded or Met Standards in ELA

76% Of all Gravenstein First 1st gr students Exceeded or Met Standards in Math

68% Of all 2nd gr students Exceeded or Met Standards in ELA

86% Of all 2nd gr students Exceeded or Met Standards in Math

In 2018, GUSD students scored the 2nd highest ELA and Math scores in Sonoma County!

- Highlights from 2018 CAASPP data include:

78% Of all 3-5th gr students Exceeded or Met Standards in ELA

70% Of all 3-5th gr students Exceeded or Met Standards in Math

Students improved in ELA over the previous year and held consistent in Math over the previous year.

Students in the SED and EL subgroups have shown impressive growth over the last year, in both ELA and Math.

Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward.

Other Information:

Year Middle School Drop Out Rate

2013-14 No middle school dropouts

2014-15 (1) 8th grade student drop out

2015-16 No middle school dropouts

2016-17 No middle school dropouts

2017-18 No middle school drop outs

2018-19 No middle school drop outs

Staffing:

100% of teachers are appropriately credentialed, highly qualified and have the appropriate EL authorization.

100% of administrators are credentialed, highly qualified and have the appropriate EL authorization.

100% of instructional assistants are highly qualified.

100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Students served by this LCAP are a small pool of 1st graders and occasional students in Community Day (0-1) at any given time this year. Therefore, we do not have relevant CASPP score data to share. However, we do apply	Students served by this LCAP are a small pool of 1st graders and occasional students in Community Day (0-1) at any given time this year. Therefore, we do not have relevant CASPP score data to share. However, we do apply	Student in this group do not participate in the following: <ul style="list-style-type: none">• CAASPP tests• Physical Fitness Test	Student in this group do not participate in the following: <ul style="list-style-type: none">• CAASPP tests• Physical Fitness Test	Student in this group do not participate in the following: <ul style="list-style-type: none">• CAASPP tests• Physical Fitness Test

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
<p>the relevant actions below with all students to prepare them to perform at at or above grade level standards.</p> <p>This District is a K-8 school system so the following metrics are not applicable:</p> <p>4C – Percent of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC, CSU or Career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks.</p> <p>4F – Percent of pupils who have passed an advanced placement examination with a score of 3 or higher.</p> <p>4G – Percent of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent</p>	<p>the relevant actions below with all students to prepare them to perform at at or above grade level standards.</p> <p>Middle school dropout rate is zero.</p>	<p>100% student access to classes with appropriately credentialed teachers will be maintained.</p> <p>100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.</p> <p>100% of teachers are appropriately credentialed, highly qualified and have the appropriate EL authorization.</p> <p>Zero student drop outs</p>	<p>100% student access to classes with appropriately credentialed teachers will be maintained.</p> <p>100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.</p> <p>100% of teachers are appropriately credentialed, highly qualified and have the appropriate EL authorization.</p> <p>Zero student drop outs</p>	<p>100% student access to classes with appropriately credentialed teachers will be maintained.</p> <p>100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.</p> <p>100% of teachers are appropriately credentialed, highly qualified and have the appropriate EL authorization.</p> <p>Zero student drop outs</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
assessment of college preparedness. 5D – High school drop out rate 5E – High school graduation rate API-Not used anymore				

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

1.1 180 student day school year will continue

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

2018-19 Actions/Services

1.1 180 student day school year will continue

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

1.1 180 student day school year will continue

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$171,711	\$ 178,022	\$370,355
Source	LCFF	LCFF	LCFF
Budget Reference	01-0000-0-1110-1000-xxxx-105-xxxx and 01-1400-0-1110-1000-xxxx-105-xxxx (mgmt codes: 0000, SUBS, XTRA)	01-0000-0-1110-1000-xxxx-105-xxxx and 01-1400-0-1110-1000-xxxx-105-xxxx (mgmt codes: 0000, SUBS, XTRA)	01-0000-0-1110-1000-xxxx-105&100-xxxx and 01-1400-0-1110-1000-xxxx-105&100-xxxx (mgmt codes: 0000,2430, SUBS, XTRA)

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

1.2 All teachers, administrators, and instructional teacher assistants are highly qualified and appropriately assigned.

2018-19 Actions/Services

1.2 All teachers, administrators, and instructional teacher assistants are highly qualified and appropriately assigned.

2019-20 Actions/Services

1.2 All teachers, administrators, and instructional teacher assistants are highly qualified and appropriately assigned.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$7,797	\$6,479	\$11,440
Source	LCFF	LCFF	LCFF
Budget Reference	Teachers & assts included above in 1.1 01-0000-0-0000-2700-1xxx&3xx1-105-xxxx	Teachers & assts included above in 1.1 01-0000-0-0000-2700-1xxx&3xx1-105-xxxx	Teachers & assts included above in 1.1 01-0000-0-0000-2700-1xxx&3xx1-105-xxxx

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools
Specific Schools: Gravenstein Elementary
Specific Grade Spans: TK-3

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

Select from New, Modified, or Unchanged for 2018-19

Modified Action

2018-19 Actions/Services

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

1.3 Maintain K-3 Class Size Reduction to an average of 21 students per class, or a maximum of 24 per classroom.

1.3 Maintain TK-3 Class Size Reduction to an average of 21 students per class, or a maximum of 24 per classroom.

1.3 Maintain TK-3 Class Size Reduction to an average of 21 students per class, or a maximum of 24 per classroom.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	0	0	0
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1

Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<p>Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)</p> <p>All</p>	<p>Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p> <p>All Schools Specific Grade Spans: 1-8</p>
---	--

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<p>Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)</p> <p>[Add Students to be Served selection here]</p>	<p>Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</p> <p>[Add Scope of Services selection here]</p>	<p>Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p> <p>[Add Location(s) selection here]</p>
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Actions/Services

<p>Select from New, Modified, or Unchanged for 2017-18</p> <p>Unchanged Action</p>	<p>Select from New, Modified, or Unchanged for 2018-19</p> <p>Modified Action</p>	<p>Select from New, Modified, or Unchanged for 2019-20</p> <p>Unchanged Action</p>
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2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

1.4 PE will continue to be taught 200 minutes every 10 school days (gr. 1-6) and 400 minutes every 10 school days grades 7-8.

1.0FTE PE Teacher position added in 17-18 for the elementary school

1.4 PE will continue to be taught 200 minutes every 10 school days (gr. 1-6) and 400 minutes every 10 school days grades 7-8.

PE Teacher will continue

1.4 PE will continue to be taught 200 minutes every 10 school days (gr. 1-6) and 400 minutes every 10 school days grades 7-8.

PE Teacher will continue

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	0	0	0
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1

Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

<p>Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)</p> <p>All</p>	<p>Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p> <p>All Schools</p>
---	--

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

<p>Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)</p> <p>[Add Students to be Served selection here]</p>	<p>Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))</p> <p>[Add Scope of Services selection here]</p>	<p>Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)</p> <p>[Add Location(s) selection here]</p>
--	--	---

Actions/Services

<p>Select from New, Modified, or Unchanged for 2017-18</p> <p>Unchanged Action</p>	<p>Select from New, Modified, or Unchanged for 2018-19</p> <p>Modified Action</p>	<p>Select from New, Modified, or Unchanged for 2019-20</p> <p>Unchanged Action</p>
--	---	--

2017-18 Actions/Services

1.5 Computer labs have new or relatively new computers.

We have a new IT provider and the curriculum is relevant and integrated.

Add Yoga Chromebooks at 2:1 ratio in TK-1st gr (including necessary storage cases, accessories)

2018-19 Actions/Services

1.5 Classrooms have new or relatively new computers. School will maintain a 1:1 Chromebook-student ratio, grades 2-5, and 2:1 ratio TK-1st grade.

2019-20 Actions/Services

1.5 Classrooms have new or relatively new computers. School will maintain a 1:1 Chromebook-student ratio, grades 2-5, and 2:1 ratio TK-1st grade.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 1,000	\$ 1,436	\$1,465
Source	LCFF	LCFF	LCFF
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures 01-0000-0-0000-1000&2420-5840-105-0000	5800: Professional/Consulting Services And Operating Expenditures 01-0000-0-0000-1000&2420-5840-105-0000	5800: Professional/Consulting Services And Operating Expenditures 01-0000-0-0000-1000&2420-5840-105-0000

Action 6

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

1.6 A credentialed Music teacher teaches Music/Band and art is taught by Artists in Residence

2018-19 Actions/Services

1.6 A credentialed Music teacher teaches Music/Band and art is taught by Artists in Residence

2019-20 Actions/Services

1.6 A credentialed Music teacher teaches Music/Band and art is taught by Artists in Residence

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 3,151	\$ 5,069	\$ 3736
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries 01-0000-0-1510-1000-1110-105-0000 & 01-0000-0-1110-1000-5830-105-ARTS	1000-1999: Certificated Personnel Salaries 01-0000-0-1510-1000-1110-105-0000 & 01-0000-0-1110-1000-5830-105-ARTS	1000-1999: Certificated Personnel Salaries 01-0000-0-1510-1000-1110-105-0000

Action 7

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All
Students with Disabilities
Specific Student Groups: all qualifying students
[Add Students to be Served selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools
[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners

Low Income

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

1.7 A second credentialed teacher assigned to the Learning Lab for Title 1 services to assist non-proficient students.

2018-19 Actions/Services

1.7 A second credentialed teacher assigned to the Learning Lab for Title 1 services to assist non-proficient students

2019-20 Actions/Services

1.7 A second credentialed teacher assigned to the Learning Lab for Title 1 services to assist non-proficient students

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$13,778	\$11,444	\$13,001
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	1000-1999: Certificated Personnel Salaries 01-0000-0-1110-1000-1***,3**1-105-LCAP	1000-1999: Certificated Personnel Salaries 01-0000-0-1110-1000-1***,3**1-105-LCAP	1000-1999: Certificated Personnel Salaries 01-0000-0-1110-1000-1***,3**1-105-LCAP

Action 8

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

[Add Students to be Served selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners
Foster Youth
Low Income
[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Schoolwide
Limited to Unduplicated Student Group(s)
[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

1.8 Add an extra TA position to the District to support more students in reaching proficiency.

2018-19 Actions/Services

1.8 Continue extra TA position in the District to support more students in reaching proficiency.

2019-20 Actions/Services

1.8 Continue extra TA position in the District to support more students in reaching proficiency.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 6,378	\$ 45,597	\$58,798
Source	LCFF	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	2000-2999: Classified Personnel Salaries 01-0000-0-1110-1000-2100&3**2-105-0000	2000-2999: Classified Personnel Salaries 01-0000-0-1110-1000-2100&3**2-105-LCAP	2000-2999: Classified Personnel Salaries 01-0000-0-1110-1000-21**-105-LCAP

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 2

Goal #2: All teachers and instructional support staff will continue training in the new CA Standards.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)

Local Priorities:

Identified Need:

Students need to: Achieve proficiency in Common Core State Standards

Teacher comfort level in Common Core standards and ELD standards by subject area:

Year	Math	English Language Arts (ELA)	Science
2013-14	50%	50%	50%
2014-15	75%	75%	75%
2015-16	95%	85%	75%
2016-17	100%	100%	100%
2017-18	100%	100%	100%
2018-19	100%	100%	100%

Common Core Instructional Materials:

Subject Area	Pilot Year	Adoption Year	Board Date
Math	2014/15 & 2015/16	2015/16	4/13/2016
ELA	2016/17 & 2017/18	2018/19	
Science	2017/18 & 2018/19		

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
See above statistics on teacher comfort levels in teaching CCSS, as reported by teachers.	See baseline data above	By May 2018, teachers will report a full implementation of the new common-core aligned select ELA instructional materials including EL materials.	By May 2019, report full implementation of Common Core ELA, Math, and Science and will be piloting Social Studies materials.	By May 2019, report full implementation of Common Core ELA, Math, and Science and will be piloting Social Studies materials.

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

2.1 Ensure professional development is high quality and assists teachers in full implementation of the Common Core Standards and ELD State Standards.

2018-19 Actions/Services

2.1 Ensure professional development is high quality and assists teachers in full implementation of the new CA State Standards and ELD State Standards.

2019-20 Actions/Services

2.1 Ensure professional development is high quality and assists teachers in full implementation of the new CA State Standards and ELD State Standards.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 359	\$ 420	\$ 379
Source	Federal Funds	Federal Funds	Federal Funds
Budget Reference	5000-5999: Services And Other Operating Expenditures 01-4035-0-1110-1000-5200-105-0000	5000-5999: Services And Other Operating Expenditures 01-4035-0-1110-1000-5200-105-0000	5000-5999: Services And Other Operating Expenditures 01-4035-0-1110-1000-5200-105-0000

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 3

Goal #3: Teachers will have high quality, instructional materials aligned to the new CA State Standards in Language Arts, Math, and Science (as they become available) in sufficient quantities for all students including EL materials.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 2: State Standards (Conditions of Learning)

Local Priorities:

Identified Need:

Students need to: Achieve proficiency in Common Core State Standards

Common Core Instructional Materials:

Subject Area Pilot Year Adoption Year Board Date

Math 2014/15 & 2015/16 2015/16 4/13/2016

ELA 2016/17 & 2017/18 2018/19

Science 2017/18 & 2018/19

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Progress on materials acquisition as indicated via pilot and adoption timeline above	Common Core Instructional Materials: Subject Area Pilot Year Adoption Year Board Date	By May 2018, teachers will report a full implementation of the new CA State Standards aligned select ELA	By May 2019, teachers will report a full implementation of new CA State Standards aligned ELA, and Math	By May 2019, teachers will report a full implementation of new CA State Standards aligned ELA, Math, and Science textbooks and

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	Math 2014/15 & 2015/16 2015/16 4/13/2016 ELA 2016/17 & 2017/18 2018/19 Science 2017/18 & 2018/19	instructional materials including EL materials.	textbooks and pilot of Science textbooks.	pilot of Social Studies textbooks.

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

3.1 Research available programs. Purchase and implement an adequate

2018-19 Actions/Services

3.1 Research available programs. Purchase and implement an adequate

2019-20 Actions/Services

3.1 Research available programs. Purchase and implement an adequate

supply of high quality, standards- aligned instructional materials including EL materials.

supply of high quality, standards- aligned instructional materials including EL materials.

supply of high quality, standards- aligned instructional materials including EL materials.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 5,100	\$ 1,855	\$ 2,058
Source	LCFF	LCFF	LCFF
Budget Reference	4000-4999: Books And Supplies 01-0000-0-1110-1000-4110-000 &105-0000	4000-4999: Books And Supplies 01-0000-0-1110-1000-4110-000 &105-0000	4000-4999: Books And Supplies 01-0000-0-1110-1000-4110-000 &105-0000

Action 2

All All Schools

OR

[Add Students to be Served selection here] [Add Scope of Services selection here] [Add Location(s) selection here]

Actions/Services

	New Action	Unchanged Action
	3.2 Ongoing professional development and coaching supports teaching staff to implement effective integrated, relevant, tech-rich curriculum.	3.2 Ongoing professional development and coaching supports teaching staff to implement effective integrated, relevant, tech-rich curriculum.

Budgeted Expenditures

Amount	\$0	\$0
Source	Federal Funds	Federal Funds
Budget Reference	5000-5999: Services And Other Operating Expenditures Included in Goal 2.1	5000-5999: Services And Other Operating Expenditures Included in Goal 2.1

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 4

Goal #4: All students will meet or exceed the new CA Standards in Math and Language Arts.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 4: Pupil Achievement (Pupil Outcomes)

Local Priorities:

Identified Need:

Students need to Achieve Proficiency in Common Core Standards

The number of students in the District programs covered by this LCAP are very limited:

just two 1st grade classes, of approximately 40 students, and 0-1 student at a time in the Community Day School. The students are not of testing age for CAASPP and PFT. So this goal is not easily assessed for this group, using CAASPP or PFT.

- The District appears successful in many areas. Blue-colored pie charts make up the majority of rubrics on the Dashboard.
- The Elementary Principal worked with the TK-2nd grade teaching staff to develop a system to assess grade level proficiency among primary students, who are outside the CAASPP testing range.

This is baseline data, collected for the first time in 2017-18.

The complete TK-2 data collected is attached below. Highlights reveal the following:

90% Of all TK students Exceeded or Met Standards in ELA

86% Of all TK students Exceeded or Met Standards in Math

78% Of all K students Exceeded or Met Standards in ELA

81% Of all K students Exceeded or Met Standards in Math

92% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in ELA

97% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in Math

59% Of all Gravenstein First 1st gr students Exceeded or Met Standards in ELA

76% Of all Gravenstein First 1st gr students Exceeded or Met Standards in Math

68% Of all 2nd gr students Exceeded or Met Standards in ELA

86% Of all 2nd gr students Exceeded or Met Standards in Math

In 2018, GUSD students scored the 2nd highest ELA and Math scores in Sonoma County!

- Highlights from 2018 CAASPP data include:

78% Of all 3-5th gr students Exceeded or Met Standards in ELA

70% Of all 3-5th gr students Exceeded or Met Standards in Math

Students improved in ELA over the previous year and held consistent in Math over the previous year.

Students in the SED and EL subgroups have shown impressive growth over the last year, in both ELA and Math.

Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward.

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CAASPP scores	See above 2016 results	In 2018, there will be a 2% increase in students who meet or exceed	In 2019, there will be a 2% increase in students who meet or exceed	In 2020, there will be a 2% increase in students who meet or exceed

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
The number of students in the District programs covered by this LCAP are very limited: just two 1st grade classes, of approximately 40 students, and 0-1 student at a time in the Community Day School. The students are not of testing age for CAASPP and PFT. So this goal is not easily assessed for this group, using CAASPP or PFT.		standards over 2017 on State assessments	standards over 2018 on State assessments	standards over 2019 on State assessments

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Students with Disabilities

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

4.1 Intensive support for eligible students with disabilities

Various placements and services per IEPs

2018-19 Actions/Services

4.1 Intensive support for eligible students with disabilities

Various placements and services per IEPs

2019-20 Actions/Services

4.1 Intensive support for eligible students with disabilities

Various placements and services per IEPs

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 5,854	\$ 2,361	\$ 2,036
Source	Federal Funds	Special Education	Special Education
Budget Reference	1000-1999: Certificated Personnel Salaries 01-3310-0-5xxx-xxxx-1***&3**1-105-0000	1000-1999: Certificated Personnel Salaries 01-6500-0-5xxx-xxxx-1***&3**1-105-0000	1000-1999: Certificated Personnel Salaries 01-6500-0-5xxx-xxxx-1***&3**1-105-0000

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Students with Disabilities

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

4.2 A Special Education Teacher and Credential teacher for Title 1 students (new for the 2015-16 school year) support non-proficient (Title 1) students for each grade level K-8. This supports struggling readers in a pull out to offer pre/re-teaching, Intervention program and other assistance.

2018-19 Actions/Services

4.2 A Special Education Teacher and Credential teacher for Title 1 students support non-proficient (Title 1) students for each grade level K-8. This supports struggling readers in a pull out to offer pre/re-teaching, Intervention program and other assistance.

2019-20 Actions/Services

4.2 A Special Education Teacher and Credential teacher for Title 1 students support non-proficient (Title 1) students for each grade level K-8. This supports struggling readers in a pull out to offer pre/re-teaching, Intervention program and other assistance.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	Title I	Title I	Title I
Budget Reference	1000-1999: Certificated Personnel Salaries Included in 1.7	1000-1999: Certificated Personnel Salaries Included in 1.7	1000-1999: Certificated Personnel Salaries Included in 1.7

Action 3

All

All Schools

OR

[Add Students to be Served selection here]

[Add Scope of Services selection here]

[Add Location(s) selection here]

Actions/Services

New Action

Unchanged Action

4.3 Instructional resources (e.g. IXL; Language Live!) will be used to provide targeted remediation for students performing below grade level standards in ELA & Math.

4.3 Instructional resources (e.g. IXL; Language Live!) will be used to provide targeted remediation for students performing below grade level standards in ELA & Math.

Budgeted Expenditures

Amount		\$ 633	\$ 645
Source		Lottery	Lottery
Budget Reference		4000-4999: Books And Supplies 01- 0000&1100- 0- 1110- 1000- 4310&4340- 105- 0000	4000-4999: Books And Supplies 01- 0000&1100- 0- 1110- 1000- 4310&4340- 105- 0000

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 5

Goal #5: English Learners (ELs) will acquire full proficiency in English as rapidly and effectively as possible and attain parity with native speakers of English in English Language Arts and Math.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 2: State Standards (Conditions of Learning)
Priority 4: Pupil Achievement (Pupil Outcomes)

Local Priorities:

Identified Need:

English language Learner students need to achieve the same rigorous grade-level academic standards that are expected of all students.

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CA School Dashboard results	The EL students at Gravenstein Elementary are performing at high and very high levels, and demonstrated "significant" improvements in the last year, as well.	Although the number of EL students in this group are too small to show up on the Dashboard, we can look to the progress of all EL students District-wide to track success.	Although the number of EL students in this group are too small to show up on the Dashboard, we can look to the progress of all EL students District-wide to track success.	Although the number of EL students in this group are too small to show up on the Dashboard, we can look to the progress of all EL students District-wide to track success.
The CA School Dashboard is a new metric available to track student progress, including EL subgroups. It takes into account the CELDT scores.	The Hillcrest EL students are performing at low levels and have	5% annual increase over the previous year in English Learner	5% annual increase over the previous year in English Learner	5% annual increase over the previous year in English Learner
Reclassification rate				

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	<p>"maintained" their performance levels.</p> <p>The number of EL students in the actual pool of students served by this LCAP is so small that the CA Dashboard lists EL data as "NA"</p> <p>Reclassification rate 2016-17 baseline data of 63 EL identified students District-wide, 12 were reclassified in 16-17 to "RFEP." That is a 19% reclassification rate.</p> <p>Explanation of reclassification data: It was discovered in 2016-17 that reclassification had not been happening at the elementary level in previous years. In 2016-17, with a new staff person assigned to CELDT testing and a new District administrator directing the process, some catch up work on reclassification was achieved. So the baseline data for 2016-</p>	<p>Progress in Math and ELA, as measured on the CA School Dashboard.</p> <p>Reclassification rate 10%</p>	<p>Progress in Math and ELA, as measured on the CA School Dashboard.</p> <p>Reclassification rate 10%</p>	<p>Progress in Math and ELA, as measured on the CA School Dashboard.</p> <p>Reclassification rate 10%</p>

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
	17 reclassification rates were possibly higher in 16-17, than they will be in subsequent years. Therefore, outcome goals may need to be modified in future years.			

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

5.1 Daily English Language Development: English Learners receive

2018-19 Actions/Services

5.1 Daily English Language Development: English Learners receive

2019-20 Actions/Services

5.1 Daily English Language Development: English Learners receive

high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English learners in appropriate, mainstreamed settings.

high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English learners in appropriate, mainstreamed settings.

high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English learners in appropriate, mainstreamed settings.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

2018-19 Actions/Services

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

5.2 Curricular Support: In addition, highly trained teachers and assistants provide extra support in the Learning Lab if needed.

5.2 Curricular Support: In addition, highly trained teachers and assistants provide extra support in the Learning Lab if needed.

5.2 Curricular Support: In addition, highly trained teachers and assistants provide extra support in the Learning Lab if needed.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries Included above in 1.7	1000-1999: Certificated Personnel Salaries Included above in 1.7	1000-1999: Certificated Personnel Salaries Included above in 1.7

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

[Add Students to be Served selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

English Learners

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

LEA-wide

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

Select from New, Modified, or Unchanged for 2018-19

Modified Action

2018-19 Actions/Services

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

5.3 Monitor Support: Students who have achieved English fluency continued to be progress monitored to ensure school success

5.3 Monitor Support: Students who have achieved English fluency continued to be monitored for progress to ensure school success.

5.3 Monitor Support: Students who have achieved English fluency continued to be monitored for progress to ensure school success.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1	1000-1999: Certificated Personnel Salaries Included above in 1.1

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 6

Goal #6: Appropriate academic and social/emotional support will be given to students who are struggling academically and/or socially.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 4: Pupil Achievement (Pupil Outcomes)
 Priority 6: School Climate (Engagement)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Identified Need:

Struggling students need support to assist them in reaching proficiency in Common Core Language Arts and Math

- The District appears successful in many areas. Blue-colored pie charts make up the majority of rubrics on the Dashboard.
- The Elementary Principal worked with the TK-2nd grade teaching staff to develop a system to assess grade level proficiency among primary students, who are outside the CAASPP testing range.

This is baseline data, collected for the first time in 2017-18.

The complete TK-2 data collected is attached below. Highlights reveal the following:

90% Of all TK students Exceeded or Met Standards in ELA

86% Of all TK students Exceeded or Met Standards in Math

78% Of all K students Exceeded or Met Standards in ELA

81% Of all K students Exceeded or Met Standards in Math

92% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in ELA

97% Of all Gravenstein Enrich! 1st gr students Exceeded or Met Standards in Math

59% Of all Gravenstein First 1st gr students Exceeded or Met Standards in ELA

76% Of all Gravenstein First 1st gr students Exceeded or Met Standards in Math

68% Of all 2nd gr students Exceeded or Met Standards in ELA

86% Of all 2nd gr students Exceeded or Met Standards in Math

In 2018, GUSD students scored the 2nd highest ELA and Math scores in Sonoma County!

- Highlights from 2018 CAASPP data include:

78% Of all 3-5th gr students Exceeded or Met Standards in ELA

70% Of all 3-5th gr students Exceeded or Met Standards in Math

Students improved in ELA over the previous year and held consistent in Math over the previous year.

Students in the SED and EL subgroups have shown impressive growth over the last year, in both ELA and Math.

Students with Disabilities (SWD) is the only subgroup that is not progressing. Students in that subgroup are performing below standard. This is an area for focus going forward.

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CAASPP data including: ELA, Math, Science, Suspension and Expulsion data, as	The number of students in the District programs covered by this LCAP are very limited:	Students identified as needing intervention will show at least a 2% increase in proficiency as measured by State	Students identified as needing intervention will show at least a 2% increase in proficiency as measured by State	Students identified as needing intervention will show at least a 2% increase in proficiency as measured by State

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
presented on the CA School Dashboard	just two 1st grade classes, of approximately 40 students, and 0-1 student at a time in the Community Day School. The students are not of testing age for CAASPP and PFT. So this goal is difficult to assess for this group.	tests and teacher reports. Reduce students not meeting standards by 2% over previous year's results. Maintain suspensions and expulsions at zero.	tests and teacher reports. Reduce students not meeting standards by 2% over previous year's results. Maintain suspensions and expulsions at zero.	tests and teacher reports. Reduce students not meeting standards by 2% over previous year's results. Maintain suspensions and expulsions at zero.

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action	Unchanged Action	Unchanged Action
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2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
6.1 Continue Second Step lessons (SEL program) and training	6.1 Continue Second Step lessons (SEL program) and training	6.1 Continue Second Step lessons (SEL program) and training

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	Federal Funds	Federal Funds	Federal Funds
Budget Reference	5000-5999: Services And Other Operating Expenditures Included above in 2.1	5000-5999: Services And Other Operating Expenditures Included above in 2.1	5000-5999: Services And Other Operating Expenditures Included above in 2.1

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from All, Students with Disabilities, or Specific Student Groups)	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
All	All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served: (Select from English Learners, Foster Youth, and/or Low Income)	Scope of Services: (Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))	Location(s): (Select from All Schools, Specific Schools, and/or Specific Grade Spans)
[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18	Select from New, Modified, or Unchanged for 2018-19	Select from New, Modified, or Unchanged for 2019-20
Unchanged Action	Unchanged Action	Unchanged Action

2017-18 Actions/Services	2018-19 Actions/Services	2019-20 Actions/Services
--------------------------	--------------------------	--------------------------

6.2 Contract with a Behaviorist, School Psychologist, or Counselor when needed.

6.2 Contract with a Behaviorist, School Psychologist, or Counselor when needed.

6.2 Contract with a Behaviorist, School Psychologist, or Counselor when needed.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 123	\$ 1,068	\$ 945
Source	LCFF	LCFF	LCFF
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures 01-3310-0-0000-3120-5830-105-0000	5800: Professional/Consulting Services And Operating Expenditures 01-3310-0-0000-3120-5830-105-0000	5800: Professional/Consulting Services And Operating Expenditures 01-3310-0-XXXX-3120-5830-105-0000

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

2018-19 Actions/Services

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

6.3 Add 1.0FTE School Counselor to share among District schools

Continue 1.0FTE School Counselor to share among District schools

Continue 1.0FTE School Counselor to share among District schools

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 3,253	\$ 2,455	\$ 2,733
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries 01- 0000- 0- 0000- 3110- 1200&3**1- 105- 0000	1000-1999: Certificated Personnel Salaries 01- 0000- 0- 0000- 3110- 1200&3**1- 105- 0000	1000-1999: Certificated Personnel Salaries 01- 0000- 0- 0000- 3110- 1200&3**1- 105- 0000

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 7

Goal #7: Facilities are safe, well-maintained, and conducive to learning and include technology.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)

Local Priorities:

Identified Need:

School facilities will continue to be updated.

FIT Survey Results:

Year Gravenstein Elementary Hillcrest Middle School

2012-13	Good	Good
2013-14	Good	Good
2014-15	Good	Good
2015-16	Good	Good
2016-17	Good	Good
2017-18	Good	Good
2018-19	Good	Good

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
The annual results from the Facility Inspection Tool	All facilities rated "good"	FIT survey will continue to indicate that all school facilities are clean and well maintained. All areas are rated as "good"	FIT survey will continue to indicate that all school facilities are clean and well maintained. All areas are rated as "good"	FIT survey will continue to indicate that all school facilities are clean and well maintained. All areas are rated as "good"

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

2018-19 Actions/Services

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

7.1 Facilities and educational and instructional technology remains clean and in good working order

7.1 Facilities and educational and instructional technology remains clean and in good working order

7.1 Facilities and educational and instructional technology remains clean and in good working order

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$ 20,275	\$ 18,159	\$ 19,208
Source	LCFF	LCFF	LCFF
Budget Reference	2000-2999: Classified Personnel Salaries 01-0000 & 8150-0-0000-8xxx-xxxx-xxx-xxxx	2000-2999: Classified Personnel Salaries 01-0000 & 8150-0-0000-8xxx-xxxx-xxx-xxxx	2000-2999: Classified Personnel Salaries 01-0000 & 8150-0-0000-8xxx-xxxx-xxx-xxxx

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

New Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

- 7.2 Add blinds to Gravenstein and Hillcrest classrooms, and District office

- 7.2 Add blinds to Gravenstein and Hillcrest classrooms, and District office

- 7.2 Add blinds to Gravenstein and Hillcrest classrooms, and District office

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$500	\$721	\$737
Source	LCFF	LCFF	LCFF
Budget Reference	5000-5999: Services And Other Operating Expenditures 01- 0000- 0- 0000- 7200- 4400- 000&105- 0000	5000-5999: Services And Other Operating Expenditures 01- 0000- 0- 0000- 7200- 4400- 000&105- 0000	5000-5999: Services And Other Operating Expenditures 01- 0000- 0- 0000- 7200- 4400- 000&105- 0000

Action 3

All	All Schools
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OR

[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
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Actions/Services

	New Action	Unchanged Action
	7.3 The Gravenstein Modernization Phase III begins June 2018, and will compete during 18-19.	7.3 The Gravenstein Modernization Phase III should be completed.

Budgeted Expenditures

Amount	\$ 20,000	\$ 0
Source	Other	Not Applicable
Budget Reference	Not Applicable 40- 0000- 0- 0000- 8500- 5830- 000- 0000	Not Applicable Completed in 2018-19

Action 4

All	All Schools
-----	-------------

OR

[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
--	--	----------------------------------

Actions/Services

	New Action	Unchanged Action
	7.4 Install solar energy system in the 2018-19 school year, District-wide.	7.4 Solar energy system should have been completed in the 18-19 school year, District-wide.

Budgeted Expenditures

Amount		\$ 47,525	\$0
Source		Other	Not Applicable
Budget Reference		5000-5999: Services And Other Operating Expenditures 01- 6230- 0- 0000- 8500- 5899- 105- 0000	Not Applicable Completed in 2018-19

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 8

Goal #8: Maintain wireless availability for technology that has been purchased.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 1: Basic (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Identified Need:

Instructional materials now come with a web based component. Students need access to computers to develop skills so they can have access to the instructional materials. This also means updating the wireless availability for technology on both campuses. 1B

Wireless reliability on campus:

Gravenstein Hillcrest

2014/15	65%	65%
2015/16	90%	90%
2016/17	98%	98%
2017-18	99%	99%
2018-19	100%	100%

Student to Computer Ratio:

Gravenstein First

2014/15 6:1
2015/16 6:1 plus Computer Lab

All Students
 2016-17
 TK-1st 6:1 plus Computer lab
 2-8th 1:1

2017-18
 TK-1st 2:1 plus computer lab
 2-8th 1:1

2018-19
 TK-1st 2:1
 2-8th 1:1

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Ratio of number of students to number of computer devices	<p>Student to Computer Ratio:</p> <p>Gravenstein First 2014/15 6:1 2015/16 6:1 plus Computer Lab</p> <p>All Students 2016-17 TK-1st 6:1 plus Computer lab 2-8th 1:1</p> <p>2017-18 TK-1st 2:1 plus computer lab 2-8th 1:1</p>	<ul style="list-style-type: none"> Students will be increasing needed skills according to the technology plan. The wireless system will have reliability on campus 98% of the time. The student to computer ratio will be 2:1 district wide for TK-1st grade 	<ul style="list-style-type: none"> Students will be increasing needed skills according to the technology plan. The wireless system will have reliability on campus 98% of the time. The student to computer ratio will be 2:1 district wide for TK-1st grade 	<ul style="list-style-type: none"> Students will be increasing needed skills according to the technology plan. The wireless system will have reliability on campus 98% of the time. The student to computer ratio will be 2:1 district wide for TK-1st grade

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
		and 1:1 2nd-8th grade.	and 1:1 2nd-8th grade.	and 1:1 2nd-8th grade.

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

8.1 Updating/Increasing Wireless Capability and provide IT support.

2018-19 Actions/Services

8.1 Updating/Increasing Wireless Capability and provide IT support.

2019-20 Actions/Services

8.1 Updating/Increasing Wireless Capability and provide IT support.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$25,000	\$25,000	\$25,000
Source	LCFF	LCFF	LCFF
Budget Reference	6000-6999: Capital Outlay 01-0000-0-1110-1000-6400-000-0000	6000-6999: Capital Outlay 01-0000-0-1110-1000-6400-000-0000	6000-6999: Capital Outlay 01-0000-0-1110-1000-6400-000-0000
Amount	\$1000	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Included in 1.5	5800: Professional/Consulting Services And Operating Expenditures Included in 1.5	5800: Professional/Consulting Services And Operating Expenditures Included in 1.5

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

New Action

New Action

2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

8.2 IT network and equipment will be maintained at industry best practices.

8.2 IT network and equipment will be maintained at industry best practices.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Included in 1.5	5800: Professional/Consulting Services And Operating Expenditures Included in 1.5	5800: Professional/Consulting Services And Operating Expenditures Included in 1.5

Action 3

All All Schools

OR

[Add Students to be Served selection here] [Add Scope of Services selection here] [Add Location(s) selection here]

Actions/Services

New Action New Action

8.3 Dark fiber to be installed July 2018 8.3 Dark fiber was installed July 2018

Budgeted Expenditures

Amount		\$143	\$146
Source		LCFF	LCFF
Budget Reference		5800: Professional/Consulting Services And Operating Expenditures 01- 0000- 0- 0000- 7700- 5817- 105- 0000	5800: Professional/Consulting Services And Operating Expenditures 01- 0000- 0- 0000- 7700- 5817- 105- 0000

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 9

Goal #9: Students experiencing chronic absenteeism will be supported in attending school through individual conferencing or home visits to determine the need. This will include the need to go to their home school district if distance to school is the issue.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 3: Parental Involvement (Engagement)
 Priority 5: Pupil Engagement (Engagement)
 Priority 6: School Climate (Engagement)
 Priority 7: Course Access (Conditions of Learning)
 Priority 8: Other Pupil Outcomes (Pupil Outcomes)

Local Priorities:

Identified Need:

Students with attendance problems need to attend school regularly. Part of the strategy is to reach out to parents and families to make sure they are aware of school happenings and feel informed and involved.

Attendance rates:

Gravenstein Gravenstein First Hillcrest Community Day / NPS District Wide												
School Year	ADA	CBEDS	ADA	CBEDS	ADA	CBEDS	ADA	CBEDS	ADA	CBEDS	ADA	CBEDS %
2013-14	388.55	402	25.37	28	269.89	281	0.27	0	684.08	711	96.21	
2014-15	396.95	405	34.37	35	254.23	264	0.00	0	685.55	704	97.38	
2015-16	421.69	436										
2016-17	422.63	436	36.43	37	244.26	255	0.00	0		728	97.07	
2017-18	429.04	436	34.59	38	241.32	250	0.00	0	704.95	724	97.4%	
2018-19	448.45	472	33.24	34	236.09	253	1.42	0	720.55	761	94.7%	

Success Rate in reaching Parents with Superintendent’s weekly newsletter:

School Year	Date	Rate	Date	Rate
2014-15	Oct 2014	60%	June 2015	71%
2015-16	Oct 2015	65%	April 2016	71%
2016-17	Oct 2016	55%	May 2017	65%
2017-18	Oct 2017	70%	May 2018	68%
2018-19	Oct 2018	79%		Not available

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Attendance and truancy rates Success rate in reaching parents via weekly newsletter (Constant Contact issues data weekly regarding the percent of newsletters opened by families.)	See data above	<ul style="list-style-type: none"> Attendance of truant students will improve by 20% Goal attendance rate 96.5% to 97.5% 100% Parent involvement/engagement including the parents of unduplicated students and parents of students with exceptional needs. 3A, 3B, 3C 	<ul style="list-style-type: none"> Attendance of truant students will improve by 20% Goal attendance rate 97.5 %to 98.5% 100% Parent involvement/engagement including the parents of unduplicated students and parents of students with exceptional needs. 3A, 3B, 3C 	<ul style="list-style-type: none"> Attendance of truant students will improve by 20% Goal attendance rate 97.5 %to 98.5% 100% Parent involvement/engagement including the parents of unduplicated students and parents of students with exceptional needs. 3A, 3B, 3C

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

9.1 Provide school lunch

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

2018-19 Actions/Services

9.1 Provide school lunch

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

9.1 Provide school lunch

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$988	\$988	\$988
Source	LCFF	LCFF	LCFF
Budget Reference	7000-7439: Other Outgo 01-0000-0-0000-9300-7616-000-CAFÉ	7000-7439: Other Outgo 01-0000-0-0000-9300-7616-000-CAFÉ	7000-7439: Other Outgo 01-0000-0-0000-9300-7616-000-CAFÉ

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All
Specific Student Groups: Homeless

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

2017-18 Actions/Services

9.2 Provide transportations

Select from New, Modified, or Unchanged for 2018-19

Modified Action

2018-19 Actions/Services

9.2 Provide home to school transportation

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2019-20 Actions/Services

9.2 Provide home to school transportation

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$5,100	\$5,100	\$5,100
Source	Supplemental and Concentration	Supplemental and Concentration	Supplemental and Concentration
Budget Reference	5000-5999: Services And Other Operating Expenditures 01-0000-0-0000-3600-5804-105-LCAP	5000-5999: Services And Other Operating Expenditures 01-0000-0-0000-3600-5804-105-LCAP	5000-5999: Services And Other Operating Expenditures 01-0000-0-0000-3600-5804-105-LCAP

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Scope of Services selection here]

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

9.3 Superintendent communication (which includes information on attendance and LCAP) sent to all families weekly. The percentage of "open" rates will be tracked and phone calls made to families who are not engaged.

2018-19 Actions/Services

9.3 Superintendent communication (which includes information on attendance and LCAP) sent to all families weekly. The percentage of "open" rates will be tracked and phone calls made to families who are not engaged.

2019-20 Actions/Services

9.3 Superintendent communication (which includes information on attendance and LCAP) sent to all families weekly. The percentage of "open" rates will be tracked and phone calls made to families who are not engaged.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$20	\$20	\$20
Source	LCFF	LCFF	LCFF
Budget Reference	5000-5999: Services And Other Operating Expenditures 01-0000-0-0000-7200-5800-105-0000 (Constant Contact Program)	5000-5999: Services And Other Operating Expenditures 01-0000-0-0000-7200-5800-105-0000 (Constant Contact Program)	5000-5999: Services And Other Operating Expenditures 01-0000-0-0000-7200-5800-105-0000 (Constant Contact Program)

Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

9.4 Add One Call system for improved parent communication, especially daily attendance calls

2018-19 Actions/Services

9.4 Continue One Call system for improved parent communication, especially daily attendance calls

2019-20 Actions/Services

9.4 Continue One Call system for improved parent communication, especially daily attendance calls

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$942	\$142	\$197
Source	LCFF	LCFF	LCFF
Budget Reference	5000-5999: Services And Other Operating Expenditures 01- 0000- 0- 0000- 2700- 5830- 105- 0000	5800: Professional/Consulting Services And Operating Expenditures 01- 0000- 0- 0000- 2700- 5830- 105- 0000	5800: Professional/Consulting Services And Operating Expenditures 01-0000-0-1110-1000-5840-000-0000

Action 5

All All Schools

OR

[Add Students to be Served selection here] [Add Scope of Services selection here] [Add Location(s) selection here]

Actions/Services

New Action Unchanged Action

9.5 School secretary contacts guardians of absent students daily. 9.5 School secretary contacts guardians of absent students daily.

Budgeted Expenditures

Amount		\$ 6,692	\$ 6,692
Source		LCFF	LCFF
Budget Reference		2000-2999: Classified Personnel Salaries 01- 0000- 0- 0000- 2700- 2400&3**2- 105- 0000	2000-2999: Classified Personnel Salaries 01- 0000- 0- 0000- 2700- 2400&3**2- 105- XXXX

Action 6

All All Schools

OR

[Add Students to be Served selection here] [Add Scope of Services selection here] [Add Location(s) selection here]

Actions/Services

New Action Unchanged Action

9.6 SARB process employed for students with chronic absenteeism 9.6 SARB process employed for students with chronic absenteeism

Budgeted Expenditures

Amount		\$ 0	\$ 0
Source		LCFF	LCFF
Budget Reference		2000-2999: Classified Personnel Salaries Included in Goal 9.5	2000-2999: Classified Personnel Salaries Included in Goal 9.5

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

(Select from New Goal, Modified Goal, or Unchanged Goal)

Unchanged Goal

Goal 10

Goal #10: All students will be involved in school wide programs to boost school pride and a feeling of belongingness of each child, to treat others with respect, kindness and compassion, and to ensure that bullying and inappropriate behavior that distracts students from learning is not happening. This includes the use of Second Step lessons in all classrooms.

State and/or Local Priorities addressed by this goal:

State Priorities: Priority 6: School Climate (Engagement)

Local Priorities:

Identified Need:

Students need to feel safe and secure at school.

School-wide anti-bullying/cultural inclusion program (Second Step) will continue and be utilized.

Beginning in 2016, new data is available via the CA School Dashboard, including:

Suspension rate by	District	Gravenstein Elementary	Hillcrest Middle School
2016	0%	0.2%	1.8%
2017	2.4%	2.3%	2.4%
2018	4.9%	0.4%	2.6%

The increase in suspension in 2017 & 2018 in the District group can be explained by one student who was troubled and ultimately provided a behavior plan and a short stay in Community Day.

2017 Expulsions remains at 0%

2018 Expulsions remain at 0%

School Climate: Based on teacher feedback 98% reported the climate of the school is safe and the students feel connected to school.

Expected Annual Measurable Outcomes

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Suspension rates, Expulsion rates School climate data	Please see data above	<ul style="list-style-type: none"> • Keep suspension rates below 2% • Maintain (0) Expulsions • Address concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school 	<ul style="list-style-type: none"> • Keep suspension rates below 2% • Maintain (0) Expulsions • Address concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school 	<ul style="list-style-type: none"> • Keep suspension rates below 2% • Maintain (0) Expulsions • Address concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school

Planned Actions / Services

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.

2018-19 Actions/Services

10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.

2019-20 Actions/Services

10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$200	\$200	\$455
Source	LCFF	LCFF	LCFF
Budget Reference	4000-4999: Books And Supplies 01-0000-0-1110-1000-4310-105-0000	4000-4999: Books And Supplies 01-0000-0-1110-1000-4310-105-0000	4000-4999: Books And Supplies 01-0000-0-1110-1000-4310-105-0000

Action 2

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

10.2 Utilization of the teachers, principal, psychologist, speech therapist (lunch bunch – to learn appropriate social speech) and contracted behaviorist when needed to assist staff and students when students are having difficulties.

2018-19 Actions/Services

10.2 Utilization of the teachers, principal, psychologist, speech therapist, counselor, and contracted behaviorist when needed to assist staff and students when students are having difficulties with social/emotional issues.

2019-20 Actions/Services

10.2 Utilization of the teachers, principal, psychologist, speech therapist, counselor, and contracted behaviorist when needed to assist staff and students when students are having difficulties with social/emotional issues.

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries Included in above 1.1	1000-1999: Certificated Personnel Salaries Included in above 1.1	1000-1999: Certificated Personnel Salaries Included in above 1.1

Action 3

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

[Add Students to be Served selection here]

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

[Add Scope of Services selection here]

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Unchanged Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

10.3 Provide transportation

2018-19 Actions/Services

10.3 Provide transportation.
End this action. It belongs in 9.2

2019-20 Actions/Services

10.3 Provide transportation.
End this action. It belongs in 9.2

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	5000-5999: Services And Other Operating Expenditures Included in above 9.2	5000-5999: Services And Other Operating Expenditures Included in above 9.2	5000-5999: Services And Other Operating Expenditures Included in above 9.2

Action 4

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

All

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Scope of Services selection here]

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Select from New, Modified, or Unchanged for 2018-19

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

Modified Action

Unchanged Action

2017-18 Actions/Services

2018-19 Actions/Services

2019-20 Actions/Services

10.4 Research / implement local climate survey tool

10.4 Implement CA Healthy Kids Survey

10.4 Implement CA Healthy Kids Survey

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	0	0	0
Source	LCFF	LCFF	LCFF
Budget Reference	1000-1999: Certificated Personnel Salaries Included in Goal 1.2	1000-1999: Certificated Personnel Salaries Included in Goal 1.2	1000-1999: Certificated Personnel Salaries Included in Goal 1.2

Action 5

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from All, Students with Disabilities, or Specific Student Groups)

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

All

All Schools

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served:

(Select from English Learners, Foster Youth, and/or Low Income)

Scope of Services:

(Select from LEA-wide, Schoolwide, or Limited to Unduplicated Student Group(s))

Location(s):

(Select from All Schools, Specific Schools, and/or Specific Grade Spans)

[Add Students to be Served selection here]

[Add Scope of Services selection here]

[Add Location(s) selection here]

Actions/Services

Select from New, Modified, or Unchanged for 2017-18

Unchanged Action

Select from New, Modified, or Unchanged for 2018-19

Modified Action

Select from New, Modified, or Unchanged for 2019-20

Unchanged Action

2017-18 Actions/Services

10.5 Add a 1.0FTE School Counselor to share among the District schools

2018-19 Actions/Services

10.5 Add a 1.0FTE School Counselor to share among the District schools

2019-20 Actions/Services

Maintain a 1.0FTE School Counselor to share among the District schools

Budgeted Expenditures

Year	2017-18	2018-19	2019-20
Amount	\$0	\$0	\$0
Source	LCFF	LCFF	LCFF
Budget Reference	5800: Professional/Consulting Services And Operating Expenditures Included in 6.3	5800: Professional/Consulting Services And Operating Expenditures Included in 6.3	5800: Professional/Consulting Services And Operating Expenditures Included in 6.3

Action 6

All

All Schools

OR

[Add Students to be Served selection here]

[Add Scope of Services selection here]

[Add Location(s) selection here]

Actions/Services

New Action

Unchanged Action

10.6 Continue annual theme (e.g. “choose kindness”) and monthly pro-social character trait activities.

10.6 Continue annual theme (e.g. “choose kindness”) and monthly pro-social character trait activities.

Budgeted Expenditures

Amount	0	0	0
Source		LCFF	LCFF
Budget Reference		1000-1999: Certificated Personnel Salaries Included in Goal 1.1	1000-1999: Certificated Personnel Salaries Included in Goal 1.1

Action 7

All	All Schools
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OR

[Add Students to be Served selection here]	[Add Scope of Services selection here]	[Add Location(s) selection here]
--	--	----------------------------------

Actions/Services

	New Action	Unchanged Action
	10.7 Students in Gravenstein First participate in grade level field trips to provide opportunities for building social skills & relationships.	10.7 Students in Gravenstein First participate in grade level field trips to provide opportunities for building social skills & relationships.

Budgeted Expenditures

Amount	\$ 0	\$ 1,520	\$ 1,551
Source		LCFF	LCFF
Budget Reference		5000-5999: Services And Other Operating Expenditures 01- 0000- 0- 1110- 1000- 5826- 105- 0000	5000-5999: Services And Other Operating Expenditures 01- 0000- 0- 1110- 1000- 5826- 105- XXXX

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year: **2019-20**

Estimated Supplemental and Concentration Grant Funds

\$32,216

Percentage to Increase or Improve Services

4.26%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Gravenstein's percent of unduplicated students is 44.19%. Gravenstein District LCFF is scheduled to receive \$32,216 in Supplemental funding for the identified student population. The District does not receive any concentration grant funding. With these funds, the District will be providing academic support and intervention with additional certificated staff in the Learning Lab, subsidized transportation and school lunches. The District also provides unduplicated pupils with support with the use of instructional assistants in the classroom. The Learning Lab uses the RTI model to support identified students, including those in the unduplicated count. This targeted assistance has been successful in helping our students become proficient.

Gravenstein District has achieved this percentage in increased services to our unduplicated students by providing additional certificated and classified staff to deliver academic intervention services. The District has identified \$76,899 in costs that are supplemental for our identified student population to the basic education program funding of \$527,685 and demonstrates the increase service rate of 4.26%.

LCAP Year: **2018-19**

Estimated Supplemental and Concentration Grant Funds

\$23,133

Percentage to Increase or Improve Services

3.14%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Gravenstein's percent of unduplicated students is 37.90%. Gravenstein District LCFF is scheduled to receive \$23,133 in Supplemental funding for the identified student population. The District does not receive any concentration grant funding. With these funds, the District will be providing academic support and intervention with additional certificated staff in the Learning Lab, subsidized transportation and school lunches. The District also provides unduplicated pupils with support with the use of instructional assistants in the classroom. The Learning Lab uses the RTI model to support identified students, including those in the unduplicated count. This targeted assistance has been successful in helping our students become proficient.

Gravenstein District has achieved this percentage in increased services to our unduplicated students by providing additional certificated and classified staff to deliver academic intervention services. The District has identified \$62,141 in costs that are supplemental for our identified student population to the basic education program funding of \$383,049 and demonstrates the increase service rate of 3.14%.

LCAP Year: **2017-18**

Estimated Supplemental and Concentration Grant Funds

\$\$18,799

Percentage to Increase or Improve Services

2.5%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Gravenstein's percent of unduplicated students is 35.97%. Gravenstein District LCFF is scheduled to receive \$18,799 in Supplemental funding for the identified student population. The District does not receive any concentration grant funding. With these funds, the District will be providing academic support and intervention with additional certificated staff in the Learning Lab, subsidized transportation and school lunches. The District also provides unduplicated pupils with support with the use of instructional assistants in the classroom. The Learning Lab uses the RTI model to support identified students, including those in the unduplicated count. This targeted assistance has been successful in helping our students become proficient.

Gravenstein District has achieved this percentage in increased services to our unduplicated students by providing additional certificated and classified staff to deliver academic intervention services. The District has identified \$18,878 in costs that are supplemental for our identified student population to the basic education program funding of \$272,529 and demonstrates the increase service rate of 2.50%.

Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. The LCAP is a three-year plan, which is reviewed and updated annually, as required. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the EC. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

[Plan Summary](#)

[Annual Update](#)

[Stakeholder Engagement](#)

[Goals, Actions, and Services](#)

[Planned Actions/Services](#)

[Demonstration of Increased or Improved Services for Unduplicated Students](#)

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: lcff@cde.ca.gov.

Plan Summary

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed three-year planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, enter the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the California School Dashboard data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to California School Dashboard means the California School Dashboard adopted by the State Board of Education under EC Section 52064.5.

Comprehensive Support and Improvement

An LEA with a school or schools identified for comprehensive support and improvement (CSI) under the Every Student Succeeds Act must respond to the following prompts:

- **Schools Identified:** Identify the schools within the LEA that have been identified for CSI.
- **Support for Identified Schools:** Describe how the LEA supported the identified schools in developing CSI plans that included a school-level needs assessment, evidence-based interventions, and the identification of any resource inequities to be addressed through the implementation of the CSI plan.
- **Monitoring and Evaluating Effectiveness:** Describe how the LEA will monitor and evaluate the implementation and effectiveness of the CSI plan to support student and school improvement.

Annual Update

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's* approved LCAP; in addition, list the state and/or local priorities addressed by the planned goals. Minor typographical errors may be corrected.

* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

Annual Measurable Outcomes

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

Actions/Services

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the actual actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

Analysis

Using actual annual measurable outcome data, including data from the California School Dashboard, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the California School Dashboard, as applicable. Identify where those changes can be found in the LCAP.

Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. EC identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. EC requires

charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, EC Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

Instructions: The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, enter the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, enter the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

School districts and county offices of education: Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Charter schools: Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

School districts and county offices of education: The LCAP is a three-year plan, which is reviewed and updated annually, as required.

Charter schools: The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

Goal

State the goal. LEAs may number the goals using the “Goal #” box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

Related State and/or Local Priorities

List the state and/or local priorities addressed by the goal. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. ([Link to State Priorities](#))

Identified Need

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the California School Dashboard, as applicable.

Expected Annual Measurable Outcomes

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the [LCAP Template Appendix, sections \(a\) through \(d\)](#).

Planned Actions/Services

For each action/service, the LEA must complete either the section “For Actions/Services not included as contributing to meeting Increased or Improved Services Requirement” or the section “For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement.” The LEA shall not complete both sections for a single action.

For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

Students to be Served

The “Students to be Served” box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by entering “All”, “Students with Disabilities”, or “Specific Student Group(s)”. If “Specific Student Group(s)” is entered, identify the specific student group(s) as appropriate.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must identify "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering "Specific Schools" and identifying the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see Demonstration of Increased or Improved Services for Unduplicated Students section, below), the LEA must identify the unduplicated student group(s) being served.

Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify the scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must identify one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, enter "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, enter "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", enter "Limited to Unduplicated Student Group(s)".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must enter "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by entering “Specific Schools” and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, “All Schools” and “Specific Schools” may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

Actions/Services

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the “Action #” box for ease of reference.

New/Modified/Unchanged:

- Enter “New Action” if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Enter “Modified Action” if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Enter “Unchanged Action” if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
 - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may enter “Unchanged Action” and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

Note: The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

Charter schools may complete the LCAP to align with the term of the charter school’s budget that is submitted to the school’s authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the “Goals, Actions, and Services” section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

Budgeted Expenditures

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA’s budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by EC sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the "Demonstration of Increased or Improved Services for Unduplicated Students" table and enter the appropriate LCAP year. Using the copy of the section, complete the section as required for the current year LCAP. Retain all prior year sections for each of the three years within the LCAP.

Estimated Supplemental and Concentration Grant Funds

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to California Code of Regulations, Title 5 (5 CCR) Section 15496(a)(5).

Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 CCR Section 15496(a)(7).

Consistent with the requirements of 5 CCR Section 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quantity. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are **the most effective use of the funds to** meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are **principally directed to** and **effective in** meeting its goals for its unduplicated pupils in the state and any local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

State Priorities

Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
 - a. English Language Arts – Common Core State Standards (CCSS) for English Language Arts
 - b. Mathematics – CCSS for Mathematics
 - c. English Language Development (ELD)
 - d. Career Technical Education
 - e. Health Education Content Standards
 - f. History-Social Science
 - g. Model School Library Standards
 - h. Physical Education Model Content Standards
 - i. Next Generation Science Standards
 - j. Visual and Performing Arts
 - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

Priority 3: Parental Involvement addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index;
- C. The percentage of pupils who have successfully completed courses that satisfy University of California (UC) or California State University (CSU) entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the California English Language Development Test (CELDT);
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

Priority 5: Pupil Engagement as measured by all of the following, as applicable:

- A. School attendance rates;
- B. Chronic absenteeism rates;
- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

Priority 6: School Climate as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under *EC* sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under *EC* sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils.

Priority 10. Coordination of Services for Foster Youth (COE Only) addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *EC* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) “Chronic absenteeism rate” shall be calculated as follows:
 - (1) The number of K-8 students who were absent 10 percent or more of the school days excluding students who were:
 - (A) enrolled less than 31 days
 - (B) enrolled at least 31 days but did not attend at least one day
 - (C) flagged as exempt in the district attendance submission. K-8 students are considered to be exempt if they:
 - (i) are enrolled in a Non-Public School
 - (ii) receive instruction through a home or hospital instructional setting
 - (iii) are attending a community college full-time.
 - (2) The number of students who meet the enrollment requirements.
 - (3) Divide (1) by (2).
- (b) “High school dropout rate” shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where “cohort” is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (c) “High school graduation rate” shall be calculated as follows:
 - (1) For a 4-Year Cohort Graduation Rate:
 - (A) The number of students in the cohort who earned a regular high school diploma by the end of year 4 in the cohort.
 - (B) The total number of students in the cohort.
 - (C) Divide (1) by (2).
 - (2) For a Dashboard Alternative Schools Status (DASS) Graduation Rate:
 - (A) The number of students who either graduated as grade 11 students or who earned any of the following:
 - (i) a regular high school diploma
 - (ii) a High School Equivalency Certificate
 - (iii) an adult education diploma
 - (iv) a Certificate of Completion and was eligible for the California Alternative Assessment if under the age of 20.
 - (B) The number of students in the DASS graduation cohort.
 - (C) Divide (1) by (2).
- (d) “Suspension rate” shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 – June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).
 - (3) Divide (1) by (2).
- (e) “Expulsion rate” shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 – June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30).

(3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

APPENDIX B: GUIDING QUESTIONS

Guiding Questions: Annual Review and Analysis

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to EC Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Guiding Questions: Stakeholder Engagement

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *EC* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *EC* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *EC* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 *CCR* Section 15495(a)?

- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Guiding Questions: Goals, Actions, and Services

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 – COE Only), and Coordination of Services for Foster Youth (Priority 10 – COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *EC* Section 42238.01 and groups as defined in *EC* Section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in *EC* Section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *EC* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified?
Where can these expenditures be found in the LEA's budget?

Prepared by the California Department of Education, January 2019

LCAP Expenditure Summary

Total Expenditures by Funding Source						
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
All Funding Sources	383,049.00	449,077.00	272,529.00	383,049.00	527,685.00	1,183,263.00
	0.00	0.00	0.00	0.00	0.00	0.00
Federal Funds	420.00	361.00	6,213.00	420.00	379.00	7,012.00
LCFF	249,969.00	273,779.00	247,438.00	249,969.00	447,726.00	945,133.00
LCFF Supplemental and Concentration	0.00	74,525.00	0.00	0.00	0.00	0.00
Lottery	633.00	483.00	0.00	633.00	645.00	1,278.00
Not Applicable	0.00	0.00	0.00	0.00	0.00	0.00
Other	67,525.00	97,647.00	0.00	67,525.00	0.00	67,525.00
Special Education	2,361.00	2,282.00	0.00	2,361.00	2,036.00	4,397.00
Supplemental and Concentration	62,141.00	0.00	18,878.00	62,141.00	76,899.00	157,918.00
Title I	0.00	0.00	0.00	0.00	0.00	0.00

* Totals based on expenditure amounts in goal and annual update sections.

Total Expenditures by Object Type						
Object Type	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
All Expenditure Types	383,049.00	449,077.00	272,529.00	383,049.00	527,685.00	1,183,263.00
	184,501.00	203,967.00	179,508.00	184,501.00	381,795.00	745,804.00
1000-1999: Certificated Personnel Salaries	21,329.00	19,059.00	26,036.00	21,329.00	21,506.00	68,871.00
2000-2999: Classified Personnel Salaries	70,448.00	82,530.00	26,653.00	70,448.00	84,698.00	181,799.00
4000-4999: Books And Supplies	2,688.00	9,993.00	5,300.00	2,688.00	3,158.00	11,146.00
5000-5999: Services And Other Operating Expenditures	55,306.00	68,612.00	6,921.00	55,306.00	7,787.00	70,014.00
5800: Professional/Consulting Services And Operating Expenditures	2,789.00	3,896.00	2,123.00	2,789.00	2,753.00	7,665.00
6000-6999: Capital Outlay	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	75,000.00
7000-7439: Other Outgo	988.00	988.00	988.00	988.00	988.00	2,964.00
Not Applicable	20,000.00	35,032.00	0.00	20,000.00	0.00	20,000.00

* Totals based on expenditure amounts in goal and annual update sections.

Total Expenditures by Object Type and Funding Source							
Object Type	Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
All Expenditure Types	All Funding Sources	383,049.00	449,077.00	272,529.00	383,049.00	527,685.00	1,183,263.00
		0.00	0.00	0.00	0.00	0.00	0.00
	LCFF	184,501.00	203,967.00	179,508.00	184,501.00	381,795.00	745,804.00
1000-1999: Certificated Personnel Salaries	Federal Funds	0.00	0.00	5,854.00	0.00	0.00	5,854.00
1000-1999: Certificated Personnel Salaries	LCFF	7,524.00	6,557.00	6,404.00	7,524.00	6,469.00	20,397.00
1000-1999: Certificated Personnel Salaries	LCFF Supplemental and Concentration	0.00	10,220.00	0.00	0.00	0.00	0.00
1000-1999: Certificated Personnel Salaries	Special Education	2,361.00	2,282.00	0.00	2,361.00	2,036.00	4,397.00
1000-1999: Certificated Personnel Salaries	Supplemental and Concentration	11,444.00	0.00	13,778.00	11,444.00	13,001.00	38,223.00
1000-1999: Certificated Personnel Salaries	Title I	0.00	0.00	0.00	0.00	0.00	0.00
2000-2999: Classified Personnel Salaries	LCFF	24,851.00	23,325.00	26,653.00	24,851.00	25,900.00	77,404.00
2000-2999: Classified Personnel Salaries	LCFF Supplemental and Concentration	0.00	59,205.00	0.00	0.00	0.00	0.00
2000-2999: Classified Personnel Salaries	Supplemental and Concentration	45,597.00	0.00	0.00	45,597.00	58,798.00	104,395.00
4000-4999: Books And Supplies	LCFF	2,055.00	9,510.00	5,300.00	2,055.00	2,513.00	9,868.00
4000-4999: Books And Supplies	Lottery	633.00	483.00	0.00	633.00	645.00	1,278.00
5000-5999: Services And Other Operating Expenditures	Federal Funds	420.00	361.00	359.00	420.00	379.00	1,158.00
5000-5999: Services And Other Operating Expenditures	LCFF	2,261.00	536.00	1,462.00	2,261.00	2,308.00	6,031.00
5000-5999: Services And Other Operating Expenditures	LCFF Supplemental and Concentration	0.00	5,100.00	0.00	0.00	0.00	0.00
5000-5999: Services And Other Operating Expenditures	Other	47,525.00	62,615.00	0.00	47,525.00	0.00	47,525.00
5000-5999: Services And Other Operating Expenditures	Supplemental and Concentration	5,100.00	0.00	5,100.00	5,100.00	5,100.00	15,300.00

Total Expenditures by Object Type and Funding Source							
Object Type	Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
5800: Professional/Consulting Services And Operating Expenditures	LCFF	2,789.00	3,896.00	2,123.00	2,789.00	2,753.00	7,665.00
5800: Professional/Consulting Services And Operating Expenditures	Special Education	0.00	0.00	0.00	0.00	0.00	0.00
6000-6999: Capital Outlay	LCFF	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	75,000.00
7000-7439: Other Outgo	LCFF	988.00	988.00	988.00	988.00	988.00	2,964.00
Not Applicable	Not Applicable	0.00	0.00	0.00	0.00	0.00	0.00
Not Applicable	Other	20,000.00	35,032.00	0.00	20,000.00	0.00	20,000.00

* Totals based on expenditure amounts in goal and annual update sections.

Total Expenditures by Goal

Goal	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total
Goal 1	248,047.00	281,056.00	203,815.00	248,047.00	458,795.00	910,657.00
Goal 2	420.00	361.00	359.00	420.00	379.00	1,158.00
Goal 3	1,855.00	9,310.00	5,100.00	1,855.00	2,058.00	9,013.00
Goal 4	2,994.00	2,765.00	5,854.00	2,994.00	2,681.00	11,529.00
Goal 5	0.00	0.00	0.00	0.00	0.00	0.00
Goal 6	3,523.00	2,285.00	3,376.00	3,523.00	3,678.00	10,577.00
Goal 7	86,405.00	113,040.00	20,775.00	86,405.00	19,945.00	127,125.00
Goal 8	25,143.00	25,143.00	26,000.00	25,143.00	25,146.00	76,289.00
Goal 9	12,942.00	14,763.00	7,050.00	12,942.00	12,997.00	32,989.00
Goal 10	1,720.00	354.00	200.00	1,720.00	2,006.00	3,926.00

* Totals based on expenditure amounts in goal and annual update sections.

Expenditures Contributing to Increased/Improved Requirement by Funding Source					
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20
All Funding Sources					

Expenditures NOT Contributing to Increased/Improved Requirement by Funding Source					
Funding Source	2018-19 Annual Update Budgeted	2018-19 Annual Update Actual	2017-18	2018-19	2019-20
All Funding Sources					