LCAP Year 🛛 2017–18 🗍 2018–19 🗍 2019–20

Local Control Accountability Plan and Annual Update (LCAP) Template

Addendum: General instructions & regulatory requirements.

Appendix A: Priorities 5 and 6 Rate Calculations

Appendix B: Guiding Questions: Use as prompts (not limits)

LCFF Evaluation Rubrics: Essential data to support completion of this LCAP. Please analyze the LEA's full data set; specific links to the rubrics are also provided within the template.

LEA Name

Gravenstein Union Elementary School District

Contact Name and Jennifer Schiwnn Title

Superintendent

Email and Phone

jschwinn@grav.k12.ca.us 707/823-7008

2017-20 Plan Summary

THE STORY

Briefly describe the students and community and how the LEA serves them.

Gravenstein Union School District is a Kindergarten through 8th grade school district with an enrollment of approximately 750 students, most of who come from English

speaking homes. The district is located in the western rural section of Sebastopol in Western Sonoma County. The district serves a primarily rural population in an area of limited growth. Approximately ninety four percent of the property located within the school district boundaries is zoned "rural residential" in the Sonoma County General Plan. This zoning classification affects the number of students living within the district. Approximately 65% of the students attending our schools live outside of the original district boundaries.

There are four schools in the district. Gravenstein School is a K-5 charter school with the exception of some first grade classes (called Gravenstein First School).

Hillcrest Middle School is a 6th - 8th grade middle school which is a charter school, and the district also has a Community Day School. The district has a K-8 Magnet/GATE Program at both campuses (ENRICH).

The sites reflect the rural nature of the community. The relatively small enrollment at each site, excellent staff and very involved parents have worked together to establish a student body that has achieved some of the highest API and testing scores in Sonoma County for the last 15 years.

All classes K-6 are self-contained. Primary classes (K-3) have an approximate ratio of 20-1 and middle grades average an approximate ratio of 25-1. Instructional and temporary support assistants, are utilized in Grades K-8 according to need in the classroom. Instructional assistants work in conjunction with the Special Education Teachers to instruct in Learning Labs at both campuses. The Learning Labs are operated through state and federal funding to serve students who need intervention or tutoring. This setting provides additional services in the areas of Reading/Language Arts and Math to identified and/or below-grade-level students. Other services available to Gravenstein Union School District students (on both campuses) include the Speech and Language Program and a school psychologist. The same services are available at the middle school campus.

Students in grades K through 5 receive music instruction one day per week and additional band time by the district's music specialist. Visual art is also part of the Gravenstein School program. Classroom teachers and an art specialist provide this program. Hillcrest Middle School has a variety of scheduled music, art and drama programs. Our Grade K-8 Magnet/GATE Program requires a longer school days to include additional field trips and visual and enrichment classes. The school district utilizes a social emotional learning program (SEL) entitled Second Step. Empathy, Emotion Management, Impulse Control, Problem Solving and Anger Management are some of the topics covered.

LCAP HIGHLIGHTS

Identify and briefly summarize the key features of this year's LCAP.

This year's LCAP strives to provide additional student services that will address the needs of our most at-risk students and help them succeed in school. In analyzing student data, we recognize that we have successfully helped our English Learners close the achievement gap between their English speaking peers. However, we still have work to do to address the needs of students in the low-SES subgroup to succeed. Their achievement gap is wider between their achievement level and that of their more affluent peers. We are seeking to add a full time School Counselor to the District to address the mental health needs of our K-8th grade students. We are also adding 1-2 Teaching Assistant positions to provide more classroom support to struggling students in a Multi-Tiered Systems of Response to Intervention approach.

REVIEW OF PERFORMANCE

Based on a review of performance on the state indicators and local performance indicators included in the LCFF Evaluation Rubrics, progress toward LCAP goals, local self-assessment tools, stakeholder input, or other information, what progress is the LEA most proud of and how does the LEA plan to maintain or build upon that success? This may include identifying any specific examples of how past increases or improvements in services for low-income students, English learners, and foster youth have led to improved performance for these students.

Based on review of the rubric data, CAASPP data, teacher recommendation, School Site Council and other stakeholder input:

- The District appears successful in many areas. Blue-colored pie charts make up the majority of rubrics.
- The District has successfully made progress in goal areas around adding CCSS materials and give students access to 21st century technology.
- Students at the Gravenstein Elementary are successful in all reportable areas.

GREATEST PROGRESS

- All students overall at the Hillcrest Middle School are successful in ELA and Math.
- We are proud that the performance level of Hispanic students is med-high. However, EL student performance declined at the middle school level in math and ELA in 15-16.
- The low-SES subgroup of students is not progressing academically at the same rate as their more affluent peers at the middle school level -- performance levels low, increasing 15-16 in math and declining in ELA.
- The rubrics indicate a slight increase in suspensions among the white subgroup of students at the middle school level, but suspensions numbers overall are fairly low.
- The suspension rate among the subgroup of students with disabilities has increased significantly, and requires further investigation.

Referring to the LCFF Evaluation Rubrics, identify any state indicator or local performance indicator for which overall performance was in the "Red" or "Orange" performance category or where the LEA received a "Not Met" or "Not Met for Two or More Years" rating. Additionally, identify any areas that the LEA has determined need significant improvement based on review of local performance indicators or other local indicators. What steps is the LEA planning to take to address these areas with the greatest need for improvement?

• We are proud that the performance level of Hispanic students is med-high. However, EL student performance is low at the middle school level in math and ELA in 15-16.

GREATEST NEEDS

At Gravenstein Elementary, the EL students were more successful. We successfully employed Teaching Assistants and a Certificated Teacher to provide extra help in classrooms and small pull out groups with EL students. So the District plans to employ the same method at Hillcrest Middle School, seeking to hire an additional TA and employ the Certificated teacher to provide academic support to EL students.

- The low-SES subgroup of students is not progressing academically at the same rate as their more affluent peers at the middle school level -- performance levels low, increasing 15-16 in math and declining in ELA.
- The District is seeking to add a PPS School Counselor to provide academic support to students by partnering with families to strengthen the home/school connection.
- The suspension rate among the subgroup of students with disabilities has increased significantly at Hillcrest Middle School
- This statistic requires further investigation. The Middle School Principal, Special Education staff, and Special Ed Director/Superintendent can collaborate in a review of student files containing suspensions
- The addition of a PPS School Counselor could help improve behavior among students with disabilities, thereby reducing suspensions.

Referring to the LCFF Evaluation Rubrics, identify any state indicator for which performance for any student group was two or more performance levels below the "all student" performance. What steps is the LEA planning to take to address these performance gaps?

- Students at the District are successful in all reportable areas in all sub groups.
- Students at Gravenstein Elementary Charter are successful in all reportable areas in all sub groups.
- At Hillcrest Middle School, all students perform at the "high" level, and the following subgroups are performing two or more levels below all students: English Learners, Socioeconomically Disadvantaged, and students with disabilities.
- The low-SES subgroup of students is not progressing academically at the same rate as their more affluent peers at the middle school level -- performance levels low, increasing 15-16 in math and declining in ELA.
- Students with disabilities are performing at a low level.

Steps:

- At Gravenstein Elementary, the EL students were more successful. We successfully employed Teaching Assistants and a Certificated Teacher to provide extra help in classrooms and small pull out groups with EL students. So the District plans to employ the same method at Hillcrest Middle School, seeking to hire an additional TA and employ the Certificated teacher to provide academic support to EL students.
- The District is seeking to add a PPS School Counselor to provide academic support to students by partnering with families to strengthen the home/school connection for these struggling subgroups

INCREASED OR IMPROVED SERVICES

If not previously addressed, identify the two to three most significant ways that the LEA will increase or improve services for low-income students, English learners, and foster youth.

There are currently no foster students enrolled in the District. The other subgroups were addressed previously.

BUDGET SUMMARY

PERFORMANCE

GAPS

Complete the table below. LEAs may include additional information or more detail, including graphics.

DESCRIPTION

AMOUNT

Total General Fund Budget Expenditures for LCAP Year

Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for LCAP Year

\$3,864,578.00

\$3,931,896.00

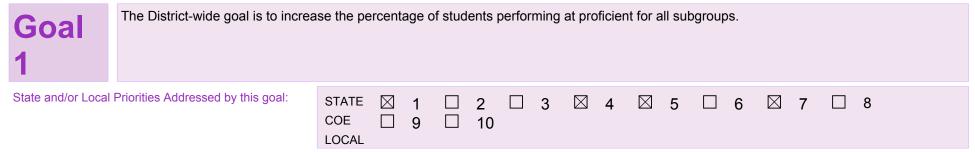
The LCAP is intended to be a comprehensive planning tool but may not describe all General Fund Budget Expenditures. Briefly describe any of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP.

There are General Fund expenditures which are not included in the LCAP. These expenditures are for general cost of overhead such as utilities and facilities maintenance.

\$3,286,570

Total Projected LCFF Revenues for LCAP Year

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



ANNUAL MEASURABLE OUTCOMES

EXPECTED

Student performance on:

- State tests will increase by 2 percentage points per year. 4A
- Local Assessments/ Benchmarks: Students at benchmark will • increase by 2 percentage points per year. 4A
- Fitness: Number of students in the healthy fitness zone on all 6 measures will increase by 2 points per year. 8

Middle school dropout rate at zero. 5C

100% student access to classes with appropriately credentialed teachers will be maintained. 1A

100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs. 1C

ACTUAL

Actual Annual Measurable Outcomes: Student performance on:

- State tests increased in the following ways:
- The District programs -- Gravenstein First and Community Day, had no academic data as no students in the programs were of State testing age.
- The Gravenstein Elementary student increased +14.5 points in ELA & +10.5 points in Math
- · The Hillcrest Middle School students overall maintained in ELA by increasing +4.8points & + 16.6 points in Math

Therefore exceeding the goal of increasing 2 percentage points per year in all cases. 4A

Fitness: Number of students in the healthy fitness zone on all 6 measures increased/decreased in the following way:

In 2015, 84% of 5th graders and 81% of 7th graders scored in the healthy fitness zone.

In 2016, 77% of 5th graders and 82% of 7th graders scored in the healthy fitness zone.

Therefore, we did not meet the goal of increasing by 2 points per year. 8

Middle school dropout rate is zero.

100% student access to classes with appropriately credentialed teachers was maintained. 1A
100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.

Action	1	
Actions/Servic	es 1.1 180 student day school year will continue	ACTUAL 1.1 2016-17 was a 179 day school year, because schools closed one day due to power outages and local flooding
Expenditures	BUDGETED 03-xxxx-0-1110-1000-1xxx-3xxx-103-xxxx 3000-3999: Employee Benefits \$2,317,494	ESTIMATED ACTUAL 03-xxxx-0-1110-1000-1xxx-3xxx-103-xxxx \$2,340,402
Action	2	
Actions/Servic	es 1.2 All teachers, administrators, and instructional teacher assistants are highly qualified and appropriately assigned.	ACTUAL 1.2 All teachers, administrators, and instructional teacher assistants are highly qualified and appropriately assigned.
Expenditures	BUDGETED Included in 1.1 and 03-xxxx-0-0000-2700-(1000-3000)-103-0000 3000-3999: Employee Benefits \$166,882	ESTIMATED ACTUAL Teachers & assts included above 01-0000-0-0000-2700-1xxx&3xxx-105-0000 \$144,519
Action	3	
Actions/Servic	 PLANNED 1.3 Maintain K-3 Class Size Reduction to an average of 21 students per class. 	ACTUAL 1.3 Maintained K-3 Class Size Reduction to an average of 21 students per class.
Expenditures	BUDGETED Included in 1.1	ESTIMATED ACTUAL Included in 1.1

Action

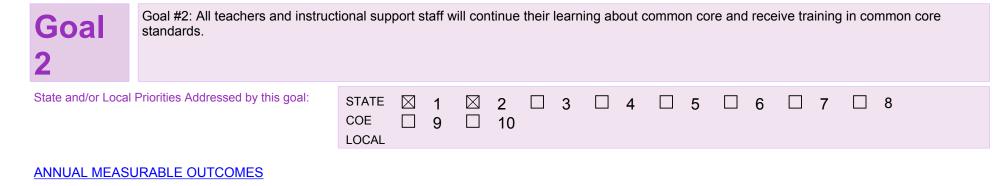
4

	PLANNED	ACTUAL
Actions/Services	1.4 PE will continue to be taught 200 minutes every 10	1.4 PE will continued to be taught 200 minutes every 10
	school days (gr. 1-6) and 400 minutes every 10 school days	school days (gr. 1-6) and 400 minutes every 10 school days
	grades 7-8. BUDGETED	grades 7-8. ESTIMATED ACTUAL
Expenditures	Included in 1.1	Included in 1.1
_		
Action 5		
	PLANNED	ACTUAL
Actions/Services	1.5 Computer labs have new or relatively new computers. We will have an IT person and the curriculum is relevant and	1.5 Computer labs have new or relatively new computers. We hired a new IT service provider (Ally Technologies) and the
	integrated.	curriculum is relevant and integrated.
	BUDGETED	ESTIMATED ACTUAL
Expenditures	03-xxxx-0-xxxx-xxxx-5840-103-xxxx \$ 36,733	03-xxxx-0-xxxx-xxxx-5840-103-xxxx \$33,558
Action 6		
•	PLANNED	ACTUAL
Actions/Services	1.6 A credentialed Music teacher teaches Music/Band and	1.6 A credentialed Music teacher teaches Music/Band and art
	art is taught by Artists in Residence.	is taught by Artists in Residence.
Europe d'Aurope	BUDGETED 03-0000-0-1510-1000-(1000-3xx1)-103-0000 and 03-9251-0-1510 3000-	ESTIMATED ACTUAL 03-0000-0-1510-1000-(1000-3xx1)-103-0000 and 03-9251-0-1510 3000-
Expenditures	3999: Employee Benefits \$39,753	3999: Employee Benefits \$39,701
_		
Action		
	PLANNED	ACTUAL
Actions/Services	1.7 A credentialed teacher will be maintained in the Learning Lab for Title 1 services to assist non-proficient students	1.7 2 credentialed RSP teachers are in the Gravenstein Learning Lab; 1 RSP Teacher and 1 Multi-subject Teacher at
		Hillcrest Learning Lab. Students without IEPs were provided
		Title 1 services via the Learning Lab to assist non-proficient
		students.
Expenditures	BUDGETED 03-0000-0-1110-1000-(1000-3xx1)-103-LCAP 3000-3999: Employee	ESTIMATED ACTUAL 03-0000-0-1110-1000-(1000-3xx1)-103-LCAP 3000-3999: Employee
P. 2	Benefits \$124,017	Benefits \$124,017
0		
Action O		
Actions/Convisor	PLANNED 1.8 We maintain a full day GATE program and a pull-out	ACTUAL 1.8 We maintain a full day GATE program and a pull-out
Actions/Services	GATE program.	GATE program.
		r

Expenditures	BUDGETED 03-0000-0-1110-1000-(1000-3xx1)-103-GATE and 03-9250-0-1110-1000- XXXX-103-xxxx Miscellaneous Mgmt codes 3000-3999: Employee Benefits \$25,873		ESTIMATED ACTUAL 03-0000-0-1110-1000-(1000-3xx1)-103-GATE and 03-9250-0-1110-1000- XXXX-103-xxxx Miscellaneous Mgmt codes 3000-3999: Employee Benefits \$32,111		
ANALYSIS Complete a copy of	ANALYSIS Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.				
Use actual annual r	neasurable outcome data, including per	formance data from the LCFF Evaluation I	Rubrics, as applicable.		
Describe the overall implementation of the actions/services to achieve the articulated goal. Teaching staff District-wide is exceptional and highly qualified to teach their assignments. Class size limits were adhered to in order to maintain low teacher/student ratios, even when that meant turning away families or offering spots on a wait list, making positive impacts to student performance. Arts education increased student engagement in school. Music instruction is available to all students. Students in the Enrich! program have greater access to Artists in Residence than Traditional program students.					
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.		 The District programs Gravenstein First and Community Day, had no academic data as no students in the programs were of State testing age. The Gravenstein Elementary student increased +14.5 points in ELA & +10.5 points in Math The Hillcrest Middle School students overall maintained in ELA by increasing +4.8points & + 16.6 points in Math Therefore exceeding the goal of increasing 2 percentage points per year in all cases. 4A 			
	ferences between Budgeted Estimated Actual Expenditures.	Retroactive pay increases effected th	ne expenditure budgets for salaries and expenditures.		
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP. Proposals are underway to expand classroom computer technology to TK-1st grade classrooms Chromebook Yoga devices at a 2:1 student to device ratio. District is considering obtaining Dark Fiber internet access via SCOE in 17-18.		student to device ratio.			

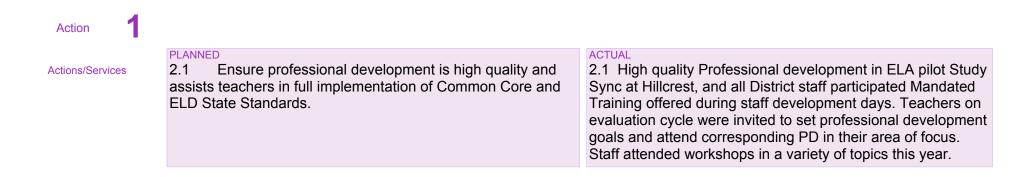
Look for opportunities to increase access to Artist in Residence offerings to students in Traditional program.

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



EXPECTED	ACTUAL
By May 2017, all teachers will report full implementation of common core ELA and Math 2A	All teachers have fully implemented the Go Math, CCSS aligned Math curriculum. All teachers have implemented IXL, CCSS aligned Math and ELA curriculum. ELA adoption has begun at Hillcrest in 16-17, with a pilot of Study Sync during the year. ELA adoption has begun at Gravenstein, and the program to pilot is expected to be selected May 18, 2017.

ACTIONS / SERVICES



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BUDGETED	ESTIMATED ACTUAL
03-4035-0-1110-2140-5200-103-CCSS	03-4035-0-1110-2140-5200-103-CCSS
And educators effectiveness funding	And educators effectiveness funding
5000-5999: Services And Other Operating Expenditures \$ 4,054	\$4,666

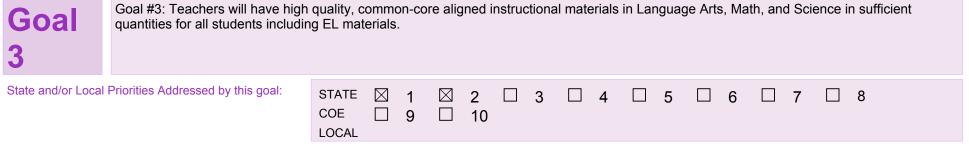
ANALYSIS

Expenditures

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Describe the overall implementation of the actions/services to achieve the articulated goal.	CCSS related PD was implemented in the ELA pilot for Study Sync at Hillcrest. The ELA Teacher on Loan from SCOE helped staff identify the ELA program to pilot. Once Study Sync was selected, additional training was offered to teachers from the company. Teachers on evaluation cycle were invited to set professional development goals and attend corresponding PD in their area of focus. Staff selected goals and attended workshops tied to CCSS topics this year including Common Core writing and NGSS.
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	The above actions successfully supported teachers in learning about common core and receive trainmen in common core standards
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.	No material differences
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.	Next year, PD will be offered to support teachers in learning the new Common Core aligned ELA pilots, and the Hillcrest staff may decide to pilot an alternative program to Study Sync, as there has been some dissatisfaction in the literature excerpts used in the program.

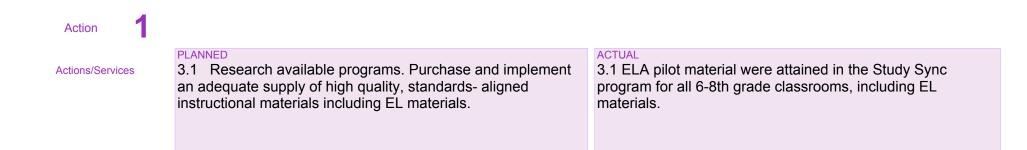
Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



ANNUAL MEASURABLE OUTCOMES

EXPECTED	ACTUAL
By May 2017, teachers will report a full implementation of the new common-core aligned Math and Language Arts instructional materials and will select Science materials for 2017-18 Implementation including EL materials.	All teachers have fully implemented the Go Math, CCSS aligned Math curriculum. All teachers have implemented IXL, CCSS aligned Math and ELA curriculum. ELA adoption has begun at Hillcrest in 16-17, with a pilot of Study Sync during the year. ELA adoption has begun at Gravenstein, and the program to pilot is expected to be selected May 18, 2017.

ACTIONS / SERVICES



	ELA program to pilot at the K-5th grade level will be selected on May 18, 2017, with the goal of making pilot program materials available to teachers for summer planning. "Read Live" EL program was used with EL students in pull out support for Gravenstein Elementary students
BUDGETED	ESTIMATED ACTUAL
03-0000&6300-0-1110-1000-4110-103-0000 4000-4999: Books And Supplies \$ 49,577	03-0000&6300-0-1110-1000-4110-103-0000 4000-4999: Books And Supplies \$105,335
01-0000-0-1110-1000-4110-000-0000 4000-4999: Books And Supplies \$179,867	01-0000-0-1110-1000-4110-000-0000 0

ANALYSIS

Expenditures

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Describe the overall implementation of the actions/services to achieve the articulated goal.	ELA pilot material were attained in the Study Sync program for all 6-8th grade classrooms, including EL materials.	
	ELA program to pilot at the K-5th grade level will be selected on May 18, 2017, with the goal of making pilot program materials available to teachers for summer planning.	
	"Read Live" EL program was used with EL students in pull out support for Gravenstein Elementary students	
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	The Hillcrest staff is somewhat satisfied with the Study Sync program. However, some teachers do not like the fact that literature selections are excerpted, rather than providing unabridged texts. So they may explore piloting a different program in 17-18.	
	Gravenstein staff has met in grade level teams to brainstorm desirable features in a new ELA program. Then the entire staff worked together to further clarify what teachers want, students need, and what they don't want in a new ELA program. The last step is to work with SCOE's ELA Teacher on Loan to compare and contrast three programs elected based on the brainstormed feedback.	

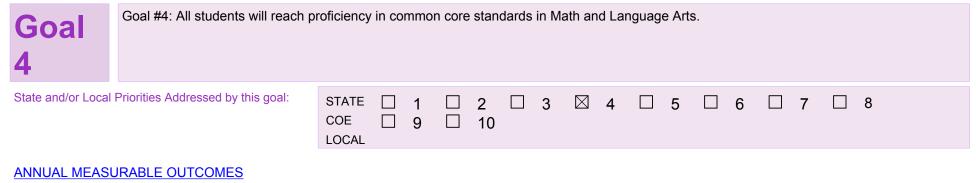
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.

Material change was due to coding error for textbooks. Additionally, some textbook purchases were delayed until the next year.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Rubrics identify declining proficiency in Math and ELA among EL students at Hillcrest. That data will inform the curricular adoption process. We will look at new programs and give preference to curriculum with components made especially for EL instruction.

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



EXPECTED	ACTUAL
In 2017, there will be a 2% increase of the students who meet or exceed standards over 2016 on State assessments 4A	 This expected action seems worded incorrectly. 2017 results are not available yet. This LCAP is comparing 2015 State assessment data to 2016 State assessment data. District-wide, in the category of "all students" performance results indicated at minimum a +4 point increase in ELA and Math scores - up to a maximum increase of +16.6points.

ACTIONS / SERVICES



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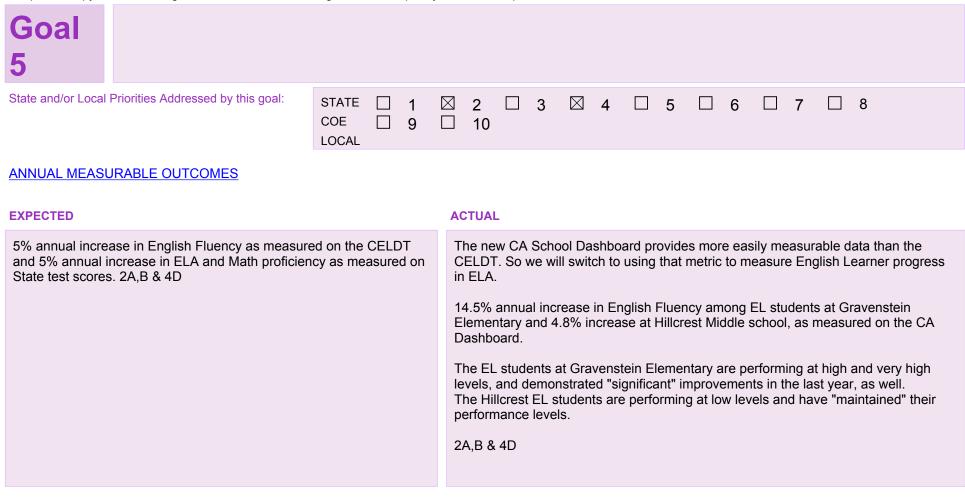
Expenditures	BUDGETED 03-3310 & 6500-0-xxxx-xxxx-103-0000 \$ 245,587	ESTIMATED ACTUAL 03-3310 & 6500-0-xxxx-xxxx-103-0000 \$175,703
Action 2		
Actions/Services	PLANNED 4.2 A Special Education Teacher and Credential teacher for Title 1 students support non-proficient (Title 1) students for each grade level K-8. This supports struggling readers in a pull out to offer pre/re-teaching, Intervention program and other assistance.	ACTUAL 4.2 A Special Education Teacher and Credential teacher for Title 1 students (continued in the 16-17 school year) support non-proficient (Title 1) students for each grade level K-8. This supports struggling readers in a pull out to offer pre/re- teaching, Intervention program and other assistance.
Expenditures	BUDGETED 03-0000-0-1110-1000-xxxx-105-LCAP 1000-1999: Certificated Personnel Salaries \$ 169,981	ESTIMATED ACTUAL 03-0000-0-1110-1000-xxxx-105-LCAP 1000-1999: Certificated Personnel Salaries \$172,584

ANALYSIS Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Describe the overall implementation of the actions/services to achieve the articulated goal.	Overall, all students are performing at high proficiency levels at the District and Elementary Schools. At Hillcrest Middle School, all students are performing at a high level. However, the subgroups that are not performing at high levels are the following: EL, low-SES, and students with disabilities.
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	Overall, students in schools throughout Gravenstein Union School District perform at high to very high levels. However, the subgroups EL, low-SES, and students with disabilities, are not performing at high levels at the Middle School.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.	Lower Special Education expenses due to changes in student population. Retroactive pay increase to salary and benefits for teachers.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



ACTIONS / SERVICES

Actions/Services	PLANNED 5.1 Daily English Language Development: English Learners receive high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English learners in appropriate, mainstreamed settings.	ACTUAL 5.1 Daily English Language Development: English Learners received high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English learners in appropriate, mainstreamed settings
Expenditures	BUDGETED Included in 1.1	ESTIMATED ACTUAL Included above in 1.1
Action 2		
Actions/Services	PLANNED 5.2 Curricular Support: In addition, highly trained teachers and assistants provide extra support in the Learning Lab if needed.	ACTUAL 5.2 Curricular Support: In addition, highly trained teachers and assistants provided extra support in the Learning Lab, and in Directed Studies class, as needed.
Expenditures	BUDGETED Included in 4.2	ESTIMATED ACTUAL Included above in 4.2
Action 3		
Actions/Services	PLANNED 5.3 Monitor Support: Students who have achieved English fluency continued to be progress monitored to ensure school success	ACTUAL 5.3 Monitor Support: Students who have achieved English fluency continued to be progress monitored to ensure school success
Expenditures	BUDGETED Included in 1.1	ESTIMATED ACTUAL Included above in 1.1

<u>ANALYSIS</u>

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

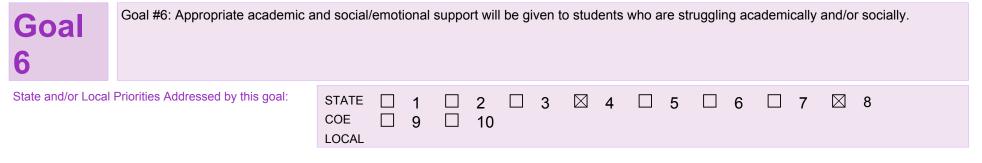
Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal.

- English Learners received high quality Daily English Language Development (integrated within the regular class) from highly trained teachers who have special credential authorization to teach English learners in appropriate, mainstreamed settings
- This year we introduced additional EL pull out instruction provided by a credentialed teacher.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	 The ELD instruction at the elementary level is proving successful. The EL students are achieving at the same high-very high level as "all students." The Hillcrest EL students are performing at low levels and have "maintained" their performance levels.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.	No material differences
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.	 In addition to high quality Daily English Language Development (integrated within the regular class) from highly trained teachers, we plan to hire an additional Teaching Assistant and a School Counselor to further support students reach grade level proficiency in English and attain parity with native speakers of English in English Language Arts and Math. In 17-18 add the following goal action: "5.3: Administer CELDT annually and use data to identify students who have stalled in EL fluency progress."

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



ANNUAL MEASURABLE OUTCOMES

EXPECTED	ACTUAL
Students identified as needing intervention will show at least a 2% increase in proficiency as measured by state tests and teacher reports. 6A, 6B, 4A The student suspension/expulsion rate for 2016-17 will maintain or improve by 2% over the 2015-16 rate.	Students identified as needing intervention will showed at least a 2% increase in proficiency as measured by state tests and teacher reports. 6A, 6B, 4A Suspensions remained low at the Elementary level but increased at the Middle School. It could indicate that "zero suspensions" is not a practical goal because it could indicate that dangerous behaviors are not being addressed. However, the increase in suspensions is coming particularly from the subgroup of students with disabilities. That statistic requires further investigation to ensure the students are being cared for in a fair and effective manner. Expulsions remained at zero. That is a reasonable goal for the schools of the District.

ACTIONS / SERVICES

Action 1		
	PLANNED	ACTUAL
Actions/Services		

	6.1 Continue Second Step lessons (SEL program) and training	6.1 Continued Second Step lessons (SEL program) and training, used with varying fidelity from classroom to classroom.
Expenditures	BUDGETED 03-4035-0-xxxx-xxxx-xxxx x 4000-4999: Books And Supplies \$ 4,054	ESTIMATED ACTUAL 03-4035-0-xxxx-xxxx-xxxx 4000-4999: Books And Supplies \$4,868
Action 2		
Actions/Services	PLANNED 6.2 Contract with a Behaviorist, School Psychologist, or Counselor when needed.	 ACTUAL 6.2 Contracted with a Behaviorist, School Psychologist, or Counselor when needed. At the Elementary campus a Lunch Bunch Club is offered to teach friendship skills to K-5th graders. At the Middle School campus a Dungeon and Dragon Club for 7/8th graders, and a Board Game Club for 6th graders, was added at lunchtime to provide a safe place for students to develop social skills and build a sense of belonging.
Expenditures	BUDGETED 03-0000-0-0000-3120-5830-103-0000 3000-3999: Employee Benefits \$1,200	ESTIMATED ACTUAL 03-0000-0-0000-3120-5830-103-0000 \$2,660

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Describe the overall implementation of the actions/services to achieve the articulated goal.	Appropriate academic and social/emotional support was given to students who were struggling academically and/or socially. The District contracted with a Behaviorist, School Psychologist, or Counselor as needed.
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	The needs of students with IEPs and 504s have been addressed via the Special Education Teachers and School Psychologist. The general population is served via Second Step lessons. Still, the stakeholders have noted the need for a School Counselor.

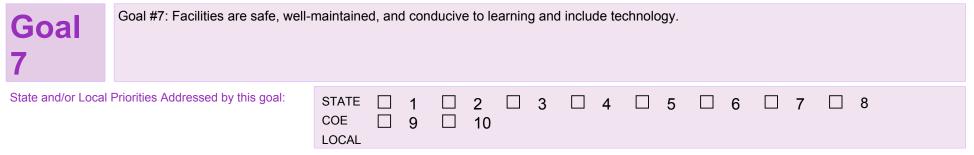
Additional program elements added to 6.3 which added to the expense.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

The Board took action in May 2017 to hire a 1.0 FTE School Counselor to share among the District's schools.

Consider investigating a replacement program for Second Step, or perhaps add a program that features mindfulness and growth mind-set.

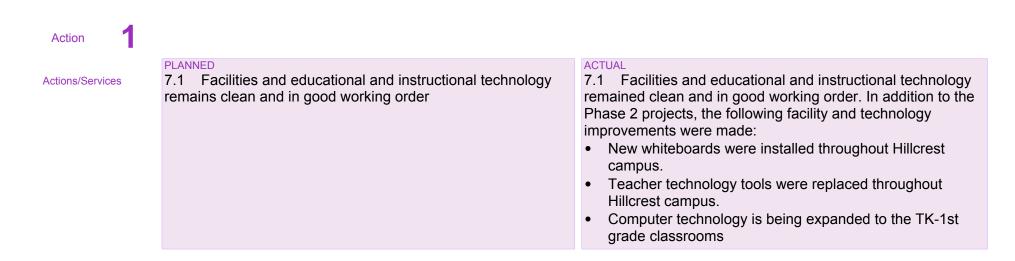
Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



ANNUAL MEASURABLE OUTCOMES

EXPECTED	ACTUAL
FIT survey will continue to indicate that all school facilities are clean and well maintained All areas are rated as "good". 1C	FIT survey indicated that all school facilities are clean and well maintained. All areas are rated as "good". 1C

ACTIONS / SERVICES



		 Additional access points were added throughout District schools.
Expenditures	BUDGETED 03-0000 & 8150-0-0000-8xxx-xxxx-xxx \$ 211,115	ESTIMATED ACTUAL 03-0000 & 8150-0-0000-8xxx-xxxx-xxxx \$221,931
Action 2		
Actions/Services	PLANNED 7.2 The Gravenstein Modernization Phase II will begin June 2016.	ACTUAL 7.2 The Gravenstein Modernization Phase II began June 2016 and is near completion as of May 2017.
Expenditures	BUDGETED 21-9010-0-0000-8200-xxxx-103-0000 \$2,192,557 40-0000-0-0000-8500-xxxx-103-0000 \$880,762	ESTIMATED ACTUAL 21-xxxx-0-0000-8xxx-xxxx-103-0000 \$2,572,249 40-0000-0-0000-8500-xxxx-103-0000 \$1,599,785

ANALYSIS Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

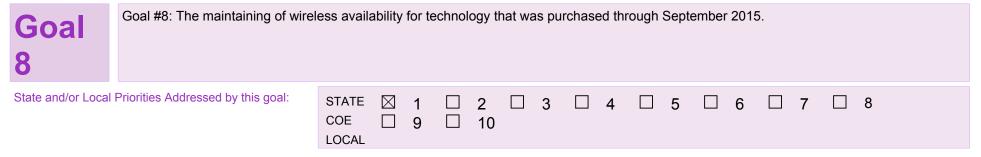
Describe the overall implementation of the actions/services to achieve the articulated goal.	Facilities and educational and instructional technology remained clean and in good working order.
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	The facilities are kept in good working order thanks to the hard work of the maintenance staff, and under the direction of the Head of Maintenance.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.	Material differences due to increased cost for modernization as a result of unforeseen circumstances.

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Ally Technologies has been a good addition to the team this year, to help maintain computer technology. Stakeholder suggested facility projects to consider:

- Staff room on Hillcrest campus is slated for remodel in 17-18.
- Add blinds to Gravenstein and Hillcrest classrooms, and District office
- Find a way to reduce the temperature in some Hillcrest classrooms that get too warm on hot days (e.g. cool roof, AC window units)

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



ANNUAL MEASURABLE OUTCOMES

EXPECTED	ACTUAL
Students will gain access and be increasing needed skills according to the technology plan. The wireless system will gain reliability on campus 95% of the time.	 Students increased technology skills according to the technology plan, especially in the use of Google Classroom. The wireless system reliability was increased to 100% with the addition of access points. The student to computer ratio will be on-to-one district wide for 2nd – 8th grade. The TK-1st grade students will have 2:1 ratio of Yoga Chromebooks by the end of 16-17.

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.



Actions/Services

PI ANNED

8.1 Updating/Increasing Wireless Capability and purchase additional laptop computers if needed per school campus. All students

ACTUAL

8.1 Wireless Capability was increased via additional access points.

Additional laptop computers were purchased and repaired as needed, per school campus.

	BUDGETED	ESTIMATED ACTUAL
Expenditures	03-xxx-0-1110-1000-4341 & 4441-103-0000 1000-1999: Certificated Personnel Salaries \$ 15,540	03-xxx-0-1110-1000-4341 & 4441-103-0000 \$62,827

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Describe the overall implementation of the actions/services to achieve the articulated goal.	Wireless Capability was increased via additional access points. Additional laptop computers were purchased and repaired as needed, per school campus.
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	We were successful in increasing internet reliability above the goal of 80% to 100% of the time. We increased access of TK-1st graders to computer technology, with the addition of Yoga Chromebooks to their classrooms.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.	Material increase due to additional technology purchases.
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.	The goal actions should reflect the expectation of 100% wireless reliability, compared to the previous expectation of 80% reliability. Hillcrest Hall needs a wireless access point added, as there is currently no internet available in that building, and it is used for presentations that need connectivity.

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



Goal #9: Students experiencing chronic absenteeism will be supported in attending school through individual conferencing, home visits or phone conferencing with parents and/or students as needed. This will include the need to go to their home school district if distance to school is the issue. Parent involvement will be encouraged with personalized requests as needed and appropriate.

State and/or Local Priorities Addressed by this goal:

				3	4	5	□ 6	7	8
COL		9	10						
LOC	AL								

AOTUA

ANNUAL MEASURABLE OUTCOMES

EXPECTED	ACTUAL
 Attendance of truant students will improve by 15% 5B Goal attendance rate 98 % 5A 100% Parent involvement/engagement. 3A (See Actions/Services 9.3) 	 SARB process was used to improve attendance rates of truant students.5B Goal attendance rate 96 % increased to 97% at Gravenstein Elementary in 2016, and decreased to 95.8% at Hillcrest Middle in 2016 5A 100% Parent involvement/engagement including the parents of unduplicated students and parents of students with exceptional needs. 3A, 3B, 3C

ACTIONS / SERVICES



9.1 Provided school lunch					
ESTIMATED ACTUAL 03-0000-0-0000-9300-7616-000-CAFE	\$11,860				

Actions/Services	PLANNED 9.2 Provide transportation BUDGETED	ACTUAL 9.2 Provided transportation ESTIMATED ACTUAL
Expenditures	03-0000-0-0000-3600-5804-103-LCAP \$ 5,000	03-0000-0-0000-3600-5804-103-LCAP \$5,000
Action 3		
Actions/Services	9.3 Superintendent communication (which includes information on attendance and LCAP) sent to all families weekly. The percentage of "open" rates will be tracked and phone calls made to families who are not engaged.	 ACTUAL 9.3 Superintendent communication (which includes information on attendance and LCAP) sent to all families weekly. The percentage of "open" rates are tracked and phone calls made to families who are not engaged. Added the One Call system to improve home/school communication. Hillcrest Website was updated
Expenditures	BUDGETED 03-0000-0-0000-7200-5800-103-0000 (Constant Contact Program) \$ 210	ESTIMATED ACTUAL 03-0000-0-0000-7200-5800-103-0000 (Constant Contact Program) \$210

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Describe the overall implementation of the actions/services to achieve the articulated goal.	The District provided key services to increase student engagement and increase attendance, such as the following: provided lunch, provided bus transportation, and employed the SARB process to address chronic absenteeism.
Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	Administration and attendance clerks worked together to identify students with chronic absenteeism and took steps to overcome obstacles to attendance together.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.	No material differences

Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

No changes to the goal anticipated.

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.



Goal #10: All students will be involved in school wide programs to boost school pride and a feeling of belongingness of each child, to treat others with respect, kindness and compassion, and to ensure that bullying and inappropriate behavior that distracts students from learning is not happening. This includes the use of Second Step lessons in all classrooms.

State and/or Local Priorities Addressed by this goal:

STATE COE LOCAL			3	4	5	6	7	8	
200/12									

ANNUAL MEASURABLE OUTCOMES

EV	DEC	'TC	
EA	FEU	, E	

- Maintain (0) Suspensions 6A ٠
- Maintain (0) Expulsions 6B
- Address concerns from the local climate survey of maintaining the . safe school climate and students feeling connected to school. 6C
- Suspensions stayed low at the elementary level, but increased at the middle ٠ school level. 6A Maintained (0) Expulsions 6B ٠ ٠
- The Healthy Kid Survey is given every other year. It was not given the 16-17 year. 6C

ACTIONS / SERVICES

Duplicate the Actions/Services from the prior year LCAP and complete a copy of the following table for each. Duplicate the table as needed.



Actions/Services	PLANNED 10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.	ACTUAL 10.1 Continued K-8 Implementation of Second Step in all classrooms. Too Good for Drugs was not used with fidelity in the 5th grade classrooms.
Expenditures	BUDGETED 03-1100-0-1110-1000-4310-103-0000 \$3,000	ESTIMATED ACTUAL 03-1100-0-1110-1000-4310-103-0000 \$3,523

ACTUAL

Action 2		
Actions/Services	PLANNED 10.2 Utilization of the teachers, principal, psychologist, speech therapist (lunch bunch – to learn appropriate social speech) and contracted behaviorist when needed to assist staff and students when students are having difficulties.	ACTUAL 10.2 Teachers, principal, psychologist, speech therapist (lunch bunch – to learn appropriate social speech) were utilized and we contracted with a behaviorist/school psychologist when needed to assist staff and students when students are having difficulties.
Expenditures	BUDGETED Included in 1.2	ESTIMATED ACTUAL Included in 1.2 &1.1
Action 3		
Actions/Services	PLANNED 10.3 Provide transportation	ACTUAL 10.3 Provided transportation
Expenditures	BUDGETED Included in 9.2	ESTIMATED ACTUAL Included in above 9.2
Action 4		
Actions/Services	PLANNED 10.4 Evaluate local climate survey responses.	ACTUAL 10.4 Local climate survey tool was not researched.
Expenditures	BUDGETED 0	ESTIMATED ACTUAL 0

ANALYSIS

Complete a copy of the following table for each of the LEA's goals from the prior year LCAP. Duplicate the table as needed.

Use actual annual measurable outcome data, including performance data from the LCFF Evaluation Rubrics, as applicable.

Describe the overall implementation of the actions/services to achieve the articulated goal. All students were involved in school wide programs to boost school pride and a feeling of belongingness of each child, to treat others with respect, kindness and compassion, and to ensure that bullying and inappropriate behavior that distracts students from learning is not happening.

Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.	The Second Step lessons were not offered with fidelity in all classrooms.
Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures.	No material differences
Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.	Staff expressed an interest in seeking programming that addresses restorative justice, mindfulness and growth mind-set, perhaps in place of Second Step and Too Good for Drugs. Sebastopol Police Chief Weaver has offered other resources that we are considering.

Stakeholder Engagement

LCAP Year 2017–18 2018–19 2019–20

INVOLVEMENT PROCESS FOR LCAP AND ANNUAL UPDATE

How, when, and with whom did the LEA consult as part of the planning process for this LCAP/Annual Review and Analysis?

The Board of Trustees, Site Council/LCAP Advisory Committee, leadership, and teachers participated in discussions around the LCAP priorities and goals. Classified staff were represented in the Site Council. A teachers' union representative participated in the Site Council/LCAP Advisory Committee. The Superintendent made a request through the weekly emails for parent representation for the English Learners on the LCAP Advisory Committee. The LCAP Advisory Committee had a parent who represented the EL community. Throughout the year, the Superintendent consulted and gathered information from the students. Each Friday of the year, school-wide meetings were held after lunch in the center of campus. Students also brought requests and concerns to the Superintendent either individually, in small groups, or in writing.

On Jan 24, 2017, February 28, 2017, March 28, 2017, and May 30, 2017:

School Site Council & LCAP Advisory Committee reviewed the LCAP for 2017/18. The Superintendent presented Section 2: Goals, Actions, Expenditures and Progress Indicators of the LCAPs. The committee then reviewed and discussed each goal and the actions. We conducted a for the update section of this year's LCAPs, and addressed any changes needed for next years' LCAPs.

Priorities Identified by School Site Council & LCAP Advisory Committee and Stakeholder feedback:

- Promote curriculum development and higher levels of student achievement within the District consistent with state standards and framework. (District Goal #3 Curriculum and Instruction)
- Continue staff development in Common Core Implementation and common planning time.
- Continue additional availability of technology for students.
- Continue assistance by IT personnel for maintenance of technology and assistance for teachers.
- Continue investigating the purchase of common core aligned ELA and NGSS textbooks.
- Continue the Learning Lab placement for non-proficient students.
- Continue Homework Club
- · Continue Second Step, but look at other tools, and assemblies to help address social/emotional learning
- Continue the maintenance of facilities

Final review of 2017-18 LCAPs. Recommendation of three LCAPs for 2017-18 to the Board for approval.

Date of public hearing for LCAP and Budget : June 14, 2017 Date of approval for LCAP and Budget: June 20, 2017

May 18, 2017: Mrs. Schwinn met with representatives from Student Council at Gravenstein Elementary to explain the LCAP goals and to receive input from the student body for the LCAP. The students gave the following feedback on each of the LCAP goals and associated actions/services:

Goal 1:

• We have great teachers!

- Classes are a good size, and they can get help from the teachers.
- Everyone has enough textbooks.
- Make sure TK-1st grade are getting access to computers by going to the computer lab a lot. "They can't type."
- They would like to see more small focus-related tools like fidgets and stress balls available to all students in classrooms. They say sometime the wobble chairs that are currently used can be a distraction to other nearby students.

Goal 2:

- More ELD help for students was added and should keep going. It helps.
- They are Ok with their teachers going to training. It helps their class.

Goal 3:

- 3rd grade is not really using the social studies textbook. They are accessing history via ELA.
- They like the new IXL program and want to use it more.
- Make resources for tutoring available.
- Some tutoring is available for students who go to Daycare.

Goal 4:

No feedback

Goal 5:

- More ELD help for students was added and should keep going. It helps.
- Can we have Spanish speaking students and teachers spend time with Spanish speaking newcomers to make sure they feel welcome.

Goal 6:

- Sometimes students don't really have a way to get help with social/emotional problems.
- Teacher run weekly class meetings help work out "drama."
- They think we should get one School Counselor that the kids can get to know and feel comfortable talking to about their problems.
- They suggest we make a friendship bench for each playground both campuses, and put it on the playground where kids can sit if they want someone to play with. Then another student can see them sitting there and come invite them to play. They suggest painting a message on the benches like "If you want a friend, be a friend."
- They wonder if the library can be opened at recess for another place for kids to relax and read at breaks.

Goal 7:

- Mostly they think the schools look very nice, but here are areas where they see room for improvement:
- Kids should stop digging in the fields and track. It is dangerous. Kids trip in holes.
- They think digging is happening in daycare.
- Current holes need to be filled.
- Stop/clean up writing int he girl's room.
- Little kids are scratching on the partitions in the bathrooms
- Rocks on the track make people slip.
- They'd like a second tetherball pole installed.

Goal 8:

Internet can be somewhat slow at times, but rarely lose service.

- Students are kicked off about 1X every two months.
- That looks like a significant improvement over last years.

Goal 9:

- To suppost students that are absent it would be helpful if every teacher had a website where they posted their homework. Then they could check for assignments when they are home with an illness.
- They appreciate that lunches are provided but students in the feedback group had dietary restrictions like gluten free and vegan, and they found that most food offered at school is not suitable for them.

They appreciate when classroom parents accommodate their dietary restrictions in class parties. They wish there was more awareness of dietary limits so all kids can join in on the fun and not feel left out.

• They think parents and kids should not gossip about why kids are absent.

Goal 10:

Second Step program is used with variable fidelity. Teachers also employ other methods to build a community of caring. For example:

- 3rd grade uses the lessons a couple times per year, and they use other practices like "class appreciations" more frequently.
- 4th grade felt reading meaningful books, such as "Wonder" this year, helped them talk about issues like bullying and allowed them to have lessons that contributed to this goal.
- 5th grade is not using Second Step, but instead they use Go Noodle to help make kids feel better. They use Restorative Justice circle, and events like "Girls' Lunch" to help them work out problems.
- Additional Student Outreach and Superintendent's Response:
- Supt. Schwinn followed up by raising some of the concerns raised by Student Council at the school-wide, weekly assemblies.
- Mrs. Schwinn let all the students know if there is any additional input, please let her know.
- Students in small groups and as individuals collaborated with Supt. Schwinn throughout the school year to address many of the concerns listed above.

On March 10, 2017 Superintendent Schwinn held an open stakeholders meeting to encourage students, staff, parents, Trustees, and community members to give input on the District's LCAPs.

Priorities identified at this meeting include:

- Hire a full time Counselor for the District
- Continue process of adopting CCSS based curriculum

Superintendent Schwinn had conversations with certificated staff at the monthly faculty meetings and identified the following priorities for the 17-18 LCAP:

- Increase technology for TK-1st grade, add Yoga Chromebooks at a 2:1 ratio and increase bandwidth to accommodate additional students on line.
- Continue textbook adoption to obtain needed CCSS aligned materials. (So far only Math has been adopted.)

Order of adoption should be as follows: Complete ELA adoption first, then NGSS aligned Science; then look at updating History/SS

- Add a full-time Counselor
- Add a Principal position to the Elementary campus.

Annual Update:

The Board of Trustees, Site Council/LCAP Advisory Committee, leadership, and teachers participated in discussions around the LCAP priorities and goals. The Superintendent made a request through the weekly emails for parent representation for the English Learners on the LCAP Advisory Committee. The LCAP Advisory Committee had a parent who represented the EL community. Throughout the year, the Superintendent consulted and gathered information from the students. Each Friday of the year, school-wide meetings were held after lunch in the center of campus. Students also brought requests and concerns to the Superintendent either individually, in small groups, or in writing.

November 5: LCAP Advisory Committee reviewed the District wide Site Plan for 2015/16 and Board Adopted LCAPS for 2015/16. In addition, there was discussion of the LCAPs and the Site Plan for 2016/17. The District reported on notable developments that had transpired since the start of the year. Laptops on carts were ordered, the WiFi infrastructure upgraded, and a technology coordinator was hired since the last meeting. Superintendent reported on the progress on Common Core aligned curriculum implementation.

January 28: LCAP Advisory Committee met and continued to discuss the 2015/16 LCAPs. The committee reviewed the Annual update section on the LCAP. There was in depth conversation about the intervention program (Goal 4) and discussion about the lunch program (Goal 9). Supt. LaMarre received input from the LCAP Advisory Committee members. She also asked the committee to bring forward any items that might be missing.

February 25: LCAP Advisory Committee continued to review Annual Goals on the LCAPs. The discussion revolved around English Learners (Goal 5) and the social emotional learning programs (Goal 6)

March 31: The LCAP Advisory Committee (also the Wellness Committee) reviewed the implementation of the Wellness Policy. Several of the metrics in the review are also metrics in the LCAP Goals. The group also reviewed the Wellness Policy to be able to recommend the updated policy to the Board for approval.

IMPACT ON LCAP AND ANNUAL UPDATE

How did these consultations impact the LCAP for the upcoming year?

Priorities Identified by School Site Council & LCAP Advisory Committee and other Stakeholder feedback:

- Promote curriculum development and higher levels of student achievement within the District consistent with state standards and framework. (District Goal #3 Curriculum and Instruction)
- Continue staff development in Common Core Implementation and common planning time.
- Continue additional availability of technology for students.
- Continue assistance by IT personnel for maintenance of technology and assistance for teachers.
- Continue investigating the purchase of common core aligned ELA and NGSS textbooks.
- Continue the Learning Lab placement for non-proficient students.
- Continue Homework Club
- Continue Second Step, but look at other tools, and assemblies to help address social/emotional learning
- Continue the maintenance of facilities
- Add Principal and School Counselor positions

Results from Student Input:

• Add a full-time School Counselor to serve students at all District schools.

- Friendship bench will be suggested as next year's School Site Council community goal, and pursued with our Facility Manager.
- TK-1st will receive greater access to technology with the purchase of Yoga Chromebooks for TK-1st grade. Devices that include a tablet and keyboard were selected for the classrooms, so they can "learn to type!"
- Expand the bandwidth to support more students online at once.
- ELD services will be continued in 17-18.
- EL needs will be addressed when adopting new ELA program. "Wonders" program (which includes EL materials, selected for pilot in 17-18).
- Additions recommended and implemented at the Gravenstein Campus to the program for 2017/18:
- Continue with the added full time teaching position to the Learning Lab at Gravenstein replacing teaching assistants.
- Add 1-2 Teaching Assistant positions to support students in the classroom with Multi Tier Systems of Support.

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	New	\square	Modi	fied] I	Uncha	nged									
Goal 1	Goal #1: The district goal is to	increase	the pe	ercenta	ige of s	studer	its who	mee	et or ex	ceed	the nev	w CA S	State S	Standa	ards in	ı all su	bgroup	s by 2%	annually.
State and/or Local Priorities	s Addressed by this goal:	STATE COE LOCAL		1 9		2 10		3		4		5		6		7		8	
Identified Need		Identified 2016 CA 2016 3rd ELA 72 Math 68 Science When re exceede 39% sta 21% sta 23% sta 17% sta 7roficier than 2% 2015 CA 2015 CA 2015 3rd ELA 68 Math 66 Science 2013 ST	ASPP I Gr 4th % viewing d" area ndards ndards ndards ndards analysis cy was ASPP I Gr 4th % 66% % 74% 81%	Scores of Gr 5til 77% 69% 83 gresula than a excee met nearly not me s: s down Scores of Gr 5til 80% 7 61% 6 85%	s at or h Gr 61 77 62 3% ts from all othe ded r met et slightl s – at c h Gr 61 75% 64 63% 56	above th Gr 7 2% n all st ers. 60 y in 41 or abo th Gr 7 4% 64	e Stand 7th Gr 3 74% 60% udents 0% are 0% are 1% are 1% ar	lard: Bth G 5 629 86% in al cons ath la ndard Bth G	Gr 73% % Il subje sidered ast yea d:	68 58% cts, m profic	cient or	above	e:						

2nd Gr 3rd Gr 4th Gr 5th Gr 6th Gr 7th Gr 8th Gr ELA 83% 70% 89% 83% 83% 87% 82% Math 88% 81% 84% 74% 79% 72% 58% (Alg I) Science 78% 85% History 80%

API:

Year District Community Day School Gravenstein First Gravenstein Charter Hillcrest Charter 2011 895 N/A N/A 902 895 2012 916 N/A N/A 911 925 2013 906 N/A N/A 903 908

Fitness Metrics 2016: Grade 5 Grade 7 Physical Fitness Task Total Tested % in HFZ % not in HFZ Total Tested % in HFZ % not in HFZ Aerobic Capacity 73 71.2% 28.8% 84 70.2% 29.8% Body Composition 73 71.2% 28.8% 84 76.2% 23.8% Abdominal Strength 73 79.5% 20.5% 84 88.1% 11.9% Trunk Extension 73 87.7% 12.3% 84 90.5% 9.5% Upper Body Strength 73 83.6% 16.4% 84 76.2% 23.8% Flexibility 73 69.9% 30.1% 92.9% 7.1% 84

Finest levels dropped overall in 2016.

Other Information: Year Middle School Drop Out Rate 2013-14 No middle school dropouts 2014-15 (1) 8th grade student drop out 2015-16 No middle school dropouts

Staffing:

100% of teachers are appropriately credentialed, highly qualified and have the appropriate EL authorization. 100% of administrators are credentialed, highly qualified and have the appropriate EL authorization. 100% of instructional assistants are highly qualified.

100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.

This District is a K-8 school system so the following metrics are not applicable:

4C – Percent of pupils who have successfully completed courses that satisfy the requirements for entrance to the UC, CSU or Career technical education sequences or programs of study that align with state board approved career technical education standards and frameworks.

4F – Percent of pupils who have passed an advanced placement examination with a score of 3 or higher.

4G – Percent of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.

5D – High school drop out rate

5E - High school graduation rate

API

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CAASPP, PFT, etc. as seen above	See result of standardized assessments above	 Student performance on: State tests will increase by 2 percentage points per year. Local Assessments/ Benchmarks: Students at benchmark will increase by 2 percentage points per year Fitness: Number of students in the healthy fitness zone on all 6 measures will increase by 2 points per year. Middle school dropout rate is zero. 100% student access to classes with appropriately credentialed teachers will be maintained. 100% student access to the grade level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs. 	 Student performance on: State tests will increase by 2 percentage points per year. Local Assessments/ Benchmarks: Students at benchmark will increase by 2 percentage points per year Fitness: Number of students in the healthy fitness zone on all 6 measures will increase by 2 points per year. Middle school dropout rate is zero. 100% student access to classes with appropriately credentialed teachers will be maintained. 100% student access to the grade-level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs. 	 Student performance on: State tests will increase by 2 percentage points per year. Local Assessments/ Benchmarks: Students at benchmark will increase by 2 percentage points per year Fitness: Number of students in the healthy fitness zone on all 6 measures will increase by 2 points per year. Middle school dropout rate is zero. 100% student access to classes with appropriately credentialed teachers will be maintained. 100% student access to the grade-level appropriate core curriculum for all students and for unduplicated students and students with exceptional needs.

PLANNED ACTIONS / SERVICES

Action									
For Actions/Services not in	nclude	ed as c	ontribut	ting to meetir	ng the Increase	ed or Imp	roved Services Requirement	-	
Students to be Served		All		Students wit	th Disabilities		[Specific Student Group(s)]		
Location(s)		All Sc	hools	Spec	cific Schools:				Specific Grade spans:

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							OR							
For Actions	Services inclu	ded as	s contributine	g to n	neeting th	ne Ir	creased or Impro	ved Services Re	quirer	nent:				
Stuc	dents to be Served		English Lea	Irners		Fo	ster Youth	Low Income						
			Scope of Serv	vices		-wic	Schoo	olwide C	R [] Lim	nited to	0 Unduplicate	ed Stud	lent Group(s)
	Location(s)		All Schools	C] Spec	ific \$	chools:					Specific Gra	ade spa	ins:
ACTIONS/S	SERVICES													
2017-18					2018-19				201	9-20				
New	Modified	\boxtimes	Unchanged	t	New		Modified 🛛 🛛	Unchanged		New		Modified	\square	Unchanged
1.1 180 stude	ent day school yea	ar will co	ontinue		1.1 180 s	stude	t day school year wi	Il continue	1.1	180 st	udent d	lay school yea	r will co	ntinue
BUDGETER		FS												
<u>BUDGETEE</u> 2017-18	D EXPENDITURI	<u>ES</u>			2018-19				20 ⁷	19-20				
	D EXPENDITURI \$2,619,640	<u>ES</u>			2018-19 Amount	:	2,619,640		20 ²		\$2,6	519,640		
2017-18		<u>ES</u>					2,619,640 CFF			ount	\$2,6 LCF			
2017-18 Amount	\$2,619,640	ificated -1000-x	xxx-103-xxxx		Amount			-xxxx-103-xxxx and	Amo Sou Bud Refe	ount	LCF 03-0	F		x-103-xxxx and x-103-xxxx
2017-18 Amount Source Budget	\$2,619,640 LCFF 1000-1999: Cert Salaries 03-0000-0-1110-	ificated -1000-x	xxx-103-xxxx		Amount Source Budget		CFF 000-1999: Certificate alaries 3-0000-0-1110-1000	-xxxx-103-xxxx and	Amo Sou Bud Refe	ount rce get	LCF 03-0	F)000-0-1110-1		
2017-18 Amount Source Budget Reference Action	\$2,619,640 LCFF 1000-1999: Cert Salaries 03-0000-0-1110- and 03-1400-0-1	ificated -1000-x 110-10	xxx-103-xxxx 000-xxxx-103-xx	xxx	Amount Source Budget Reference		CFF 000-1999: Certificate alaries 3-0000-0-1110-1000	-xxxx-103-xxxx and -xxxx-103-xxxx	Amo Sou Bud Refe	ount rce get erence	LCF 03-0 03-1	F)000-0-1110-1		
2017-18 Amount Source Budget Reference Action For Actions	\$2,619,640 LCFF 1000-1999: Cert Salaries 03-0000-0-1110- and 03-1400-0-1	ificated -1000-x 110-10	xxx-103-xxxx 000-xxxx-103-xx	xxx uting	Amount Source Budget Reference	ng th	CFF 000-1999: Certificate alaries 3-0000-0-1110-1000 3-1400-0-1110-1000 e Increased or Im	-xxxx-103-xxxx and -xxxx-103-xxxx	Amo Sou Bud Refe	ount rce get erence	LCF 03-0 03-1	F)000-0-1110-1		

OR

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:												
<u>Stud</u>	ents to be Served		English Learne	ers 🗌 F	Foster Youth Low Income							
			Scope of Services	LEA-wi	de 🗌 Schoolwide Ol	R 🗌 Limit	ed to Unduplicated Student Group(s)					
	Location(s)		All Schools	Specific	Schools:		Specific Grade spans:					
ACTIONS/S	ERVICES											
2017-18				2018-19		2019-20						
New [Modified	\boxtimes	Unchanged	New	Modified X Unchanged	New	Modified X Unchanged					
	chers, administrat nts are highly qua				s, administrators, and instructional teacher highly qualified and appropriately		s, administrators, and instructional teacher highly qualified and appropriately					
BUDGETED	EXPENDITURI	ES										
2017-18				2018-19		2019-20						
Amount	\$88,560			Amount	\$88,560	Amount	\$88,560					
Budget Reference	1000-1999: Cert Salaries Teachers & asst 03-0000-0-0000-	s includ	ed above	Budget Reference	2000-2999: Classified Personnel Salaries Included above 03-0000-0-0000-2700-1xxx&3xxx-103- 0000	Budget Reference	Included above 03-0000-0-0000-2700-1xxx&3xxx-103- 0000					
	0000											
Action	0000 3											
	3	nclude		ng to meeting t	the Increased or Improved Services	Requirement:						
For Actions/	3	nclude ⊠	d as contributir	ng to meeting t Students with D	the Increased or Improved Services	-						

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:											
Students to be Served	English Learners Foster Youth Low Ir	come									
	Scope of Services	OR Limited to Unduplicated Student Group(s)									
Location(s)	All Schools Specific Schools:	Specific Grade spans:									
ACTIONS/SERVICES											
2017-18	2018-19	2019-20									
New Modified	Unchanged 🗌 New 🗌 Modified 🛛 Unch	anged 🗌 New 🗌 Modified 🖾 Unchanged									
1.3 Maintain K-3 Class Size Reduct average of 21 students per class.	tion to an 1.3 Maintain K-3 Class Size Reduction to an ave 21 students per class.	erage of 1.3 Maintain K-3 Class Size Reduction to an average of 21 students per class.									
BUDGETED EXPENDITURES											
2017-18	2018-19	2019-20									
Budget Reference Included above	Budget Reference Included above	Budget Reference Included above									
Action 4											
For Actions/Services not included	d as contributing to meeting the Increased or Improved	Services Requirement:									
Students to be Served	All Students with Disabilities Students	ific Student Group(s)]									
Location(s)	All Schools 🛛 Specific Schools: Gravenstein Elemer	tary									
	OR										
For Actions/Services included as	contributing to meeting the Increased or Improved Serv	ices Requirement:									
Students to be Served	English Learners Foster Youth Low Ir	come									
	Scope of Services	OR Limited to Unduplicated Student Group(s)									

	Location(s)		All Schools	Specific	c Schools:				Specific Gra	ade spans:
ACTIONS/S	ERVICES									
2017-18				2018-19				2019-20		
New	Modified		Unchanged	New	Modified		Unchanged	New	Modified	Unchanged
	tinue to be taught r. 1-6) and 400 mi 8.				ntinue to be taught gr. 1-6) and 400 m '-8.				gr. 1-6) and 400 mir	200 minutes every 10 lutes every 10 school
1.0FTE PE Te elementary sch	acher position add	ded in 1	7-18 for the	PE Teacher w	ill continue			PE Teacher w	ill continue	
<u>BUDGETED</u> 2017-18) EXPENDITUR	<u>ES</u>		2018-19				2019-20		
Budget Reference	Included above			Budget Reference	Included above			Budget Reference	Included above	
Action	5									
For Actions	/Services not i	nclude	d as contributi	ng to meeting	the Increased of	or Impr	oved Services I	Requirement:		
Stud	lents to be Served		All	Students with I	Disabilities		[Specific Studer	<u>nt Group(s)]</u>		
	Location(s)		All Schools	Specific	Schools:				Specific Gra	ade spans:
For Actions	Ponuince inclu	dod ca	oontributing t	a mosting the	OR		d Comulace Der	uiroment		
		ded as	s contributing t	o meeting the	Increased or In	nprove	d Services Req	uirement:		
Stud	lents to be Served		English Learn	ers 🗌	Foster Youth		Low Income			
			Scope of Service	^s □ LEA-w	ide 🗌 S	choolwi	ide OF	R 🗌 Limi	ted to Unduplicate	ed Student Group(s)

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	Location(s)		All Sch	ools	Specit	fic Sch	ools:					Specific Gra	ide spa	ins:
ACTIONS/S	ERVICES													
2017-18					2018-19					2019-20				
New	Modified		Uncha	inged	New	\boxtimes	Modified		Unchanged	New	\boxtimes	Modified		Unchanged
1.5 Computer I	abs have new or I	elatively	y new cor	nputers.	1.5 Compute	er labs	have new or r	relatively	/ new computers.	1.5 Comput	er labs	have new or re	latively	new computers.
We have a new and integrated.	v IT provider and t	he curri	culum is i	relevant	We have a r and integrate		provider and t	the curri	culum is relevant	We have a and integrat		provider and th	e curric	ulum is relevant
	omebooks at 2:1 r essary storage cas)			books at 2:1 ra y storage cas					books at 2:1 ra ry storage case		
BUDGETED 2017-18) EXPENDITUR	<u>ES</u>			2018-19					2019-20				
Amount	\$16,904				Amount	\$16	,904			Amount	\$16	6,904		
Budget Reference	5800: Profession And Operating E 03-xxxx-0-xxxx- xxxx	Expendit	ures		Budget Reference	And	Operating Ex xxx-0-xxxx-1	xpenditu	ulting Services res 20-5840-103-	Budget Reference	03- xxx	xxxx-0-xxxx-10 x	00&242	20-5840-103-
Action	6													
For Actions	/Services not in	nclude	d as co	ntributin	ng to meeting	g the I	ncreased c	or Impr	oved Services	Requireme	nt:			
Stud	lents to be Served		All		Students with	ı Disab	ilities		[Specific Studer	nt Group(s)]				
	Location(s)	\boxtimes	All Sch	ools	Specif	fic Sch	ools:					Specific Gra	ide spa	ins:
							OR							
For Actions	/Services inclu	ded as	s contrib	outing to	meeting the	e Incre	eased or Im	nprove	d Services Req	uirement:				
Stud	lents to be Served		English	I Learne	rs 🗌	Foste	er Youth		Low Income					

			Scope of Services		LEA-	wide		Schoolw	vide	OR] Lim	ited to	Unduplicat	ed Stuc	lent Group(s)
	Location(s)		All Schools		Speci	fic Scho	ools:							Specific Gr	ade spa	ans:
ACTIONS	S/SERVICES															
2017-18				201	8-19						2019	9-20				
New	Modified		Unchanged		New		Modified	\boxtimes	Unchange	d		New		Modified	\boxtimes	Unchanged
	credentialed Music f and art is taught by						lusic teache Artists in Re		es Music/Band					lusic teacher Artists in Res		s Music/Band
BUDGET	ED EXPENDITU	RES														
2017-18				201	8-19						2019	9-20				
Amount	\$42,498			Amo	ount	\$42,4	198				Amou	int	\$42,	498		
Budget Reference	1000-1999: Ce Salaries 03-xxxx-0-1510			Budo Refe	get erence	Salar			Personnel 110-103-xxxx		Budg Refer		03-x	xxx-0-1110-1	000-11 ⁻	10-103-xxxx
Action	7															
For Action	ns/Services not	include	ed as contributir	ng to n	neeting	g the In	ncreased	or Imp	roved Servio	ces F	Requi	rement				
<u>S</u>	tudents to be Served		All 🖂	Studer	nts with	n Disabil	lities	\boxtimes	[Specific St	uden	t Grou	up(s)] al	l quali	fying studer	<u>nts</u>	
	Location(s)		All Schools		Speci	fic Scho	ools:							Specific Gr	ade spa	ans:
							OR									
For Actio	ns/Services incl	uded a	s contributing to	o meet	ting the	e Increa	ased or li	nprove	ed Services	Requ	uirem	ent:				
<u>S</u>	Students to be Served		English Learne	ers		Foster	⁻ Youth		Low Income	9						
			Scope of Services		LEA-	wide		Schoolw	vide	OR] Lim	ited to	Unduplicat	ed Stud	lent Group(s)

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	Location(s)		All Scho	ols [Specific	Schools:				Specific Grade spans:
ACTIONS/S	ERVICES									
2017-18					2018-19				2019-20	
New	Modified		Unchan	ged	New	Modifie	ed 🗌	Unchanged	New	Modified Unchanged
	credentialed tea or Title 1 services					credentialed tea or Title 1 service				d credentialed teacher assigned to the for Title 1 services to assist non-proficient
BUDGETED	EXPENDITUR	ES								
2017-18					2018-19				2019-20	
Amount	\$163,949				Amount	\$163,949			Amount	\$163,949
Budget Reference	1000-1999: Cer Salaries 03-0000-0-1110			CAP	Budget Reference	1000-1999: Ce Salaries 03-0000-0-111			Budget Reference	03-0000-0-1110-1000-xxxx-103-LCAP
Action	8									
For Actions	/Services not i	nclude	d as con	tributing	to meeting	he Increased	d or Impro	oved Services	Requirement	:
Stud	ents to be Served		All [] St	tudents with D	Disabilities	\boxtimes	[Specific Stude	nt Group(s)] all	qualifying students
	Location(s)		All Scho	ols [Specific	Schools:				Specific Grade spans:
						OR	1			
		ded as	s contribu	iting to r	meeting the	ncreased or	Improved	d Services Rec	quirement:	
Stud	ents to be Served		English I	Learners	6 🗌 F	oster Youth		Low Income		
			Scope of a	<u>Services</u>	🗌 LEA-wi	de 🗌	Schoolwid	de O	R 🗌 Limi	ted to Unduplicated Student Group(s)
	Location(s)		All Scho	ols [Specific	Schools:				Specific Grade spans:

ACTIONS/SERVICES

2017-18		2018-19		2019-20	
New	Modified Unchanged	New	Modified Unchange	d 🗌 New	Modified Unchanged
1.8 We main out GATE proc	tain a full day GATE program and a pull- gram.	1.8 We main out GATE pro	ntain a full day GATE program and a pull ogram.	-	
BUDGETE	D EXPENDITURES				
2017-18		2018-19		2019-20	
2017-18 Amount	\$31,6112	2018-19 Amount	\$31,6112	2019-20 Amount	\$31,6112

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	New	🛛 Modifie	ed	\boxtimes	Unchanged		
Goal 2	Goal #2: All teachers and inst	ructional support s	staff will continue	their learn	ning about common core	and receive training in co	mmon core standards.
State and/or Local Priorities	s Addressed by this goal:		1 ⊠ 2 9 □ 10	□ 3	□ 4 □ 5	□ 6 □ 7	8
Identified Need		Teacher comfort Year Math Englis 2013-14 50% 2014-15 75% 2015-16 95% 2016-17 100% Common Core In Subject Area Pilo Math 2014/15 & ELA 20	level in Common h Language Arts 50% 75% 85% 1009 structional Mater t Year Adoption 2015/16 2015/16 016/17 & 2017/18	Core stan (ELA) Sci % ials: Year Board 6 4/13/20	50% 75% 75% 100% d Date		

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
See above statistics on teacher comfort levels in teaching CCSS	See above data	By May 2018, teachers will report a full implementation of the new common-core aligned select ELA instructional materials including EL materials.	By May 2019, report full implementation of Common Core ELA, Math, and Science and will be piloting Social Studies materials.	By May 2019, report full implementation of Common Core ELA, Math, and Science and will be piloting Social Studies materials.

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PLANNED ACTIONS / SERVICES

Action	1															
For Actions/	Services not ir	nclude	d as co	ontributi	ng to m	eeting	the Incre	eased or	Impro	oved Services	Requir	ement:				
Stude	ents to be Served		All		Student	ts with	Disabilitie	es		[Specific Stude	nt Grou	<u>p(s)]</u>				
	Location(s)	\boxtimes	All Sch	hools		Specifi	c Schools	S :						Specific Gra	de spa	ns:
								OR								
For Actions/	Services inclu	ded as	s contril	buting t	o meeti	ng the	Increase	ed or Imp	orove	d Services Req	luireme	ent:				
Stude	ents to be Served		Englis	h Learne	ers		Foster Yo	outh		Low Income						
			Scope of	of Service	<u>s</u>	LEA-v	vide	Scl	noolwi	de Of	२ 🗌	Limit	ted to	Unduplicate	d Stud	ent Group(s)
	Location(s)	\boxtimes	All Sch	hools		Specifi	c Schools	S :						Specific Gra	de spa	ns:
ACTIONS/SI	ERVICES															
2017-18					2018	8-19					2019	-20				
New [Modified	\square	Uncha	anged		New		lodified	\boxtimes	Unchanged		New		Modified		Unchanged
and assists tead	e professional dev chers in full imple State Standards				assist	s teach		mplementa		high quality and Common Core	assist		ers in f	ull implementa		igh quality and Common Core
	EXPENDITUR	<u>ES</u>														
2017-18					2018	8-19					2019	-20				
Amount	\$831				Amou	nt	\$831				Amour	nt	\$831	l		

Reference 03-4035-0-1110-1000-5200-103-0000 Reference 03-4035-0-1110-1000-5200-103-0000 Reference 03-4035-0-1110-1000-5200-103-0000	Budget Reference	03-4035-0-1110-1000-5200-103-0000	Budget Reference	03-4035-0-1110-1000-5200-103-0000	Budget Reference	03-4035-0-1110-1000-5200-103-0000
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Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

□ New				Modifie	ed		[Unchang	ed									
Goal 3		♯3: Teachers will have h dents including EL mate	• • •	, commo	on-core	e aligned	l instruc	tional	materials	in Langu	age A	rts, Mat	h, an	d Scie	nce ir	n suffic	ient qı	uantitie	s for
State and/or Local Priorities Addressed by this goal:		STATE COE LOCAL			⊠ 2 □ 10		3	4		5		6		7		8			
Identified Need			Students n Common Subject An Math 207 ELA Science	Core In rea Pilo 14/15 & 20	structio t Year 2015/1	nal Mat Adoptio 16 2015 & 2017	erials: n Year I /16 4/1	3oard 3/201	Date	e State St	andaro	is							

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Progress on materials acquisition as indicated via pilot and adoption timeline above	Common Core Instructional Materials: Subject Area Pilot Year Adoption Year Board Date Math 2014/15 & 2015/16 2015/16 4/13/2016 ELA 2016/17 & 2017/18 Science 2017/18 2018/19	By May 2018, teachers will report a full implementation of the new common-core aligned select ELA instructional materials including EL materials.	By May 2019, teachers will report a full implementation of Common Core ELA, and Math textbooks and pilot of Science textbooks.	By May 2019, teachers will report a full implementation of Common Core ELA, Math, and Science textbooks and pilot of Social Studies textbooks.

PLANNED ACTIONS / SERVICES

Action	1												
For Actions/	Services not in	nclude	d as co	ontributir	ng to mee	ting the In	creased c	or Impr	oved Servic	es R	equirement:		
Stude	ents to be Served		All		Students v	vith Disabili	ities		[Specific Stu	udent	Group(s)]		
	Location(s)		All Sch	nools	🗌 Sp	ecific Scho	ols:					Specific Grade sp	ans:
							OR						
For Actions/	Services inclu	ded as	s contrib	buting to	o meeting	the Increa	ased or Im	nprove	d Services F	Requ	irement:		
Stude	ents to be Served		English	h Learne	ers 🗌	Foster	Youth		Low Income				
	Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated Student Group(s)												
	Location(s)		All Sch	nools	🗌 Sp	ecific Scho	ols:					Specific Grade sp	ans:
ACTIONS/S	ERVICES												
2017-18					2018-1	Ð					2019-20		
New [Modified		Uncha	anged		ew 🗌	Modified	\boxtimes	Unchanged	k	New	Modified	Unchanged
implement an a	available program dequate supply o ional materials inc	f high q	uality, sta	andards-	impleme		ate supply o	of high q	ase and uality, standarc EL materials.	ds-	implement an	available programs. Purch adequate supply of high q tional materials including	uality, standards-
BUDGETED	EXPENDITUR	FS											
2017-18		<u></u>			2018-1	Э					2019-20		
Amount	\$89,000				Amount	\$89,0	000				Amount	\$89,000	
Budget Reference	4000-4999: Boo 03-0000-0-1110 0000				Budget Referenc		-4999: Book)00-0-1110-1		Supplies 10-000 &103-		Budget Reference	4000-4999: Books And S 03-0000-0-1110-1000-41 0000	

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	□ New	🛛 Modifie	d 🛛	Unchanged		
Goal 4	Goal #4: All students will me	et or exceed the new	w CA Standards in Math	and Language Arts.		
State and/or Local Priorities	s Addressed by this goal:		1 🗆 2 🗆 3 9 🗆 10	3 🛛 4 🗆 3	5 🗆 6 🗆 7	7 🗌 8
Identified Need		2016 CAASPP So 2016 3rd Gr 4th G ELA 72% 77 Math 68% 69 Science When reviewing re exceeded" area th 39% standards ex 21% standards me 17% standards no Further analysis: Proficiency was d than 2%. 2015 CAASPP So	esults from all students in nan all others. 60% are c cceeded et early met ot met	rd: h Gr 73% 68% 62% 58% 36% n all subjects, more GUS onsidered proficient or a th last year, otherwise al dard:	SD students scored in the above:	e highest "standards
		ELA 68% 66 Math 66% 74 Science 2013 STAR Score	80% 75% % 61% 63% 56% 81% 85% es – at or above Proficier Gr 5th Gr 6th Gr 7th Gr 9% 83% 83% 87%	64% 64% 52% at: 8th Gr		

Science History	78%	85% 80%		

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CAASPP scores	See above 2016 results	In 2018, there will be a 2% increase in students who meet or exceed standards, over 2017 on State assessments	In 2019, there will be a 2% increase in students who meet or exceed standards over 2018 on State assessments	In 2019, there will be a 2% increase in students who meet or exceed standards over 2018 on State assessments

PLANNED ACTIONS / SERVICES

Action 1						
For Actions/Services not	include	ed as contributing	to meeting the Incre	ased or Imp	proved Services	Requirement:
Students to be Served		All 🛛 S	tudents with Disabilities	s 🗌	[Specific Stude	ent Group(s)]
Location(s)		All Schools	Specific Schools:			Specific Grade spans:
				OR		
For Actions/Services incl	uded a	as contributing to	meeting the Increase	d or Improv	ed Services Rec	quirement:
Students to be Served		English Learners	s 🗌 Foster Yo	uth 🖂	Low Income	
		Scope of Services	LEA-wide		vide O	R 🛛 Limited to Unduplicated Student Group(s)
Location(s)		All Schools	Specific Schools:	:		Specific Grade spans:
ACTIONS/SERVICES						
2017-18			2018-19			2019-20

New	Modified	Unchanged	New	Modified Unchange	d 🗌 New	Modified Unchanged					
4.1 Intensive su disabilities	upport for eligible	e students with	4.1 Intensive disabilities	support for eligible students with	4.1 Intensive disabilities	e support for eligible students with					
Various placeme	ents and services	s per IEPs	Various place	ments and services per IEPs	Various place	ements and services per IEPs					
BUDGETED 2017-18	EXPENDITUR	ES	2018-19		2019-20						
Amount	\$230,271		Amount	\$230,271	Amount	\$230,271					
Reference	Salaries	ificated Personnel -0-xxxx-xxxx-xxxx-103-	Budget Reference	2000-2999: Classified Personnel Salar 03-3310 & 6500-0-xxxx-xxxx-xxxx-103- 0000		1000-1999: Certificated Personnel Salaries 03-3310 & 6500-0-xxxx-xxxx-xxxx-103- 0000					
Action	2										
For Actions/S	Services not ir	ncluded as contributi	ng to meeting	the Increased or Improved Servic	es Requirement	:					
Students to be Served All Students with Disabilities [Specific Student Group(s)]											
	Location(s)	All Schools	Specific	Schools:		Specific Grade spans:					
Ear Actions/S	Sonvisos inclu	dod as contributing t	a mosting the	OR Increased or Improved Services	Poquiromont:						
	nts to be Served				Aequirement.						
		English Learne	ers 🗌 I	Foster Youth 🛛 Low Income							
		Scope of Services	E LEA-w	ide 🗌 Schoolwide	OR 🛛 Lim	ited to Unduplicated Student Group(s)					
	Location(s)	All Schools	Specific	Schools:		Specific Grade spans:					
ACTIONS/SE	RVICES										
2017-18			2018-19		2019-20						

New [Modified 🛛	Unchanged	New	New Modified Unchanged							
for Title 1 stude support non-pro level K-8. This	ducation Teacher and Cre ents (new for the 2015-16 s oficient (Title 1) students fo supports struggling reade ching, Intervention program	school year) or each grade ers in a pull out to	4.2 A Special I for Title 1 stud support non-pr level K-8. This to offer pre/re- assistance.	4.2 A Special Education Teacher and Credential teacher for Title 1 students (new for the 2015-16 school year) support non-proficient (Title 1) students for each grade level K-8. This supports struggling readers in a pull out to offer pre/re-teaching, Intervention program and other assistance.							
<u>BUDGETED</u> 2017-18	EXPENDITURES		2018-19	2019-20							
Amount	\$0		Amount	\$0			Amount	\$0			

Budget Reference

Salaries Included in 1.7

Budget Reference 1000-1999: Certificated Personnel

1000-1999: Certificated Personnel Salaries Included in 1.7

Budget Reference

1000-1999: Certificated Personnel Salaries Included in 1.7

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	New	Modified																	
Goal 5	al #5: English Learners (ELs) will acquire full proficiency in English as rapidly and effectively as possible and attain parity with native speakers of glish in English Language Arts and Math.													of					
State and/or Local Priorities	STATE COE LOCAL		•		2 10		3		4		5		6		7		8		
Identified Need	English la expected				udent	s need	l to a	chieve	the sa	ame rig	orous	grade	-level	acade	mic st	tandar	ds that a	are	
EXPECTED ANNUAL M																			

CONCOME

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CA School Dashboard results The CA School Dashboard is a new metric available to track student progress, including EL subgroups. It takes into account the CELDT scores.	The EL students at Gravenstein Elementary are performing at high and very high levels, and demonstrated "significant" improvements in the last year, as well. The Hillcrest EL students are performing at low levels and have "maintained" their performance levels.	5% annual increase over the previous year in English Learner Progress in Math and ELA, as measured on the CA School Dashboard.	5% annual increase over the previous year in English Learner Progress in Math and ELA, as measured on the CA School Dashboard.	5% annual increase over the previous year in English Learner Progress in Math and ELA, as measured on the CA School Dashboard.

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Students to be Served		All	Students with D	isabilities	Spec	cific Studen	t Group(s)]		
Location(s)		All Schools	Specific	Schools:				Specific Grad	le spans:
				OR					
For Actions/Services inclu	ided as	s contributing to	meeting the l	ncreased or Im	proved Serv	vices Requ	uirement:		
Students to be Served		English Learne	rs 🗌 F	oster Youth	Low Ir	ncome			
		Scope of Services	LEA-wi	de 🗌 Sc	hoolwide	OR	Limite	ed to Unduplicated	I Student Group(s)
<u>Location(s)</u>		All Schools	Specific	Schools:				Specific Grad	de spans:
ACTIONS/SERVICES									
2017-18			2018-19				2019-20		
New Modified	\boxtimes	Unchanged	New	Modified		hanged	New	Modified	Unchanged
5.1 Daily English Language De Learners receive high quality Da Development (integrated within the highly trained teachers who have authorization to teach English le mainstreamed settings.	ily Engli the regu e specia	ish Language Iar class) from Il credential	Learners recei Development (highly trained t	lish Language Dev ve high quality Dail integrated within th eachers who have o teach English lea settings.	y English Lang e regular clas special crede	guage s) from ntial	Learners receive Development (highly trained t	lish Language Deve ve high quality Daily integrated within the eachers who have s o teach English learr settings.	English Language regular class) from pecial credential
	F 0								
BUDGETED EXPENDITUR 2017-18	<u>E0</u>		2018-19				2019-20		
Budget Reference Included above	in 1.1		Budget Reference	Included above in	1.1		Budget Reference	Included above in 1	.1
Action 2									
For Actions/Services not i	nclude	ed as contributir	ng to meeting t	he Increased or	r Improved	Services F	Requirement:		
Students to be Served		Ali 🗌	Students with D	isabilities	Spec	<u>cific Studen</u>	t Group(s)]		

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Location(s)		All Schools		Specific Schools:	Specific Grade spans:	
				OR		
For Actions/Services inclu	ded as	s contributing to	mee	ting the Increased or Improved Services R	equirement:	
Students to be Served		English Learner	ſS	Foster Youth Low Income		
		Scope of Services		LEA-wide 🗌 Schoolwide	OR 🗌 Lim	ited to Unduplicated Student Group(s)
Location(s)		All Schools		Specific Schools:		Specific Grade spans:
ACTIONS/SERVICES						
2017-18			20 ⁻	18-19	2019-20	
New Modified	\boxtimes	Unchanged		New 🗌 Modified 🛛 Unchanged	New	Modified Vnchanged
5.2 Curricular Support: In addite teachers and assistants provide Learning Lab if needed.	tion, hig extra sı	hly trained ipport in the	tead	Curricular Support: In addition, highly trained chers and assistants provide extra support in the rning Lab if needed.		ar Support: In addition, highly trained assistants provide extra support in the if needed.
	-0					
BUDGETED EXPENDITUR 2017-18	<u>ES</u>		20/	18-19	2019-20	
Budget Reference Included above	in 1.7		Bud Refe	lget erence Included above in 1.7	Budget Reference	Included above in 1.7
Action 3						
For Actions/Services not i	nclude	d as contributin	g to r	meeting the Increased or Improved Service	es Requiremen	t
Students to be Served		All 🗌 S	Stude	ents with Disabilities [Specific Stud	dent Group(s)]	
Location(s)		All Schools		Specific Schools:		Specific Grade spans:
				OR		
	1.	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				

For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:

Stude	ents to be Served	\boxtimes	English Learner	rs 🗌	Foster Youth		Low Income					
			Scope of Services	LEA-w	ide 🗌	Schoolwi	ide	OR	Limit	ed to Unduplicate	d Stude	ent Group(s)
	Location(s)		All Schools	Specific	c Schools:					Specific Gra	de spa	ns:
ACTIONS/S	ERVICES											
2017-18				2018-19				20	019-20			
New [Modified		Unchanged	New	Modifi	ed 🛛	Unchanged		New	Modified		Unchanged
	pport: Students w continued to be p success				Support: Studer by continued to I success.					support: Students wi y continued to be pr success.		
BUDGETED	EXPENDITUR	ES										
2017-18				2018-19				20	019-20			
Budget Reference	Included above i	n 1.1		Budget Reference	Included abov	ve in 1.1			udget eference	Included above in	1.1	

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	□ New		Mod	ified					Uncha	inged									
Goal 6	Goal #6: Appropriate academ	nic and sc	cial/en	notiona	l supp	ort will	l be giv	en to	o stude	nts wł	ho are	strugg	gling a	caden	nically	and/o	r socia	lly.	
State and/or Local Priorities	s Addressed by this goal:	STATE COE LOCAL		1 9		2 10		3		4		5		6		7		8	
Identified Need		 than 2% Dis and The pro The 	AASPP d Gr 4t % % eviewin ed" are ndards ndards ndards ndards ndards analys ncy wa trict-wie Math grams e Grave e Hillcre	Score h Gr 5t 77% 69% 8 g resul a than excee met a than excee met nearly not m is: s down de, in th scores ct progu were o enstein est Mid	s at or h Gr 6 77 62 3% Its from all othe eded / met et i slight he cate - up to rams f State Eleme dle Sc s - at o	above th Gr 2% n all st ers. 60 ly in 4 egory a ma Grav testine entary hool s	e Stand 7th Gr 74% 60% cudents 0% are th gr M of "all s ximum renstein ng age. studer tudents	lard: 8th C 5 73 6 629 86% in al cons ath l incro a Firs t incro t incro a Firs t incro a firs	Gr % 68% % Il subje sidered ast yea ents" pe ease o st and 0 reased erall ma d:	258% ects, m profic ar, othe erform f +16. Comm +14.5	erwise ance n 6points unity [USD s r abov all are esults s. Day, h s in EL	etuden e: eas in indica ad no _A & +	ts sco all gra ated at acade ·10.5 p	red in ades m : minim emic da	the hig naintain num a nata as in Mat	ned or +4 poin no stu	'stanc	lards ased more rease in ELA

ELA 68% Math 66% Science	66% 74% 81%	80% 61%	75% 63% 85%	56%	64% 52%
2013 STAR Sc	ores – at	or abc	ove Proficient:		
2nd Gr 3rd Gr 4 ELA 83% 70% Math 88% 81% Science History	% 89% % 84%	83%	83% 87% 82		I I)
Beginning in 20	016, new	data is	available via t	he CA Sch	nool Dashboard, including:
Suspension rat	te by Di	istrict	Gravenstein E	Elementary	Hillcrest Middle School
2016	0%	6	0.2%		1.8%
Although suspe disabilities" ear 6.7% of disable	rning sus	pensio	n at the the mid	ddle schoo	ere was a significant increase in subgroup "students with I level
2016 Expulsion	ns remain	ns at 0%	%		
Historical Data	-Suspen	sion ar	nd Expulsions a	as a Percei	ntage of Enrolled Students:
District State Rate 2012-13 2 Suspensions 0 Expulsions 0.00	.15 0.84	0		4.40 3.80	.15

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
CAASPP data including:	See above CAASPP data including:	Students identified as needing	Students identified as needing	Students identified as needing
ELA, Math, Science, Suspension		intervention will show at least a	intervention will show at least a	intervention will show at least a
and Expulsion data		2% increase in proficiency as	2% increase in proficiency as	2% increase in proficiency as

ELA, Math, Science, Suspension and Expulsion data	measured by State tests and teacher reports. Reduce students not meeting standards by 2% over previous year's results. Maintain suspensions and expulsions at zero.	measured by State tests and teacher reports. Reduce students not meeting standards by 2% over previous year's results. Maintain suspensions and expulsions at zero.	measured by State tests and teacher reports. Reduce students not meeting standards by 2% over previous year's results. Maintain suspensions and expulsions at zero.
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PLANNED ACTIONS / SERVICES

Action 1			
For Actions/Services not in	nclude	d as contributir	ng to meeting the Increased or Improved Services Requirement:
Students to be Served		All	Students with Disabilities [Specific Student Group(s)]
Location(s)		All Schools	Specific Schools: Specific Grade spans:
			OR
For Actions/Services inclu	ded as	s contributing to	meeting the Increased or Improved Services Requirement:
Students to be Served		English Learne	rs 🗌 Foster Youth 🗌 Low Income
		Scope of Services	☑ LEA-wide □ Schoolwide OR □ Limited to Unduplicated Student Group(s)
Location(s)		All Schools	Specific Schools: Specific Grade spans:
ACTIONS/SERVICES			
2017-18			2018-19 2019-20
New Modified		Unchanged	New Modified Inchanged New Modified Inchanged
6.1 Continue Second Step lesso training	ons (SE	L program) and	6.1 Continue Second Step lessons (SEL program) and training 6.1 Continue Second Step lessons (SEL program) and training

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2017-18			2018-19		2019-20							
Budget Reference	4000-4999: Boo Included above		Budget Reference	4000-4999: Books And Supplies Included above in 2.1	Budget Reference	4000-4999: Books And Supplies Included above in 2.1						
Action	2											
For Actions	/Services not in	ncluded as contributir	ng to meeting	the Increased or Improved Services	Requirement:							
Stud	ents to be Served	Ali 🗌	Students with I	Disabilities [Specific Stude	ent Group(s)]							
	Location(s)	All Schools	Specific	Schools:		Specific Grade spans:						
				OR								
For Actions	Services inclu	ded as contributing to	o meeting the	Increased or Improved Services Rec	quirement:							
Stud	ents to be Served	English Learne	rs 🗌 I	Foster Youth Low Income								
		Scope of Services	LEA-w	ide 🗌 Schoolwide O	R 🗌 Limi	ted to Unduplicated Student Group(s)						
	Location(s)	All Schools	Specific	Schools:		Specific Grade spans:						
ACTIONS/S	ERVICES											
2017-18			2018-19		2019-20							
🗌 New [Modified	Unchanged	New	Modified X Unchanged	New	Modified Unchanged						
6.2 Contract v Counselor whe		School Psychologist, or	6.2 Contract Counselor wh	with a Behaviorist, School Psychologist, or en needed.	6.2 Contract Counselor wh	with a Behaviorist, School Psychologist, or en needed.						
<u>BUDGETED</u> 2017-18	EXPENDITUR	<u>ES</u>	2018-19		2019-20							
Amount	\$1,224		Amount	\$1,224	Amount	\$1,224						
Amount	ψ1,224		Amount	¥1,227	Anount	ψ1,22 7						
Budget Reference	And Operating E	nal/Consulting Services Expenditures -3120-5830-103-0000	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures 03-0000-0-0000-3120-5830-103-0000	Budget Reference	5800: Professional/Consulting Services And Operating Expenditures 03-0000-0-0000-3120-5830-103-0000						

Action	3																	
For Actions/	Services not in	nclude	d as coi	ntributir	ng to me	eeting t	he Incr	reased	or Imp	roved	Services	Requir	ement					
Stude	ents to be Served		All		Student	s with D	isabiliti	es		[Spec	cific Stude	ent Grou	ıp(s)]					
	Location(s)	\boxtimes	All Sch	iools		Specific	School	S:							Specific G	rade spa	ans:	
								OR										
For Actions/	Services inclu	ded as	; contrib	outing to	o meetir	ng the I	ncreas	ed or I	mprove	ed Ser	vices Re	quirem	ent:					
Stude	ents to be Served		English	n Learne	rs [F	oster Y	outh		Low Ir	ncome							
			<u>Scope o</u>	of Services		LEA-wi	de		Schoolw	/ide	0	R 🗌	Limi	ted to	Unduplica	ted Stud	lent G	Group(s)
	Location(s)		All Sch	iools		Specific	School	S:							Specific G	rade spa	ans:	
ACTIONS/SI	ERVICES																	
2017-18					2018	-19						2019	-20					
New [Modified		Uncha	anged		New		Aodified		Unc	hanged	\square	New		Modified		Unc	hanged
6.3 Add 1.0FTE District schools	School Counsel	or to sha	are amon	ıg		ue 1.0F ⁻ t schools		ol Couns	selor to s	share an	nong		nue 1.0F ct school		hool Couns	elor to sh	iare an	nong
BUDGETED	EXPENDITUR	EQ																
2017-18		<u>L</u> <u>J</u>			2018	-19						2019	-20					
Amount	\$39,034				Amour	nt	\$39,034	1				Amou	nt	\$39,0)34			
Budget Reference	03-0000-0-1110	-1000-1	110-103-	0000	Budge Refere		03-0000	0-0-1110)-1000-1	110-103	3-0000	Budge Refere		03-00	000-0-1110	-1000-11	10-103	3-0000

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	New		Modified		\boxtimes	Unchanged								
Goal 7	Goal #7: Facilities are safe, well-maintained, and conducive to learning and include technology.													
State and/or Local Priorities Addressed by this goal:		STATE COE LOCAL	\square 9	□ 2 □ 10	□ 3	□ 4		5 [6		7		8	
Identified Need			vey Results:	ementary Hil	·	le School								

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
The annual results from the Facility Inspection Tool	All facilities rated "good"	FIT survey will continue to indicate that all school facilities are clean and well maintained. All areas are rated as "good"	FIT survey will continue to indicate that all school facilities are clean and well maintained. All areas are rated as "good"	FIT survey will continue to indicate that all school facilities are clean and well maintained. All areas are rated as "good"

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action

For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:

Stude	ents to be Served		All	Students with I	Disabilities	[Specific Studer	nt Group(s)]					
	Location(s)		All Schools		: Schools:			Specific Grade spans:				
					OR							
For Actions/	Services inclue	ded as	contributing t	o meeting the	Increased or Improv	ed Services Req	uirement:					
Stude	ents to be Served		English Learne	ers 🗌 F	Foster Youth	Low Income						
			Scope of Service	s 🗌 LEA-w	ide 🗌 School	wide OF	R 🗌 Limit	ed to Unduplicated Student Group(s)				
	Location(s)	All Schools Specific Schools: Specific Grade spans:										
ACTIONS/SI	ERVICES											
2017-18				2018-19			2019-20					
New [Modified		Unchanged	New	Modified 🛛	Unchanged	New	Modified X Unchanged				
7.1 Facilities and educational and instructional technology remains clean and in good working order					and educational and ins mains clean and in good		7.1 Facilities and educational and instructional technology remains clean and in good working order					
<u>BUDGETED</u> 2017-18	EXPENDITUR	<u>=S</u>		2018-19			2019-20					
2017-10				2010-19			2019-20					
Amount	\$217,151			Amount	\$217,151		Amount	\$217,151				
Budget Reference	03-0000 & 8150- xxxx	0-0000	-8xxx-xxxx-xxx-	Budget Reference	-0000 & 8150-0-0000-8xxx-xxxx-xxx- xx							

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	□ New	\boxtimes	Modi	fied			Ľ		Uncha	nged	I						
Goal 8	Goal #8: Maintain wireless availability for technology that has been purchased.																
State and/or Local Priorities Addressed by this goal:		STATE COE LOCAL		1 9		2 10		3		4		5		6	7	8	
Identified Need	Jentified Need																pp skills so hology on

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Ratio of number of students to number of computer devices	2016-17 TK-1st 6:1 plus Computer lab 2-8th 1:1	• Students will be increasing needed skills according to the technology plan.	• Students will be increasing needed skills according to the technology plan.	• Students will be increasing needed skills according to the technology plan.
		• The wireless system will have reliability on campus 98% of the time.	• The wireless system will have reliability on campus 98% of the time.	• The wireless system will have reliability on campus 98% of the time.
		• The student to computer ratio will be 2:1 district wide for TK-1st grade and 1:1 2nd-8th grade.	• The student to computer ratio will be 2:1 district wide for TK-1st grade and 1:1 2nd-8th grade.	• The student to computer ratio will be 2:1 district wide for TK-1st grade and 1:1 2nd-8th grade.

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1			
For Actions/Services not	include	d as contributing to meeting the Increased or Improved Services Requirement:	
Students to be Served		All Students with Disabilities Student Group(s)]	
Location(s)		All Schools Specific Schools: Specific Grade s	spans:
		OR	
For Actions/Services inclu	uded a	contributing to meeting the Increased or Improved Services Requirement:	
Students to be Served		English Learners Foster Youth Low Income	
		Scope of Services LEA-wide Schoolwide OR Limited to Unduplicated St	tudent Group(s)
Location(s)		All Schools Specific Schools: Specific Grade s	spans:
ACTIONS/SERVICES			

New	Modified Unchanged	New	Modified Unchanged	New	Modified Unchanged			
8.1 Updating/ IT support.	Increasing Wireless Capability and provide	8.1 Updating IT support.	/Increasing Wireless Capability and provide	8.1 Updating/Increasing Wireless Capability and provide IT support.				
DUDOFTE	DEXPENDITURES							
2017-18	<u>JEXPENDITORES</u>	2018-19		2019-20				
	\$16,904	2018-19 Amount	\$16,904	2019-20 Amount	\$16,904			

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	□ New		Modifie	ed			\boxtimes	Uncha	inged									
Goal 9	Goal #9: Students experienci the need. This will include the												ual cor	nferend	cing or	⁻ home	visits t	o determine
State and/or Local Priorities Addressed by this goal:		STATE COE LOCAL	_	1 [9 [2] 10		3		4		5		6		7		8	
Identified Need		Students families t Truancy School y 2013-14 2014-15 2015-16 Attendan Gravensi School Y 2013-14 2014-15 2015-16 Success 1st checl School Y 2014-15 2015-16	o make s rates: ear Grav 29 5 8 0 26 3 4 0 ce rates ein Grav ear ADA 388.55 4 396.95 4 421.69 4 Rate in n c in 2nd ear Date Oct 2014	sure the venstein 42 / 5.9 33 / 4.0 : vensteir CBED 402 25.3 405 34.3 iso reachin check e Rate [4 60% s	g Parent Graven 31% 59% First Hi S ADA (37 28 26 37 35 25 g Parent in Date Rat June 201	vare of stein F DEDS 9.89 20 4.23 20 s with e 5 71%	Comr ADA 81 0.2 64 0.0	ol happ illcrest CBED 27 0 68- 00 0 68-	Day / I S AD/ 4.08 7 5.55 7	NPS D A CBE 711 96 704 97	feel ir Day [District DS A .21 .38	nforme District : Wide DA CE	ed and Wide	involv		each c	ut to pa	arents and

EXPECTED ANNUAL MEASURABLE OUTCOMES

Metrics/Indicators

Attendance and truancy rates Success rate in reaching parents via weekly newsletter	 Attendance of truant students will improve by 20% Attendance of truant students will improve by 20% 	• Attendance of truant students will improve by 20%
	 Goal attendance rate 96.5% Goal attendance rate 97 % to 97.5% 	• Goal attendance rate 97.5 %to 98.5%
	 100% Parent involvement/engagement including the parents of unduplicated students and parents of students with exceptional needs. 3A, 3B, 3C 100% Parent involvement/engagement including the parents of unduplicated students an parents of students with exceptional needs. 3A, 3B, 	nd including the parents of unduplicated students and parents of students with

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1								
For Actions/Services not i	nclude	ed as contributin	g to meeting the Ir	ncreased or Imp	roved Services F	Requirement:		
Students to be Served		All 🗌 S	Students with Disabi	ilities	[Specific Studen	nt Group(s)]		
Location(s)		All Schools	Specific Scho	ools:			Specific Grade spa	ans:
				OR				
For Actions/Services inclu	ided as	s contributing to	meeting the Incre	ased or Improve	ed Services Requ	uirement:		
Students to be Served		English Learnei	rs 🗌 Foster	r Youth 🛛	Low Income			
		Scope of Services	LEA-wide		vide OR	R 🗌 Limited t	o Unduplicated Stud	lent Group(s)
Location(s)		All Schools	Specific Scho	ools:			Specific Grade spa	ans:
ACTIONS/SERVICES								
2017-18			2018-19			2019-20		
New Modified	\boxtimes	Unchanged	New	Modified	Unchanged	New	Modified	Unchanged

9.1 Provide sc	chool lunch				9.1 Provide s	chool lunch		9.1 Provide s	school lunch				
<u>BUDGETED</u> 2017-18	EXPENDITUR	<u>ES</u>			2018-19			2019-20					
Amount	\$11,860				Amount	\$11,860		Amount	\$11,860				
Budget Reference	· · · · · · · · · · · · · · · · · · ·			-CAFÉ	Budget Reference	01-0000-0-0000-93	00-7616-000-CAFÉ	Budget Reference	01-0000-0-0000-9300-7616-000-CAFÉ				
Action	2												
For Actions/	Services not i	nclude	ed as co	ontributin	ig to meeting	the Increased or	Improved Services	Requirement:					
Stude	ents to be Served		All		Students with [Disabilities [Specific Studer	nt Group(s)] Ho	omeless				
	Location(s)		All Sc	hools	Specific	Schools:			Specific Grade spans:				
						OR							
		ded as	s contri	buting to	meeting the	Increased or Imp	roved Services Req	uirement:					
Stude	ents to be Served		Englis	h Learne	rs 🖾 I	oster Youth	Low Income						
			<u>Scope</u>	of Services	LEA-w	ide 🗌 Sch	oolwide OF	R 🗌 Limit	ted to Unduplicated Student Group(s)				
	Location(s)		All Sc	hools	Specific	Schools:			Specific Grade spans:				
ACTIONS/S	ERVICES												
2017-18					2018-19			2019-20					
New [Modified		Unch	anged	New	Modified	Unchanged	New	Modified X Unchanged				
9.2 Provide tra	ansportations				9.2 Provide t	ransportation		9.2 Provide t	ransportation				

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2017-18				2018-19		2019-20	
Amount	\$5,100			Amount	\$5,100	Amount	\$5,100
Budget Reference	03-0000-0-0000	-3600-5804-103-LCAP		Budget Reference			03-0000-0-0000-3600-5804-103-LCAP
Action	3						
For Actions	Services not in	nclude	d as contributi	ng to meeting	the Increased or Improved Services	Requirement:	
Stud	ents to be Served	\boxtimes	All	Students with E	Disabilities [Specific Stude	nt Group(s)]	
	Location(s)		All Schools	Specific	Schools:		Specific Grade spans:
					OR		
For Actions	Services inclu	ded as	s contributing to	o meeting the	Increased or Improved Services Rec	uirement:	
Stud	ents to be Served		English Learne	ers 🛛 F	Foster Youth Low Income		
			Scope of Services		de 🗌 Schoolwide Of	R 🗌 Limit	ed to Unduplicated Student Group(s)
	Location(s)		All Schools	Specific	Schools:		Specific Grade spans:
ACTIONS/S	ERVICES						
2017-18				2018-19		2019-20	
New [Modified	\boxtimes	Unchanged	New	Modified 🛛 Unchanged	New	Modified Duchanged
information on weekly. The pe	ndent communica attendance and L ercentage of "oper s made to families	CAP) se n" rates	ent to all families will be tracked	information on weekly. The pe	endent communication (which includes attendance and LCAP) sent to all families ercentage of "open" rates will be tracked is made to families who are not engaged.	information on weekly. The pe	endent communication (which includes attendance and LCAP) sent to all families ercentage of "open" rates will be tracked is made to families who are not engaged.
<u>BUDGETED</u> 2017-18	EXPENDITUR	<u>ES</u>		2018-19		2019-20	
Amount	\$804			Amount	\$804	Amount	\$804

Budget Reference	03-0000-0-0000- (Constant Conta			Budget Reference	03-0000-0-0000-7200-{ (Constant Contact Prog		Budget Reference	03-0000-0-0000-7200-5800-103-0000 (Constant Contact Program
Action	4							
For Actions/	Services not ir	nclude	d as contributir	ng to meeting	the Increased or Imp	proved Services	Requirement:	
Stud	ents to be Served		All	Students with E	Disabilities	[Specific Stude	nt Group(s)]	
	Location(s)		All Schools	Specific	Schools:			Specific Grade spans:
					OR			
For Actions/	Services inclue	ded as	s contributing to	o meeting the	Increased or Improv	ed Services Rec	quirement:	
Stud	ents to be Served		English Learne	ers 🗌 F	Foster Youth	Low Income		
			Scope of Services	E LEA-w	ide 🗌 School	wide OI	R 🗌 Limit	ted to Unduplicated Student Group(s)
	Location(s)		All Schools	Specific	Schools:			Specific Grade spans:
ACTIONS/S	ERVICES							
2017-18				2018-19			2019-20	
New [Modified		Unchanged	New New	Modified	Unchanged	New New	Modified Unchanged
	all system for impi , especially daily a			9.4 Continue Communication	Dne Call system for impr n, especially daily attend	oved parent ance calls		Dne Call system for improved parent n, especially daily attendance calls
	EXPENDITUR	<u>=</u> 8						
2017-18				2018-19			2019-20	
Amount	\$2,736			Amount	\$2,736		Amount	\$2,736
Budget Reference	01- 0000- 0- 000 0000	0- 2700)- 5830- 105-	Budget Reference	01- 0000- 0- 0000- 270 0000	0- 5830- 105-	Budget Reference	01- 0000- 0- 0000- 2700- 5830- 105- 0000

Goals, Actions, & Services

Strategic Planning Details and Accountability

Complete a copy of the following table for each of the LEA's goals. Duplicate the table as needed.

	New	Modifie	d	\boxtimes	Unchange	ed							
<u>Goal 10</u>	Goal #10: All students will be respect, kindness and compa includes the use of Second S	assion, and to ensu	e that bullying										
State and/or Local Priorities Addressed by this goal:		_	1 🗆 2 9 🗆 10	□ 3	□ 4		5 🖾	6		7		8	
Identified Need		Students need to School-wide anti- Beginning in 2016 Suspension rate I 2016 Although suspens disabilities" earnin 6.7% of disabled 2016 Expulsions Historical Suspen District State Rate 2011-12 207 Suspensions 2.30 Expulsions 0.00 0	 pullying/cultura p, new data is a py District G 0% ion rates are regulated as a students are regulated as a students are regulated as a students at 0% sion and Expul 2-13 2013-14 2 0.15 0.84 5.70 	l inclusion p vailable via Gravenstein 0.2% elatively low at the the m nded vs 1.8 sions as a f 2011-12 20 0 5.10 4.40	the CA Scl Elementary in 2016, th iddle schoo 3% overall Percentage	hool Dasht y Hillcres 1 here was a bi level of Enrolled	board, incl st Middle S .8% significant	uding: School t increa				dents w	ith
		School Climate: connected to sch		er feedbac	k 98% repo	rted the cli	mate of th	e scho	ol is sa	ife and	l the st	udents f	eel

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Metrics/Indicators	Baseline	2017-18	2018-19	2019-20
Suspension rates, Expulsion rates School climate data	Please see data above	 Keep suspension rates below 2% Maintain (0) Expulsions Address concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school 	 Keep suspension rates below 2% Maintain (0) Expulsions Address concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school 	 Keep suspension rates below 2% Maintain (0) Expulsions Address concerns from the local climate survey of maintaining the safe school climate and students feeling connected to school

PLANNED ACTIONS / SERVICES

Complete a copy of the following table for each of the LEA's Actions/Services. Duplicate the table, including Budgeted Expenditures, as needed.

Action 1				
For Actions/S	ervices not i	nclude	ed as contributi	ng to meeting the Increased or Improved Services Requirement:
Studen	ts to be Served		All	Students with Disabilities [Specific Student Group(s)]
	Location(s)	\boxtimes	All Schools	Specific Schools: Specific Grade spans:
				OR
For Actions/S	ervices inclu	ded a	s contributing t	o meeting the Increased or Improved Services Requirement:
<u>Studen</u>	<u>ts to be Served</u>		English Learno	ers 🗌 Foster Youth 🗌 Low Income
			Scope of Service	Schoolwide OR Limited to Unduplicated Student Group(s)
	Location(s)		All Schools	Specific Schools: Specific Grade spans:
ACTIONS/SEI	RVICES			
2017-18				2018-19 2019-20
New	Modified	\square	Unchanged	New Modified Unchanged New Modified Unchanged

10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.			classrooms a	10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.				10.1 Continue K-8 Implementation of Second Step in all classrooms and, additionally, Too Good for Drugs in the 5th grade classrooms.			
BUDGETED	EXPENDITUR	<u>ES</u>									
2017-18				2018-19				2019-20			
Amount	\$2,000			Amount	\$2,000			Amount	\$2,000		
Budget Reference	03-0000-0-1110	-1000-43	310-103-0000	Budget Reference	03-0000-0-1110	0-1000-43 <i>1</i>	10-103-0000	Budget Reference	03-0000-0-1110	1000-43	10-103-0000
Action	2										
For Actions/	Services not ir	nclude	d as contribut	ting to meeting	the Increased	d or Impro	oved Services	Requirement	:		
Stude	ents to be Served		All	Students with I	Disabilities		[Specific Stude	nt Group(s)]			
	Location(s)	\boxtimes	All Schools	Specific	c Schools:				Specific G	rade spa	ans:
					OR						
For Actions/	Services inclu	ded as	contributing	to meeting the	Increased or	Improved	d Services Rec	quirement:			
Stude	ents to be Served		English Learr	ners 🗌	Foster Youth		Low Income				
			Scope of Servic	es 🗌 LEA-w	vide 🗌	Schoolwid	de OI	R 🗌 Lim	ited to Unduplica	ted Stud	dent Group(s)
	Location(s)		All Schools	Specific	c Schools:				Specific G	rade spa	ans:
ACTIONS/S	ERVICES										
2017-18				2018-19				2019-20			
New [Modified	\boxtimes	Unchanged	New	Modifie	d 🛛	Unchanged	New	Modified	\boxtimes	Unchanged
speech therapis	of the teachers, p st (lunch bunch – and contracted be	to learn	appropriate	speech therap	on of the teachers bist (lunch bunch) and contracted	- to learn	appropriate	speech thera	on of the teachers, pist (lunch bunch –) and contracted b	to learn	appropriate

to assist staff and students when students are having difficulties.	to assist staff and students whe difficulties.		to assist staff and students when students are having difficulties.						
BUDGETED EXPENDITURES									
2017-18	2018-19	20	19-20						
Budget Reference Included in above 1.1	Budget Reference Included in above		dget ference Included in above 1.1						
Action 3									
For Actions/Services not included as contribution	ng to meeting the Increased	or Improved Services Requ	uirement:						
Students to be Served All	Students with Disabilities	Specific Student Gro	oup(s)]						
Location(s) All Schools	Specific Schools:		Specific Grade spans:						
	OR								
For Actions/Services included as contributing to	o meeting the Increased or I	mproved Services Requirer	ment:						
Students to be Served English Learne	ers 🛛 Foster Youth	Low Income							
Scope of Service:	LEA-wide	Schoolwide OR [Limited to Unduplicated Student Group(s)						
Location(s) All Schools	Specific Schools:		Specific Grade spans:						
ACTIONS/SERVICES									
2017-18 2018-19 2019-20									
New Modified Unchanged	New Modified	Unchanged	New 🗌 Modified 🛛 Unchanged						
10.3 Provide transportation. 10.3 Provide transportation. 10.3 Provide transportation.									
BUDGETED EXPENDITURES 2017-18 2018-19 2019-20									
Budget Reference Included in above 9.2	Budget Reference Included in above		dget ference Included in above 9.2						

Action 4											
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:											
Students to be Served		All	Stu	dents with I	Disabilities		[Specific Stude	nt Group(s)]			
Location(s)		All School	s 🗌	Specific	c Schools:				Specific Gra	ade span	S:
	ala di si			41 41	OF		d Osmissa Da				
For Actions/Services inclu	lded as	s contributi	ng to m	eeting the	Increased or	Improve	a Services Rec	quirement:			
Students to be Served		English Le	earners		Foster Youth		Low Income				
		Scope of Se	ervices	LEA-w	vide 🗌	Schoolw	ide O l	R 🗌 Limi	ted to Unduplicate	ed Stude	nt Group(s)
<u>Location(s)</u>		All School	s 🗌	Specific	c Schools:				Specific Gra	ade span	s:
ACTIONS/SERVICES											
2017-18			2	2018-19				2019-20			
New Modified	\boxtimes	Unchang	ed [New	Modifie	d 🛛	Unchanged	New	Modified		Unchanged
10.4 Research / implement loca	al climate	e survey tool	1	10.3 Address concerns from local climate survey tool			10.3 Address concerns from local climate survey tool			survey tool	
BUDGETED EXPENDITUR	RES										
2017-18			2	2018-19				2019-20			
Amount 0			Δ	mount	0			Amount	0		
Action 5											
For Actions/Services not included as contributing to meeting the Increased or Improved Services Requirement:											
Students to be Served		All 🗌	Stu	dents with I	Disabilities		[Specific Stude	nt Group(s)]			

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Location(s)	All Schools	Specific	Schools:			Specific Grade spans:			
			OR						
For Actions/Services included as contributing to meeting the Increased or Improved Services Requirement:									
Students to be Served	English Learners	5 🗌 F	oster Youth	Low Income					
	Scope of Services	LEA-wi	de 🗌 Schoo	lwide OF	R 🗌 Limit	ed to Unduplicated Student Group(s)			
Location(s)	All Schools	Specific	Schools:			Specific Grade spans:			
ACTIONS/SERVICES									
2017-18		2018-19			2019-20				
New Modified	Unchanged	New	Modified	Unchanged	New New	Modified Unchanged			
Add a 1.0FTE School Counselor to shar District schools	e among the	Maintain a 1.0FTE School Counselor to share among the District schools			Maintain a 1.0FTE School Counselor to share among the District schools				
BUDGETED EXPENDITURES 2017-18		2018-19			2019-20				
Budget Reference Included in 6.3		Budget Reference	Included in 6.3		Budget Reference	Included in 6.3			

Demonstration of Increased or Improved Services for Unduplicated Pupils

LCAP Year	∑ 2017–18 □ 2018–19 □ 2019–20			
Estimated Supr	plemental and Concentration Grant Funds:	\$134.886	Percentage to Increase or Improve Services:	4.11%

Describe how services provided for unduplicated pupils are increased or improved by at least the percentage identified above, either qualitatively or quantitatively, as compared to services provided for all students in the LCAP year.

Identify each action/service being funded and provided on a schoolwide or LEA-wide basis. Include the required descriptions supporting each schoolwide or LEA-wide use of funds (see instructions).

Gravenstein's percent of unduplicated students is 35.97%. Gravenstein District LCFF is scheduled to receive \$134,886 in Supplemental funding for the identified student population. The District does not receive any concentration grant funding. With these funds, the District will be providing academic support and intervention with additional certificated staff in the Learning Lab, subsidized transportation and school lunches. The District also provides unduplicated pupils with support with the use of instructional assistants in the classroom. The Learning Lab uses the RTI model to support identified students, including those in the unduplicated count. This targeted assistance has been successful in helping our students become proficient.

Gravenstein District has achieved this percentage in increased services to our unduplicated students by providing additional certificated and classified staff to deliver academic intervention services. The District has identified \$3,931,896 in costs that are supplemental for our identified student population to the basic education program funding of \$134,886 and demonstrates the increase service rate of 4.11%.

Revised Local Control and Accountability Plan and Annual Update Template Instructions

Addendum

The Local Control and Accountability Plan (LCAP) and Annual Update Template documents and communicates local educational agencies' (LEAs) actions and expenditures to support student outcomes and overall performance. For school districts and county offices of education, the LCAP is a three-year plan which is reviewed and updated in the second and third years of the plan. Charter schools may complete the LCAP to align with the term of the charter school's budget, typically one year, which is submitted to the school's authorizer. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all students and each student group identified by the Local Control Funding Formula (LCFF) (ethnic, socioeconomically disadvantaged, English learners, foster youth, pupils with disabilities, and homeless youth), for each of the state priorities and any locally identified priorities.

For county offices of education, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all students and each LCFF student group funded through the county office of education (students attending juvenile court schools, on probation or parole, or expelled under certain conditions) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services funded by a school district that are provided to students attending county-operated schools and programs, including special education programs.

If a county superintendent of schools has jurisdiction over a single school district, the county board of education and the governing board of the school district may adopt and file for review and approval a single LCAP consistent with the requirements in Education Code (EC) sections 52060, 52062, 52066, 52068, and 52070. The LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted and actual expenditures are aligned.

Charter schools must describe goals and specific actions to achieve those goals for all students and each LCFF subgroup of students including students with disabilities and homeless youth, for each of the state priorities that apply for the grade levels served or the nature of the program operated by the charter school, and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code. Changes in LCAP goals and actions/services for charter schools that result from the annual update process do not necessarily constitute a material revision to the school's charter petition.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

 Plan Summary

 Annual Update

 Stakeholder Engagement

 Goals, Actions, and Services

 Planned Actions/Services

 Demonstration of Increased or Improved Services for Unduplicated Students

For additional questions or technical assistance related to completion of the LCAP template, please contact the local county office of education, or the CDE's Local Agency Systems Support Office at: 916-319-0809 or by email at: lcff@cde.ca.gov.

Plan Summary

The LCAP is intended to reflect an LEA's annual goals, actions, services and expenditures within a fixed threeyear planning cycle. LEAs must include a plan summary for the LCAP each year.

When developing the LCAP, mark the appropriate LCAP year, and address the prompts provided in these sections. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous summary information with information relevant to the current year LCAP.

In this section, briefly address the prompts provided. These prompts are not limits. LEAs may include information regarding local program(s), community demographics, and the overall vision of the LEA. LEAs may also attach documents (e.g., the LCFF Evaluation Rubrics data reports) if desired and/or include charts illustrating goals, planned outcomes, actual outcomes, or related planned and actual expenditures.

An LEA may use an alternative format for the plan summary as long as it includes the information specified in each prompt and the budget summary table.

The reference to LCFF Evaluation Rubrics means the evaluation rubrics adopted by the State Board of Education under *EC* Section 52064.5.

Budget Summary

The LEA must complete the LCAP Budget Summary table as follows:

- Total LEA General Fund Budget Expenditures for the LCAP Year: This amount is the LEA's total budgeted General Fund expenditures for the LCAP year. The LCAP year means the fiscal year for which an LCAP is adopted or updated by July 1. The General Fund is the main operating fund of the LEA and accounts for all activities not accounted for in another fund. All activities are reported in the General Fund unless there is a compelling reason to account for an activity in another fund. For further information please refer to the *California School Accounting Manual* (*http://www.cde.ca.gov/fg/ac/sa/*). (Note: For some charter schools that follow governmental fund accounting, this amount is the total budgeted expenditures in the Charter Schools Special Revenue Fund. For charter schools that follow the not-for-profit accounting model, this amount is total budgeted expenses, such as those budgeted in the Charter Schools Enterprise Fund.)
- Total Funds Budgeted for Planned Actions/Services to Meet the Goals in the LCAP for the LCAP Year: This amount is the total of the budgeted expenditures associated with the actions/services included for the LCAP year from all sources of funds, as reflected in the LCAP. To the extent actions/services and/or expenditures are listed in the LCAP under more than one goal, the expenditures should be counted only once.
- Description of any use(s) of the General Fund Budget Expenditures specified above for the LCAP year not included in the LCAP: Briefly describe expenditures included in total General Fund Expenditures that are not included in the total funds budgeted for planned actions/services for

the LCAP year. (Note: The total funds budgeted for planned actions/services may include funds other than general fund expenditures.)

 Total Projected LCFF Revenues for LCAP Year: This amount is the total amount of LCFF funding the LEA estimates it will receive pursuant to *EC* sections 42238.02 (for school districts and charter schools) and 2574 (for county offices of education), as implemented by *EC* sections 42238.03 and 2575 for the LCAP year respectively.

Annual Update

The planned goals, expected outcomes, actions/services, and budgeted expenditures must be copied verbatim from the previous year's* approved LCAP. Minor typographical errors may be corrected.

* For example, for LCAP year 2017/18 of the 2017/18 – 2019/20 LCAP, review the goals in the 2016/17 LCAP. Moving forward, review the goals from the most recent LCAP year. For example, LCAP year 2020/21 will review goals from the 2019/20 LCAP year, which is the last year of the 2017/18 – 2019/20 LCAP.

Annual Measurable Outcomes

For each goal in the prior year, identify and review the actual measurable outcomes as compared to the expected annual measurable outcomes identified in the prior year for the goal.

Actions/Services

Identify the planned Actions/Services and the budgeted expenditures to implement these actions toward achieving the described goal. Identify the **actual** actions/services implemented to meet the described goal and the estimated actual annual expenditures to implement the actions/services. As applicable, identify any changes to the students or student groups served, or to the planned location of the actions/services provided.

Analysis

Using actual annual measurable outcome data, including data from the LCFF Evaluation Rubrics, analyze whether the planned actions/services were effective in achieving the goal. Respond to the prompts as instructed.

- Describe the overall implementation of the actions/services to achieve the articulated goal. Include a discussion of relevant challenges and successes experienced with the implementation process.
- Describe the overall effectiveness of the actions/services to achieve the articulated goal as measured by the LEA.
- Explain material differences between Budgeted Expenditures and Estimated Actual Expenditures. Minor variances in expenditures or a dollar-for-dollar accounting is not required.
- Describe any changes made to this goal, expected outcomes, metrics, or actions and services to achieve this goal as a result of this analysis and analysis of the data provided in the LCFF Evaluation Rubrics, as applicable. Identify where those changes can be found in the LCAP.

Stakeholder Engagement

Meaningful engagement of parents, students, and other stakeholders, including those representing the student groups identified by LCFF, is critical to the development of the LCAP and the budget process. Education Code identifies the minimum consultation requirements for school districts and county offices of education as consulting with teachers, principals, administrators, other school personnel, local bargaining units of the school district, parents, and pupils in developing the LCAP. Education Code requires charter schools to consult with teachers, principals, administrators, other school personnel, parents, and pupils in developing the LCAP. In addition, Education Code Section 48985 specifies the requirements for the translation of notices, reports, statements, or records sent to a parent or guardian.

The LCAP should be shared with, and LEAs should request input from, school site-level advisory groups, as applicable (e.g., school site councils, English Learner Advisory Councils, student advisory groups, etc.), to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet specific goals.

Instructions: The stakeholder engagement process is an ongoing, annual process. The requirements for this section are the same for each year of a three-year LCAP. When developing the LCAP, mark the appropriate LCAP year, and describe the stakeholder engagement process used to develop the LCAP and Annual Update. When developing the LCAP in year 2 or year 3, mark the appropriate LCAP year and replace the previous stakeholder narrative(s) and describe the stakeholder engagement process used to develop the current year LCAP and Annual Update.

School districts and county offices of education: Describe the process used to consult with the Parent Advisory Committee, the English Learner Parent Advisory Committee, parents, students, school personnel, the LEA's local bargaining units, and the community to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Charter schools: Describe the process used to consult with teachers, principals, administrators, other school personnel, parents, and students to inform the development of the LCAP and the annual review and analysis for the indicated LCAP year.

Describe how the consultation process impacted the development of the LCAP and annual update for the indicated LCAP year, including the goals, actions, services, and expenditures.

Goals, Actions, and Services

LEAs must include a description of the annual goals, for all students and each LCFF identified group of students, to be achieved for each state priority as applicable to type of LEA. An LEA may also include additional local priorities. This section shall also include a description of the specific planned actions an LEA will take to meet the identified goals, and a description of the expenditures required to implement the specific actions.

School districts and county offices of education: The LCAP is a three-year plan, which is reviewed and updated annually, as required.

Charter schools: The number of years addressed in the LCAP may align with the term of the charter schools budget, typically one year, which is submitted to the school's authorizer. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

New, Modified, Unchanged

As part of the LCAP development process, which includes the annual update and stakeholder engagement, indicate if the goal, identified need, related state and/or local priorities, and/or expected annual measurable outcomes for the current LCAP year or future LCAP years are modified or unchanged from the previous year's LCAP; or, specify if the goal is new.

Goal

State the goal. LEAs may number the goals using the "Goal #" box for ease of reference. A goal is a broad statement that describes the desired result to which all actions/services are directed. A goal answers the question: What is the LEA seeking to achieve?

Related State and/or Local Priorities

Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as applicable to the type of LEA, and any additional local priorities; however, one goal may address multiple priorities. (Link to State Priorities)

Identified Need

Describe the needs that led to establishing the goal. The identified needs may be based on quantitative or qualitative information, including, but not limited to, results of the annual update process or performance data from the LCFF Evaluation Rubrics, as applicable.

Expected Annual Measurable Outcomes

For each LCAP year, identify the metric(s) or indicator(s) that the LEA will use to track progress toward the expected outcomes. LEAs may identify metrics for specific student groups. Include in the baseline column the most recent data associated with this metric or indicator available at the time of adoption of the LCAP for the first year of the three-year plan. The most recent data associated with a metric or indicator includes data as reported in the annual update of the LCAP year immediately preceding the three-year plan, as applicable. The baseline data shall remain unchanged throughout the three-year LCAP. In the subsequent year columns, identify the progress to be made in each year of the three-year cycle of the LCAP. Consider how expected outcomes in any given year are related to the expected outcomes for subsequent years.

The metrics may be quantitative or qualitative, but at minimum an LEA must use the applicable required metrics for the related state priorities, in each LCAP year as applicable to the type of LEA. For the student engagement priority metrics, as applicable, LEAs must calculate the rates as described in the LCAP Template Appendix, sections (a) through (d).

Planned Actions/Services

For each action/service, the LEA must complete either the section "For Actions/Services not contributing to meeting Increased or Improved Services Requirement" or the section "For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement." The LEA shall not complete both sections for a single action.

For Actions/Services Not Contributing to Meeting the Increased or Improved Services Requirement

Students to be Served

The "Students to be Served" box is to be completed for all actions/services except for those which are included by the LEA as contributing to meeting the requirement to increase or improve services for unduplicated students. Indicate in this box which students will benefit from the actions/services by checking "All", "Students with Disabilities", or "Specific Student Group(s)". If "Specific Student Group(s)" is checked, identify the specific student group(s) as appropriate.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

For Actions/Services Contributing to Meeting the Increased or Improved Services Requirement:

Students to be Served

For any action/service contributing to the LEA's overall demonstration that it has increased or improved services for unduplicated students above what is provided to all students (see <u>Demonstration of</u> <u>Increased or Improved Services for Unduplicated Students</u> section, below), the LEA must identify the unduplicated student group(s) being served.

Scope of Service

For each action/service contributing to meeting the increased or improved services requirement, identify scope of service by indicating "LEA-wide", "Schoolwide", or "Limited to Unduplicated Student Group(s)". The LEA must select one of the following three options:

- If the action/service is being funded and provided to upgrade the entire educational program of the LEA, place a check mark next to "LEA-wide."
- If the action/service is being funded and provided to upgrade the entire educational program of a particular school or schools, place a check mark next to "schoolwide".
- If the action/service being funded and provided is limited to the unduplicated students identified in "Students to be Served", place a check mark next to "Limited to Student Groups".

For charter schools and single-school school districts, "LEA-wide" and "Schoolwide" may be synonymous and, therefore, either would be appropriate. For charter schools operating multiple schools (determined by a unique CDS code) under a single charter, use "LEA-wide" to refer to all schools under the charter and use "Schoolwide" to refer to a single school authorized within the same charter petition. Charter schools operating a single school may use "LEA-wide" or "Schoolwide" provided these terms are used in a consistent manner through the LCAP.

Location(s)

Identify the location where the action/services will be provided. If the services are provided to all schools within the LEA, the LEA must indicate "All Schools". If the services are provided to specific schools within the LEA or specific grade spans only, the LEA must mark "Specific Schools" or "Specific Grade Spans". Identify the individual school or a subset of schools or grade spans (e.g., all high schools or grades K-5), as appropriate.

Charter schools operating more than one site, authorized within the same charter petition, may choose to distinguish between sites by selecting "Specific Schools" and identify the site(s) where the actions/services will be provided. For charter schools operating only one site, "All Schools" and "Specific Schools" may be synonymous and, therefore, either would be appropriate. Charter schools may use either term provided they are used in a consistent manner through the LCAP.

Actions/Services

For each LCAP year, identify the actions to be performed and services provided to meet the described goal. Actions and services that are implemented to achieve the identified goal may be grouped together. LEAs may number the action/service using the "Action #" box for ease of reference.

New/Modified/Unchanged:

- Check "New" if the action/service is being added in any of the three years of the LCAP to meet the articulated goal.
- Check "Modified" if the action/service was included to meet an articulated goal and has been changed or modified in any way from the prior year description.
- Check "Unchanged" if the action/service was included to meet an articulated goal and has not been changed or modified in any way from the prior year description.
 - If a planned action/service is anticipated to remain unchanged for the duration of the plan, an LEA may check "Unchanged" and leave the subsequent year columns blank rather than having to copy/paste the action/service into the subsequent year columns. Budgeted expenditures may be treated in the same way as applicable.

Note: The goal from the prior year may or may not be included in the current three-year LCAP. For example, when developing year 1 of the LCAP, the goals articulated in year 3 of the preceding three-year LCAP will be from the prior year.

Charter schools may complete the LCAP to align with the term of the charter school's budget that is submitted to the school's authorizer. Accordingly, a charter school submitting a one-year budget to its authorizer may choose not to complete the year 2 and year 3 portions of the Goals, Actions, and

Services section of the template. If year 2 and/or year 3 is not applicable, charter schools must specify as such.

Budgeted Expenditures

For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by *Education Code* sections 52061, 52067, and 47606.5.

Expenditures that are included more than once in an LCAP must be indicated as a duplicated expenditure and include a reference to the goal and action/service where the expenditure first appears in the LCAP.

If a county superintendent of schools has jurisdiction over a single school district, and chooses to complete a single LCAP, the LCAP must clearly articulate to which entity's budget (school district or county superintendent of schools) all budgeted expenditures are aligned.

Demonstration of Increased or Improved Services for Unduplicated Students

This section must be completed for each LCAP year. When developing the LCAP in year 2 or year 3, copy the Demonstration of Increased or Improved Services for Unduplicated Students table and mark the appropriate LCAP year. Using the copy of the table, complete the table as required for the current year LCAP. Retain all prior year tables for this section for each of the three years within the LCAP.

Estimated Supplemental and Concentration Grant Funds

Identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner students as determined pursuant to 5 *CCR* 15496(a)(5).

Percentage to Increase or Improve Services

Identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all students in the LCAP year as calculated pursuant to 5 *CCR* 15496(a)(7).

Consistent with the requirements of 5 *CCR* 15496, describe how services provided for unduplicated pupils are increased or improved by at least the percentage calculated as compared to services provided for all students in the LCAP year. To improve services means to grow services in quality and to increase services means to grow services in quality. This description must address how the action(s)/service(s) limited for one or more unduplicated student group(s), and any schoolwide or districtwide action(s)/service(s) supported by the appropriate description, taken together, result in the required proportional increase or improvement in services for unduplicated pupils.

If the overall increased or improved services include any actions/services being funded and provided on a schoolwide or districtwide basis, identify each action/service and include the required descriptions supporting each action/service as follows.

For those services being provided on an LEA-wide basis:

- For school districts with an unduplicated pupil percentage of 55% or more, and for charter schools and county offices of education: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities.
- For school districts with an unduplicated pupil percentage of less than 55%: Describe how these services are **principally directed to** and **effective in** meeting its goals for unduplicated pupils in the state and any local priorities. Also describe how the services are **the most effective use of the funds to** meet these goals for its unduplicated pupils. Provide the basis for this determination, including any alternatives considered, supporting research, experience or educational theory.

For school districts only, identify in the description those services being funded and provided on a schoolwide basis, and include the required description supporting the use of the funds on a schoolwide basis:

- For schools with 40% or more enrollment of unduplicated pupils: Describe how these services are
 principally directed to and effective in meeting its goals for its unduplicated pupils in the state and any
 local priorities.
- For school districts expending funds on a schoolwide basis at a school with less than 40% enrollment of unduplicated pupils: Describe how these services are **principally directed to** and how the services are **the most effective use of the funds to** meet its goals for English learners, low income students and foster youth, in the state and any local priorities.

State Priorities

Priority 1: Basic Services addresses the degree to which:

- A. Teachers in the LEA are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- B. Pupils in the school district have sufficient access to the standards-aligned instructional materials; and
- C. School facilities are maintained in good repair.

Priority 2: Implementation of State Standards addresses:

- A. The implementation of state board adopted academic content and performance standards for all students, which are:
 - a. English Language Arts Common Core State Standards for English Language Arts
 - b. Mathematics Common Core State Standards for Mathematics
 - c. English Language Development
 - d. Career Technical Education
 - e. Health Education Content Standards
 - f. History-Social Science
 - g. Model School Library Standards
 - h. Physical Education Model Content Standards
 - i. Next Generation Science Standards
 - j. Visual and Performing Arts
 - k. World Language; and
- B. How the programs and services will enable English learners to access the CCSS and the ELD standards for purposes of gaining academic content knowledge and English language proficiency.

Priority 3: Parental Involvement addresses:

- A. The efforts the school district makes to seek parent input in making decisions for the school district and each individual school site;
- B. How the school district will promote parental participation in programs for unduplicated pupils; and
- C. How the school district will promote parental participation in programs for individuals with exceptional needs.

Priority 4: Pupil Achievement as measured by all of the following, as applicable:

- A. Statewide assessments;
- B. The Academic Performance Index;
- C. The percentage of pupils who have successfully completed courses that satisfy UC or CSU entrance requirements, or programs of study that align with state board approved career technical educational standards and framework;
- D. The percentage of English learner pupils who make progress toward English proficiency as measured by the CELDT;
- E. The English learner reclassification rate;
- F. The percentage of pupils who have passed an advanced placement examination with a score of 3 or higher; and
- G. The percentage of pupils who participate in, and demonstrate college preparedness pursuant to, the Early Assessment Program, or any subsequent assessment of college preparedness.
- Priority 5: Pupil Engagement as measured by all of the following, as applicable:
 - A. School attendance rates;
 - B. Chronic absenteeism rates;

- C. Middle school dropout rates;
- D. High school dropout rates; and
- E. High school graduation rates;

Priority 6: School Climate as measured by all of the following, as applicable:

- A. Pupil suspension rates;
- B. Pupil expulsion rates; and
- C. Other local measures, including surveys of pupils, parents, and teachers on the sense of safety and school connectedness.

Priority 7: Course Access addresses the extent to which pupils have access to and are enrolled in:

- A. S broad course of study including courses described under Sections 51210 and 51220(a)-(i), as applicable;
- B. Programs and services developed and provided to unduplicated pupils; and
- C. Programs and services developed and provided to individuals with exceptional needs.

Priority 8: Pupil Outcomes addresses pupil outcomes, if available, for courses described under Sections 51210 and 51220(a)-(i), as applicable.

Priority 9: Coordination of Instruction of Expelled Pupils (COE Only) addresses how the county superintendent of schools will coordinate instruction of expelled pupils

Priority 10. Coordination of Services for Foster Youth (COE Only) addresses how the county superintendent of schools will coordinate services for foster children, including:

- A. Working with the county child welfare agency to minimize changes in school placement
- B. Providing education-related information to the county child welfare agency to assist in the delivery of services to foster children, including educational status and progress information that is required to be included in court reports;
- C. Responding to requests from the juvenile court for information and working with the juvenile court to ensure the delivery and coordination of necessary educational services; and
- D. Establishing a mechanism for the efficient expeditious transfer of health and education records and the health and education passport.

Local Priorities address:

- A. Local priority goals; and
- B. Methods for measuring progress toward local goals.

APPENDIX A: PRIORITIES 5 AND 6 RATE CALCULATION INSTRUCTIONS

For the purposes of completing the LCAP in reference to the state priorities under *Education Code* sections 52060 and 52066, as applicable to type of LEA, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 – June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).

(b) "Middle School dropout rate" shall be calculated as set forth in *California Code of Regulations*, title 5, Section 1039.1.

- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).

- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).

NOTE: Authority cited: Sections 42238.07 and 52064, *Education Code*. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.6, 47606.5, 48926, 52052, 52060, 52061, 52062, 52063, 52064, 52066, 52067, 52068, 52069, 52070, 52070.5, and 64001,; 20 U.S.C. Sections 6312 and 6314.

APPENDIX B: GUIDING QUESTIONS

Guiding Questions: Annual Review and Analysis

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to *Education Code* Section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific school sites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Guiding Questions: Stakeholder Engagement

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in *Education Code* Section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to *Education Code* sections 52062, 52068, or 47606.5, as applicable, including engagement with representatives of parents and guardians of pupils identified in *Education Code* Section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 *CCR* 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Guiding Questions: Goals, Actions, and Services

- What are the LEA's goal(s) to address state priorities related to "Conditions of Learning": Basic Services (Priority 1), the Implementation of State Standards (Priority 2), and Course Access (Priority 7)?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes": Pupil Achievement (Priority 4), Pupil Outcomes (Priority 8), Coordination of Instruction of Expelled Pupils (Priority 9 – COE Only), and Coordination of Services for Foster Youth (Priority 10 – COE Only)?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement": Parental Involvement (Priority 3), Pupil Engagement (Priority 5), and School Climate (Priority 6)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual school sites been evaluated to inform the development of meaningful district and/or individual school site goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in *Education Code* sections 42238.01 and bgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual school sites?
- 10) What information was considered/reviewed for subgroups identified in *Education Code* Section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to *Education Code* Section 52052, to specific school sites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

Prepared by the California Department of Education, October 2016

LCAP Expenditure Summary

Total Expenditures by Funding Source									
Funding Source	2016-17 Annual Update Budgeted	ual Update Annual Update		2018-19	2019-20	2017-18 through 2019-20 Total			
All Funding Sources	6,685,116.00	7,657,509.00	3,864,578.00	3,864,578.00	3,864,578.00	11,593,734.00			
	6,685,116.00	7,657,509.00	1,244,938.00	1,244,938.00	1,244,938.00	3,734,814.00			
LCFF	0.00	0.00	2,619,640.00	2,619,640.00	2,619,640.00	7,858,920.00			

Total Expenditures by Object Type									
Object Type	2016-17 Annual Update Budgeted	2016-17 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total			
All Expenditure Types	6,685,116.00	7,657,509.00	3,864,578.00	3,864,578.00	3,864,578.00	11,593,734.00			
	3,586,824.00	7,178,893.00	279,516.00	279,516.00	3,211,067.00	3,770,099.00			
1000-1999: Certificated Personnel Salaries	185,521.00	172,584.00	3,461,030.00	3,142,199.00	546,383.00	7,149,612.00			
2000-2999: Classified Personnel Salaries	0.00	0.00	0.00	318,831.00	0.00	318,831.00			
3000-3999: Employee Benefits	2,675,219.00	195,829.00	0.00	0.00	0.00	0.00			
4000-4999: Books And Supplies	233,498.00	110,203.00	89,000.00	89,000.00	89,000.00	267,000.00			
5000-5999: Services And Other Operating Expenditures	4,054.00	0.00	0.00	0.00	0.00	0.00			
5800: Professional/Consulting Services And Operating Expenditures	0.00	0.00	35,032.00	35,032.00	18,128.00	88,192.00			

	Total Expenditures by Object Type and Funding Source									
Object Type	Funding Source	2016-17 Annual Update Budgeted	2016-17 Annual Update Actual	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total			
All Expenditure Types	All Funding Sources	6,685,116.00	7,657,509.00	3,864,578.00	3,864,578.00	3,864,578.00	11,593,734.00			
		3,586,824.00	7,178,893.00	279,516.00	279,516.00	591,427.00	1,150,459.00			
	LCFF	0.00	0.00	0.00	0.00	2,619,640.00	2,619,640.00			
1000-1999: Certificated Personnel Salaries		185,521.00	172,584.00	841,390.00	522,559.00	546,383.00	1,910,332.00			
1000-1999: Certificated Personnel Salaries	LCFF	0.00	0.00	2,619,640.00	2,619,640.00	0.00	5,239,280.00			
2000-2999: Classified Personnel Salaries		0.00	0.00	0.00	318,831.00	0.00	318,831.00			
3000-3999: Employee Benefits		2,675,219.00	195,829.00	0.00	0.00	0.00	0.00			
4000-4999: Books And Supplies		233,498.00	110,203.00	89,000.00	89,000.00	89,000.00	267,000.00			
5000-5999: Services And Other Operating Expenditures		4,054.00	0.00	0.00	0.00	0.00	0.00			
5800: Professional/Consulting Services And Operating Expenditures		0.00	0.00	35,032.00	35,032.00	18,128.00	88,192.00			

	Total Expenditures by Goal								
Goal	2017-18	2018-19	2019-20	2017-18 through 2019-20 Total					
Goal 1	3,247,663.00	3,247,663.00	3,247,663.00	9,742,989.00					
Goal 2	831.00	831.00	831.00	2,493.00					
Goal 3	89,000.00	89,000.00	89,000.00	267,000.00					
Goal 4	230,271.00	230,271.00	230,271.00	690,813.00					
Goal 6	40,258.00	40,258.00	40,258.00	120,774.00					
Goal 7	217,151.00	217,151.00	217,151.00	651,453.00					
Goal 8	16,904.00	16,904.00	16,904.00	50,712.00					
Goal 9	20,500.00	20,500.00	20,500.00	61,500.00					
Goal 10	2,000.00	2,000.00	2,000.00	6,000.00					